

Cochrane Alliance Church 2017.18 Annual Report

**Annual General Meeting
September 23, 2018 1:30 PM**





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AGM AGENDA

September 23, 2018

- 1) Call to order
- 2) Adoption of agenda
- 3) Devotion and opening prayer
- 4) Adoption of minutes:
 - Annual General Meeting of September 17, 2017
- 5) Report of the nominating committee
- 6) Election of elders
- 7) Reports:
 - Lead Pastor
 - Board of Elders
 - Treasurer
- 8) 2017-2018 Financial statements
- 9) 2018-2019 Budget
- 10) New Business:
 - Date for SGM to discuss the branch society as required per the minutes of the AGM 2017 – October 28, 2018 at 2:00 pm
- 11) Adjournment and closing prayer



REPORT OF THE LEAD PASTOR

The Doors are Open!

Four years ago, our church family got inspired by God's word to a group of Jewish exiles living in the city of Babylon.

Seek the peace and prosperity of the city to which I have carried you into exile. Pray to the Lord for it, because if it prospers, you too will prosper.

Jeremiah 29:7

Although we don't live in the Middle East like those exiles, we do believe that God has placed us in a particular town at a particular time in history for a particular purpose. That purpose is to seek the well-being of Cochrane—to build friendships with and to invest in men and women, families, youth, children and seniors. For us, following Jesus isn't just about pursuing our own spiritual health. We have a heart to bless our friends and neighbours. Our prayer is that they would come to know Jesus Christ and experience the full life he offers.

This vision inspired us to take a step of faith, to make sacrifices, and to begin a journey of renovating and expanding our facility. While a building is not the point of our existence as a



congregation, its construction has catalyzed our vision to be a church that exists for the blessing of others.

Today, because of God's goodness, that vision is becoming our new reality.

By God's grace, our doors are open to the community.

In September, we welcomed over 1000 people to our Grand Opening Celebration and saw many of them join us in the ensuing weeks.

On Christmas Eve, we celebrated the birth of Christ with over 1100 of our friends and neighbours.

Our facility is being used 7 days a week with businesses, community groups, and families making use of our spaces.

We are helping those experiencing loss work through the grieving process through Grief Share.

We began a new ministry called Connection Café dedicated to inviting parents to fellowship, study the Bible or learn basic life skills while their children are cared for.

In April we served as the base of operations for the most successful food drive in the history of the Helping Hands society.



Because of God's faithfulness, our ministries have grown and flourished.

Our Sunday School ministry is growing. 2017-2018 saw close to 150 children attending week-over-week with peak Sundays at over 180. And we still have space to grow!

Adults were given opportunity to grow on Sunday mornings with an Alpha Course and How to Read the Bible.

Youth ministry experienced an excellent year as students met together on Wednesday nights to have fun, learn, and worship. Beginning in February these same students were launched out of the building and challenged to begin Alpha clubs on their campuses. Over 100 students would participate at 4 different schools in the following weeks.

We initiated new programs to help people experience spiritual renewal through Set Free and Freedom Session.

Next Steps

As the Board of Elders looks ahead to 2018-2019, there are several big rocks we believe God is calling us to address.

We sense God calling us to stretch our capacity for unreserved worship during our Sunday morning services. A survey conducted in late 2017 revealed that there is a strong desire among us for more passion, engagement, participation, and freedom of expression in our worship. We plan to address this by asking God to help us develop a culture of expectation and freedom. This will mean experimenting with changes that enable us to worship with less reservation and hiring a worship pastor this coming year.

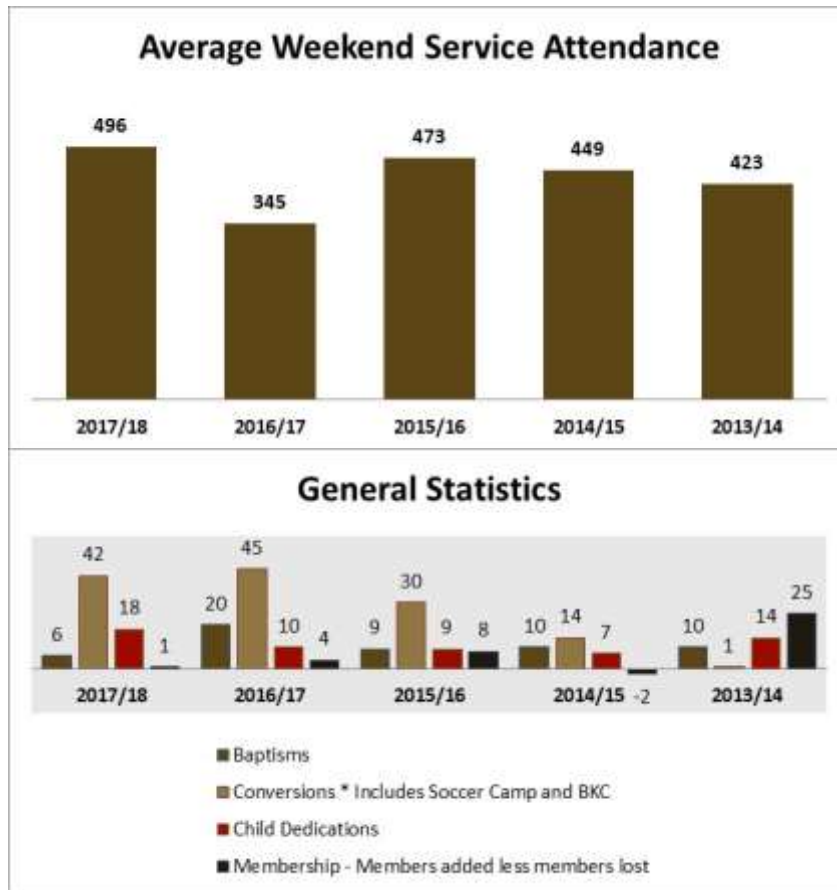
Children's ministry will continue to be a key ministry of the church

as we see many new young families settle in Cochrane. We are excited to welcome our new Children's pastor, Donna Hernandez, to lead this ministry beginning in the fall.

Our building project has left us with a sizeable mortgage that affects our ability to grow our ministry budget (see the Report of the Treasurer on page 20). The Built to Build campaign, launched this February, is designed to eliminate \$1.8 million of that debt by the end of 2019. Built to Build got off to a good start this past April with almost \$500,000 pledged towards the goal. We invite every member of our church family to consider how God is calling them to give sacrificially toward this initiative. Every dollar we save on paying interest is a dollar we could spend on building people!

As stated already, we feel strongly that the church does not exist primarily for itself, but to serve the people around it to lead them toward Jesus. Locally, we look forward to rekindling our passion for mission and outreach by developing renewed strategies to





reach out beyond our walls. Globally, our missions committee is excited about new opportunities to collaborate with the Christian and Missionary Alliance to reach the Rohingya. These people have faced enormous challenges as they fled Myanmar in unprecedented numbers this past year. What an opportunity to serve them in

Jesus' name! We also anticipate seeing another floor added to the Jesus Viene School in San Raymundo, Guatemala. Watch for a fundraising initiative in late fall 2018.

Thank You!

It goes without saying that our first words of thanks must go to God. It's true: Lord, you are good,

and your mercy endures forever!

The second word of thanks goes to you, the Body of Christ, serving in the power of the Spirit. Thank you to the Board of Elders for their leadership. Thank you to our staff team who have seen us through the biggest transition in the history of our church. Thank you to the Building Committee for guiding us through the complexity of the build. Thank you to the 100's of givers who sacrificed millions of dollars to fund construction and ministry. Thank you to those who serve week after week in Sunday School classrooms, at youth events, at Life Group meetings, at worship team practices, at the prayer altar and dozens of other locations where people are served in Jesus name.

Thank you for being the church—inside and outside our doors.

Respectfully submitted,

Rev. Jason Koleba

Lead Pastor





REPORT OF THE PASTOR OF MISSIONAL DISCIPLESHIP

A missional disciple is someone who learns from Jesus: to know the Father's voice, to walk in obedience with him; and to teach others to do the same by the power of the Holy Spirit. This past year, we had several objectives for Missional Discipleship in our church, including:

- Connect our discipleship leaders to the church family.
- Emphasize pruning, abiding and healing, so that we are ready for a new season of growth, fruitfulness and mission.
- Develop easy on-ramps for individuals to engage.

Overall, I feel like the move into the new building, and Jason's sabbatical prevented me from devoting myself fully to leadership of the disciple-making work of our church. Nevertheless, that didn't prevent our church family from several Missional Discipleship "wins". Here are some of the highlights from the past year of discipleship ministry:

S.A.L.T. (Sisters Abiding in Light and Truth)

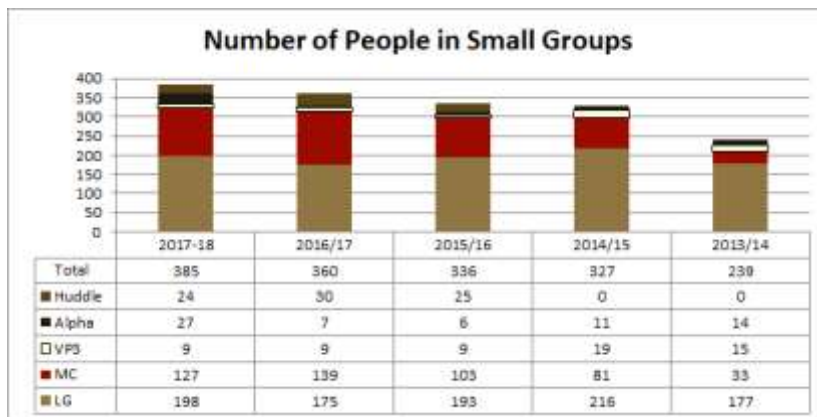
SALT's goal is to be arms and feet for Jesus connecting women with women through a variety of

events that draw from the church as well as the community at large: Women's Retreat at FCJ Centre with 35 women attending; Movie Night "Case for Christ" with over 80 women; Christmas Craft event with approx. 25 women; Bunco game night with 29 women; a testimony night/missions night with 45-50 women; Women's Tea with over 120 people attending. It's been so exciting to see this ministry grow over the last couple of years. As more women connect, new groups and relationships are formed. As a result, we are seeing lives transforming and disciples multiplied. I grateful to Lorna Smith and the rest of the team for their leadership.

Connection Café

This is a new initiative that piggy-backed on Parents & Tots. It is aimed at helping people who are available in the daytime to connect with others and take opportunities to develop in different ways. Development opportunities ranged from a Parenting Course and Life Hacks to the Alpha Course and Bible Studies. With the help of several volunteers, all these development opportunities were offered with free childcare. My thanks go out to Brenda Heavenor and the rest of the leadership team for getting this off the ground. I'm also very happy that Julia Lutchman has





come on board to keep it going this year.

Men's Discipleship

This new ministry has been a source of joy to me personally. Riding the momentum from the 4th Musketeer movement, we created a simple space for men of all ages to connect with each other and with God. Our weekly Tuesday gatherings have been a safe place for accountability and growth as disciples. The highlight for me has been the many young men like Sheldon Betts, Cam Hiebert and Joel Ulrich, who have stepped up as leaders.

Alpha Course

We took advantage of our new building in a creative way this year by offering Alpha (with brunch) during the second service on Sundays. The result

was the best attended Alpha we've hosted in years. Many people experienced the gospel for the first time and were invited into a relationship with Jesus. A big thanks to the many volunteers who facilitated this effort, especially to Antoinette MacKenzie for planning a stellar brunch menu.

Looking forward, here are a few of our objectives for the coming ministry year:

People Connections

For some time, I've seen the need to bridge a gap between being a curious newcomer and being a meaningfully engaged disciple in our church family. This summer I've designed a two-week course called Discovery 101 which we will offer following each Newcomer's Café (now known as Discovery Café) this year. The

course will introduce people to our spiritual and cultural DNA and provide meaningful next steps for people to belong and to serve. All church members are also invited to "re-Discover" our church family at a Discover 101 course this year.

Discipleship Training

The success of last year's Alpha course revealed that offering accessible training concurrently with our worship services can work. To build on that, we are launching a broader array of training opportunities from Thanksgiving to Easter. I'm calling it The HUB. The vision is to equip maturing disciple-makers and launch them into the Orbit of our church to make a difference in our community.

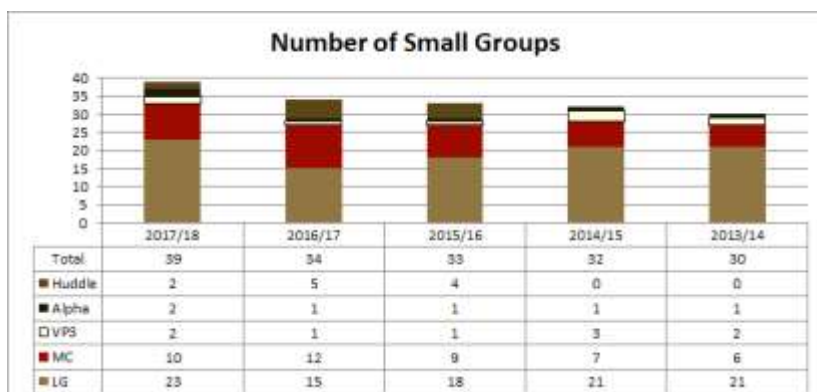
Leadership Development

I'm on a personal quest this year to get more in tune with how I'm wired as a leader. I want to invite others to join me on this quest by creating a space called Coach's Corner four times this year. These gatherings are for anyone who is engaged in disciple-making. It will be a conversation centered on practical challenges and insights into making disciples of Jesus. Like the HUB, these gatherings will take place Sunday mornings, only during the early service.

My heartfelt thanks go out to the many people in our family who devote themselves to making missional disciples in the places that God has put them.

Respectfully Submitted,

Mike Poettcker
Associate Pastor —
Missional Discipleship





REPORT OF THE PASTOR OF PEOPLE CARE

For I know the plans I have for you," declares the Lord, "plans to prosper you and not to harm you, plans to give you hope and a future"

Jeremiah 29:11

I am grateful we serve a God who offers hope! I am also glad that we as God's people can pass that same hope on to others who really need it!

I like to think of Cochrane Alliance Church as a lighthouse that pierces the darkness and offers safety and protection to those facing the stormy challenges of life. Our people care ministries have helped many regain their hope as they embrace a God who loves them deeply and cares about their pain and brokenness. Many people have assisted me in many ways to see this happen.

Our year of transition is behind us and now we press on to use our new expanded facility to build into the lives of many.

Front Door Ministries

We believe that a growing church is a friendly church. Each Sunday morning people are met at the door by people who care and welcome them by greeting them in a friendly way. We have a team of

40 people who are on our greeting team! Ginny Winter does a great job of organizing, communicating and training those who are greeters. She also helps to do the same with our 14 (or more) ushers who carry on the warmth as people are shown to their seats or help assist in other ways as well.

Our coffee ministry is also a small way of creating warmth and hope to those who engage in worship with us week by week. Nicqueline Shakotko has carried on the ministry of organizing our coffee people who come early each week to prepare steaming hot drinks when people arrive. Thanks Nicqueline for all of the hours you spend making our coffee ministry happen. We have 12 people who host our coffee ministry. Our new coffee machines are part of the "perks" (no pun intended) of our newly expanded building,

But our Front Door Ministry does not end at the door. We carefully trace all visitors each week and follow them up with various forms of communications. Again, Nicqueline Shakotko assists me greatly in making this happen. She also helps me plan and host our Newcomers Cafés. These informal gatherings give all

newcomers the opportunity to find out what our church has to offer. This past year we hosted three cafes with approximately 75 people attending.

A big thanks to our almost 60 people who serve as part of our Front Door Ministry crew. Your service helps our church be a warm, welcoming place. Your ministry is important!

Pastoral Visitation Team

Pastoral care in a church our size is a shared ministry. I am grateful for those who willingly assist me in visiting those who lack mobility, those in hospitals and various care facilities as well as those who are going through life crises'. Our team is made up of the following people: Yolanda Bosma, Dave Pahl, Marianne and Daryl Bender, Pam Richardson, Dan and Winnie Williams, Harold Larsen and Bev Neufeld. Members of our Board of Elders have also assisted me with visits and prayer services for those requesting it. We estimate that approximately 80 visits were made by our Pastoral Visitation Team this past year.

Seniors (55+) Initiatives

Things were alive and moving with our Seniors this past year! Winnie Williams and her committee, Doug and Arlene Dickau, Ched and Jan Evans and Dan Williams, planned and hosted eleven Senior events. Our average attendance was just over 50. Our Seniors enjoyed five potlucks, Teas (along with a hymn sing) at Christmas and in the spring, a summer BBQ as well as a Sunday lunch for Bob and Karen Thorne. Our Seniors also were involved in two outreach projects: one at Samaritan's Purse (Christmas Shoebox project) and the other at a Focus night with International Student Ministries where they prepared and served a meal to over 100 students from around the world.

The potential among Seniors is limitless. I am encouraged with the momentum we have seen this past year. Now we must build on the opportunities that are before us. Thank you, Winnie for all of the work you and your committee have done to see our Seniors group flourish again.

Grief Share Support Group

Our Grief Share ministry served 12 people who came to us to address their grief due to loss of a loved one. Catherine Legary directed this ministry in a positive, sensitive and effective way. At first, the group was a bit hesitant to share their pain and loneliness, but as each week passed they became a close family-type group as they realized the mutual benefit that came from sharing their grief.

Our Grief Share team, including Catherine Legary, Daryl Bender

and Aline Moraes, did a wonderful job facilitating this group. Thank you team for your great support! We are also grateful to Cochrane Country Funeral Home for their partnership both financially as well directing people who had suffered loss our way.

New Initiatives

This past year we had three new initiatives that were launched to meet felt needs in our church and community family.

Freedom Session was a new support group that began this past fall. It can be best described as "a healing discipleship journey that uncovers the roots of pain in our lives and invites Jesus Christ to heal those areas of our hearts" (FS Website).

We saw 28 people register for our first round of Freedom Session. The video series focused on past and present issues in people's lives and gave them a process to work through them. The requirements of the course were demanding but it was very encouraging to see people find a new freedom as a result of the 20 week course together. The final segment of the course (Authentic Living) will carry on this coming fall.

God has done great things through Freedom Session! I am so grateful to our Freedom Session team who served faithfully as facilitators and coaches this past year. This group included Robin McColl, Brenda Heavenor, John and Yolanda Bosma, Brent and Merilee Schartner, Fay VanderBaaren, and Mandie Schuler.

Together For Good was our second new initiative. It came to us through Family Life Canada with the goal to help married couples address two key themes in their marriages—differences and drift. The two presenting couples, Randy and Donna Carter and Braden and Kristen Hafner, led our 21 couples in the weekend workshop as they examined themes such as communication, conflict resolution, sexual fulfillment and spiritual oneness in an environment that was both fun and educational.

The responses from this workshop were positive in every way! This has given us a new vision for making marriage values a strong priority in our church family in the days ahead.

Why the Last Chapter of Your Life is Important Now was another workshop directed by Rick Bergh addressing important issues to those in "the last chapter of their life" (senior years). Rick is a qualified speaker on a wide range of topics such as grief, preparing for death and finishing well.

The workshop saw approximately 80 people gather to discuss the important details of starting the process of making a healthy plan for their final stage of life. Rick addressed such things as shift of purpose, the importance of considering those who are close to you and understanding suffering from God's perspective. He also addressed the five ways to get "unstuck" in the final chapter of life. The workshop was practical and well received in every way!

Chaplaincy/Care Ministries

Cochrane Alliance serves several care facilities in our neighbourhood. Dave Pahl continues to serve effectively as a part-time chaplain at Big Hill Lodge. This involves leading a worship service once a month as well as visiting Seniors in that facility. I also serve as part-time chaplain at Bethany Care Centre where I directed 12 services this past year. I also direct two services a year at Trinity Lodge in Calgary.

I have also seen a marked increase in my counselling ministry to those in our church family as well as our community. On average, I will counsel 25 people/couples a month. I am also grateful to Robin McColl and Catherine Legary who have assisted me by taking on some of the counselling load.

Life Transitions

Deaths:

This past year we saw six of our church family step from this life into the splendor of heaven. These include Mavis Ellerby (Feb. 03, 2018); William Fillmore (May 09, 2018); Nick Gawryletz (Nov. 14, 2017); Earl Hehr (April 02, 2018); Betty Short (April 22, 2018); Christine Wirth (Dec. 28, 2017).

Births:

Our church also welcomed 11 new babies this past year. These included Marcus Greidanus (Mar. 05, 2018); Eliza Hannah (May 22, 2018); Nora Howlett (Jan. 21, 2018); Willow Kersey (Sept. 1, 2017); Hadlee Lavoie (Sept. 14, 2017); Grace Lee (Dec. 12, 2017); Isaac Nixon (Feb. 08, 2018); Jaxon Penner (June 19, 2018); Sawyer Rathie (Nov. 04, 2017); Jayden Reid (July 22, 2017); Shayla Ruttan (Sept. 14, 2017).

Looking Ahead to the Coming Year

The new ministry year presents us with some new challenges and many ministry opportunities.

A Friendly, Welcoming Church

An important part of a growing church is that we strive each week to make sure that newcomers and visitors are not lost in the crowd and “fall between the cracks”. For this reason we have struck a committee of hand picked people to address strategies that will insure we are a welcoming, friendly and “pursuing” church family.

Being a warm, friendly church doesn't just happen. It needs to be everybody's responsibility to reach out and make our church a great place to be.

Support Groups

Opportunities to come alongside those who need support are also being examined. We are actively pursuing the possibility of groups that would deal with such things as domestic violence, divorce care, and marriage mentoring. We are consulting with FCSS to ensure that we are aware of the most pressing needs so that we can potentially address them.

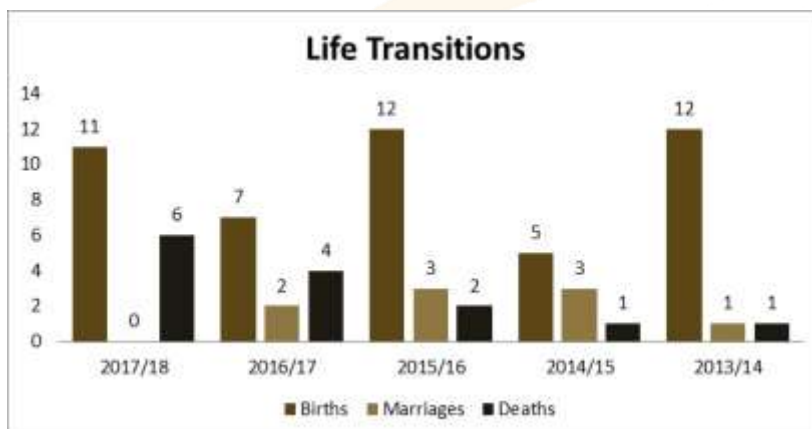
Thank you for your support!

Pixie and I want to thank you for your support and expressions of love. I often say that I work for the best company in the world!! We have a great love for our Cochrane Alliance Church family and pray that God will bring us new life, new people and a new revival in our church family.

Respectfully submitted,

Larry Charter

Associate Pastor of People Care





REPORT OF THE PASTOR OF STUDENT MINISTRIES

Leadership Team

L Dekker Parrott, Tim & Leah Carlson, Rem Vlasblom, Jonathan Wilcox, Sylvie Legary, Loretta Arkell, Justin Morris, Renee Peterson, Hayley Mochar, Stacey Morris, Matthew Eeles, Lucy Pereyra, Rebecca Capeling, Zachary Livingstone, Jordan Eeles, Kayl Litschke, Kurtis Greidanus, Jenna Dimnik, Blaine Ellerby, Wendy Ellerby.

What's Been Going On

We were excited to be able to kickoff a new ministry year in our newly renovated building. After much discussion and evaluation with families we chose to move all of our programming back to the church. Our missional community groups had been meeting out of homes previously. Moving everything back to the church appears to have gone well for us as we saw an increase of 10-15% in youth participating in our ministry. Meeting at the church has allowed for our group as a whole to connect with each other more frequently and as well has allowed for our new youth worship ministry to take place easily.

Our youth missional communities (3G's) continue to be one of the main ways we do ministry. We currently have 4 missional communities that are running: two junior high and two senior high. We have about 65 youth who participate in this ministry and 16 leaders.

The other parts of our youth ministry continue to be once a month large group worship nights, once a month events to build community, Tuesday morning Bible study and 2 weekend retreats; one in fall and one in winter. As mentioned earlier we have also began a ministry to mentor

and disciple youth in music/worship ministry.

Momentum, our midweek ministry for grade 5/6 kids continues to be an important part of what we do. At Momentum, we are seeing on average 30 kids coming out on a consistent basis. Many of these kids are invited by others and are being introduced to faith for the first time. Momentum continues to provide a good and successful launching pad for sending kids into our youth ministry in grade 7. I am grateful for Jonah Barclay and Jacob McCulloch, two high school students who helped provide leadership to this group.





These young men connect so well with our preteens and are leading them in good ways!

This February we had a team of 17 from our youth ministry go and serve in Guatemala. Led by Wendy and Blaine Ellerby our team did an amazing job. Everyone on our team went expecting and asking God to show us His glory. Through the projects we were a part of, the people we served and worked with, God displayed for us His glory in many ways. Projects this year included building two bus shelters, constructing and painting benches for the school, running an outreach for the kids in the community and delivering food hampers. We were able to spend lots of time furthering existing relationships and building new ones as well. God really worked in

our team in a powerful this year too. Our team shared very openly with the church and our team during times of sharing testimony and through this, God really brought our team together. Deep bonds were formed and God broke through in many lives of our team members. Upon returning home, three of our team members were baptized!

God is Moving!

We were so excited to celebrate with seven youth (grade 5-12) who chose to publicly declare their faith this year by taking the step of baptism and one who made a first time decision to follow Jesus.

This past year youth from all over Calgary and the surrounding area engaged in an initiative to see Youth Alpha run on school campuses. This all began with a

desire from a group of youth pastors to see youth reaching their peers with the Gospel. After much prayer and planning it was decided to equip our youth to lead Alpha at their schools. This was the biggest highlights in our ministry this year as we saw many of our youth lead Alpha programs on their school campuses.

In Cochrane, we saw great enthusiasm and engagement from our youth to be part of this. Student led Alpha groups happened at four schools; St. Timothy, Cochrane High, Bow Valley High School and CCA/Mitford. The leadership teams at each school included youth from Cochrane Alliance, Bow Valley Baptist and Rock Pointe. As youth pastors we were so encouraged to see our youth stepping out to lead Alpha and to have faith conversations with their peers. Each group

saw about 20 people participate, and we know many seeds of faith were planted because of the obedience of youth to go and make disciples. We are trusting that God will use what has taken place to further and grow his Kingdom.

Many of you partnered with us by praying for us, our youth and the schools. We want to say thank you, as this is a big part of Alpha. Change does not happen when we fail to pray. Thank you for being a part of what God is doing through our youth in Cochrane. It really is exciting! God is on the move, and our youth are responding to His movement!

The other new initiative this year was led by Dekker Parrott, Jordan Eels, Tim Carlson and his wife Leah. Together these leaders began a worship ministry to mentor and disciple youth through music. They began meeting before youth on Wednesday nights with any student who had a

desire to be part of a worship team. Through weekly practices many youth grade 7-12 were mentored in musical development and also disciplined in the area of worship ministry. This team has worked very hard with a group of about 15 youth. Starting in March this group began leading worship on youth worship nights and in May they were even able to lead worship for a Sunday service. I am encouraged to see leaders in our church using their talents and passions to come alongside our youth to disciple them.

This year our leadership grew as well and I was thankful to have our team grow in diversity when it comes to age and walks of life. God truly can use anyone to be an effective youth leader. One only needs a love for God and others. Youth are looking for acceptance, love and guidance and so many people are able to give this in our church. Our pray is that God would continue to expand our leadership team and add people

who may have never thought they would be a youth leader. Be faithful to the call and God will use you! With the help of my wife Jenna Dimnik and our friends Blaine and Wendy Ellerby our leaders continue to be disciplined with ongoing monthly trainings and weekly dinners in our homes.

God is doing great things through our youth and I am so thankful to be a part of what is happening. I love seeing our youth respond to the call God is putting on their life and witnessing the change that comes from that. Thank you for your ongoing support and prayers! And consider joining our team so you can see first hand the amazing things that God is doing in and through our youth!

Respectfully submitted,

Jason Dimnik
Pastor of Student Ministries





REPORT OF THE DIRECTOR OF CHILDREN'S MINISTRY

It was an honor and privilege to serve as your Children's Director alongside Stacey Morris as Assistant Director this past year to cover for Melanie's maternity leave. To say that it was a whirlwind is an understatement. We really appreciated how people stepped up to help and support us during this year of transition.

Late August was like an early Christmas present as we had no idea what would be in the sea cans as we unpacked. With eager anticipation we opened boxes and boxes and boxes of supplies and toys. We then had the challenge of sorting and purging and getting our rooms ready in our newly renovated facility. We are very appreciative of the huge storage space that allows us to keep our supplies organized and ready for the many volunteers who help in Sunday School.

Then came our kickoff Sunday in September where we went back to two services and everybody came back to church. We went from 80 kids at Bow Valley to 150 our first Sunday back! We needed to more than double our pool of volunteers to make it happen.

Thank you to the nearly 100 people who helped out in Sunday School. We could not have done it without you. This year we broke attendance records with 188 on Easter Sunday and averages near the 140 mark for most of the year. There are a lot of young families attending our church and that is great!

We tried a few different things this year.

Parents and Tots was expanded this year with the addition of Connection Café. Once a week we offered extra activities for parents to participate in with free child care provided by a team of amazing volunteers. There were Life Hacks like Bicycle maintenance, nutrition for children and more. There were craft days, a Bible study, a parenting class and more. Overall it was well received, and we plan to continue with some minor changes in the fall.

For Christmas, we did a Star Wars Christmas unit called *Star Trip - Your Faith Awakens*. The kids enjoyed learning the Christmas story in a little different format.

In January, we had a *Star Wars*

Knight to Remember where we invited community kids and church kids to participate in Star Wars games and we finished off with a short devotional noting parallels between the new movie and the Bible.

In February, we did a Winter Olympics unit to coincide with the Winter Games in Pyeong Chang. As an add on, we did a church-wide Lent Bible Olympics Challenge where families were challenged to read through the book of John over the 40 days of Lent. Participants celebrated with ice cream sundaes at the end.





For Easter we did *CSI Easter* where the kids investigated the empty tomb and met many eye witnesses to the resurrection. They had a chance to see if there was enough evidence to prove that the resurrection happened.

Child Dedications

This year we had another baby boom at Cochrane Alliance Church and 18 children were dedicated. We are expecting (pun intended) more babies this spring and summer so that number should continue to grow. Our vision is to walk alongside families and help them to be the spiritual leaders in their homes.

Backyard Kids Camps (BKC)

This year (2018) we focused on BKC being a stay-mission; a way to do a short-term mission trip right here in Cochrane and reach our neighbors with the good news about Jesus. It is our fifth year of partnering with Bow Valley Baptist and this partnership continues to grow and thrive. Thank you to the 182 volunteers who helped make BKC a success. We had 425 kids in 10 neighborhoods. There were 40 salvation decisions.

Soccer Camp

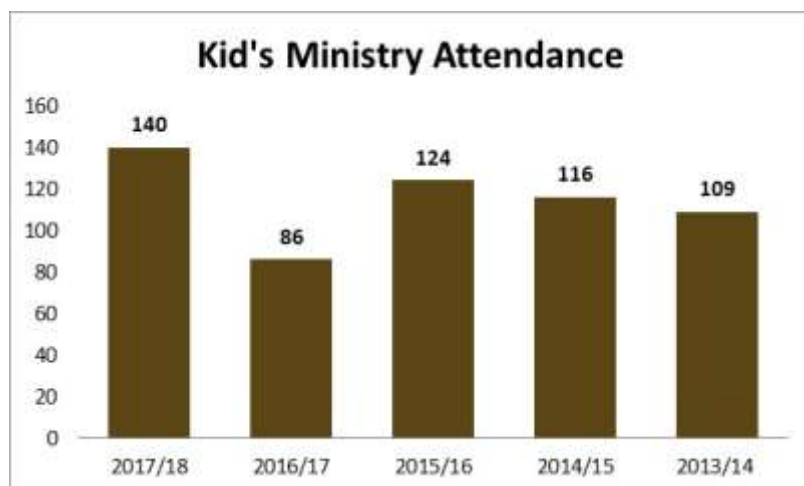
Again in 2018 we filled our soccer

camp with 62 kids and had a wait list. Thanks to Athletes in Action for their program and coaches who come and work with our volunteers. Thanks to the youth and adult coaches who made this program possible.

As I write this, Cameron and I are preparing to move back to Edmonton. Stacey will fill in for the summer and our new children's pastor, Donna Hernandez, will start in August. It was a pleasure getting to know so many of you, we enjoyed our time here. We pray for God's continued blessings on Cochrane Alliance. I trust that you will show Donna the same support you have shown us.

Respectfully submitted,

Heather Yule
Director of Children's Ministry





REPORT OF THE BOARD OF ELDERS

As I reflect on the past year, I am drawn to the beginning of the book of Joshua; as God commanded Joshua to lead the Israelites out of the desert into the Promised Land - he gave him very specific instructions:

Be strong and courageous, because you will lead these people to inherit the land I swore to their ancestors to give them. Be strong and very courageous. Be careful to obey all the law my servant Moses gave you; do not turn from it to the right or to the left, that you may be successful wherever you go. Keep this Book of the Law always on your lips; meditate on it day and night, so that you may be careful to do everything written in it. Then you will be prosperous and successful. Have I not commanded you? Be strong and courageous. Do not be afraid; do not be discouraged, for the Lord your God will be with you wherever you go.

We can notice that God asked Joshua to be strong and courageous three times in order to emphasise the source and foundation of that strength and courage. First, that it was God's promise to lead His people to the promised land. Second, that it is built upon the laws God gave to

Moses and third, that God would always be with them.

As leaders (we are all leaders in different ways), we need to continually be vigilant and contemplate such words as strength and courage to remind ourselves that the source of that strength and that courage must come from GOD and not from ourselves. Our role is to be obedient to what or to where God is calling us and to abide in His strength and His courage for us.

As we move into this next chapter of our congregational history, as your Board of Elders, we humbly attempt to anchor ourselves in these three sources of strength and courage. The role of Elder is to provide oversight of and direction to the ministry of Cochrane Alliance Church. We are elected and entrusted by you, the congregation to carry out many facets of oversight: spiritual well-being of the body, performance of the pastoral staff, financial integrity, ensuring adequate facilities to carry out ministry, and protecting people and property involved in these ministries. Those charged with this care and oversight of the church in 2017-2018 were: Jason Koleba, John Wicker, Jon Schwab,

Blaine Ellerby, Brad Smith, Jonathan Wilcox, Dan Williams and myself.

As you can well imagine, we have had many "firsts" this year. For Jason's pastoral and administrative teams, their "firsts" were rooted in running this wonderful new building and opening its doors to both the congregation and the community of Cochrane. I can confidently report that this is going very well at all levels.

As a Board, our "firsts" were rooted in the vision of how our leadership needs to evolve with the growth and complexity of the Church. Our theme this year was "Leadership" and how we as a board need to grow in order to properly serve you and this Church.

In the fall, the Leadership Development Committee finished its work. Its mandate was to explore how the Church identifies, teaches, trains and empowers its leaders. In February, a final report was presented to the Board of Elders. I would like to thank Doyle Peterson, Mike Poettcker, Blaine Ellerby, Steve Gross, Jodi McCaw and Rini Penner for the diligent work they performed. We will use the information and insights

gathered from the committee to guide our decisions in the areas of leadership development for both staff and congregational members. We have also used the insight from this report to build better accountability in Board effectiveness. In the upcoming year, we will form a committee that will formalize a Board evaluation process that will bring better transparency and accountability to you, the members of the congregation which we serve. We are also planning a retreat where we will explore how we are to be effective witnesses of God's hope and love in today's western culture. How do we walk with strength and courage in today's culture while still being anchored in love and compassion? We also saw our Lead Pastor Jason request and was granted a well-deserved sabbatical. He used this time to rest, reconnect with his family and reflect on what God is putting on his heart as a leader, father and faithful follower of Christ.

The past year has also seen the Church host numerous activities; some traditional like our Labour Day pancake breakfast that saw

over 1000 people for our grand opening and some new friends like the Rustic Charm Market, that now call Cochrane Alliance home.

We have also seen many "firsts" in the area of finances. We have been blessed by God's favour and we, as a leadership team, have been humbled at your generosity. As the financial realities settle in, we are encouraged at the continued giving heart of the congregation and the diligent hearts of our operational staff. We are also very aware that we need to be very vigilant as our mortgage has brought additional costs to our budgets and we are working very hard to decrease that debt along with the associated interest as quickly as possible. Part of that strategy is being funded by the money's committed to the "Built to Build" campaign we ran last spring.

I would like to end my report with a challenge: a challenge to be unified as a congregation in Christ. That we anchor our strength and our courage in His promises to us, in His laws and by His presence in us through the Spirit. I also challenge all of us to obediently

DO what God has placed on our hearts in the areas of time, talents and treasure.

As we continue our journey into this new chapter of God's story for our Church, I leave you with the same passage I left you last year:

"Love is patient, love is kind. It does not envy, it does not boast, it is not proud. It is not rude, it is not self-seeking, it is not easily angered, it keeps no records of wrongs." (1Cor13:4)...

"And now these three remain: faith, hope and love. But the greatest of these is love." (1Cor13:13).

Let us embody the true nature of our creator – God is Love who gives us strength and courage.

Respectfully Submitted,

Franc Godri

Chair of the Board of Elders





REPORT OF THE TREASURER

What an amazing year we've just come through! In the summer of 2016, we moved out of our old building and worshiped together at Bow Valley for just over a year. In September 2017, it was so wonderful to walk into our beautiful newly renovated facility for our first Sunday of worship! All this was made possible by the fervent prayer and sacrificial giving of so many of you.

When I think about those who give at Cochrane Alliance, I'm reminded of the widow Jesus tells us about in Mark 12. Her sacrificial giving mirrors the sacrificial giving that many of you make toward the work of Jesus that we are doing here. I've said it before and I'll say it again; thank you to each of you that give to Cochrane Alliance!

"But a poor widow came and put in two very small copper coins, worth only a few cents. Calling his disciples to Him, Jesus said, Truly I tell you, this poor widow has put more into the treasury than all the others." Mark 12:42,43

Our General Fund revenue this year was \$854,781 (\$14,596 short of budget), whereas expenses were \$874,919 (\$5,542 over budget), resulting in a General Fund shortfall of \$20,138. We are thankful to the Lord for another year of strong giving and faithful givers, despite our year of "being in the wilderness" at Bow Valley Baptist. Our giving to the Global Advance Fund as of the end of the fiscal year was \$56,019.

The final amount of our loan through the District is \$2,860,000 for the renovations. As of June 30, 2018, we are down to \$2,694,569 - a repayment of \$165,431 in that short period of time. Our current payment agreement with the District means we are making \$25,000 towards principal and \$9,000 towards interest, for a total of \$34,000 per month towards the mortgage.

After the successful Open the Door campaign, we have now moved into phase 2, called Built to Build. As of June 30, 2018, we have raised \$410,104! Thank you

again for your giving to retire this debt. Please prayerfully continue to support the Built to Build program.

The major challenge for Cochrane Alliance Staff and Finance Committee this past fiscal year, and now into the new year, has and will be the adjustment to our "new" normal in our renovated building. Things like multiple HVAC units, new insurance premiums, and increase of utilities have all put a strain on our current budgetary numbers. As we move into the 2018/2019 fiscal year, these new budget numbers reflect more accurately what we will be looking at.

In 2018/2019, our task is to balance the new building, retire the mortgage, and continue ministry plans through these continuing tougher economic times. Our overall operating budget (General Fund operating expenses, plus other operating expenses) for the coming fiscal year is \$1,025,016.

I would like to give a sincere thank you to the members of the Finance Committee. These folks really are the brains of the operation: Brenda Heavenor, Daniel Souza, and Mike Poettcker. They put in that extra time to ensure numbers are accurate, up to date, and fiscally responsible.

As Cochrane Alliance Church moves into our next budget year, I ask that you would pray daily for our staff and finance committee, our finances and how you can contribute financially. In keeping with our church's vision of Kingdom Extension locally and globally, we need you to come alongside and partner with us!

Respectfully submitted,

Blaine Ellerby
Treasurer





REPORT OF THE NOMINATING COMMITTEE

Nominations

For Board of Elders:

3-year-term:

John Wicker (2nd term)
Blaine Ellerby (2nd term)
Brad Smith (2nd term)
Doyle Peterson
Ian McCulloch

Current Members:

Franc Godri
Jon Schwab
Jonathan Wilcox

Congregational Reps: (1 Year term)

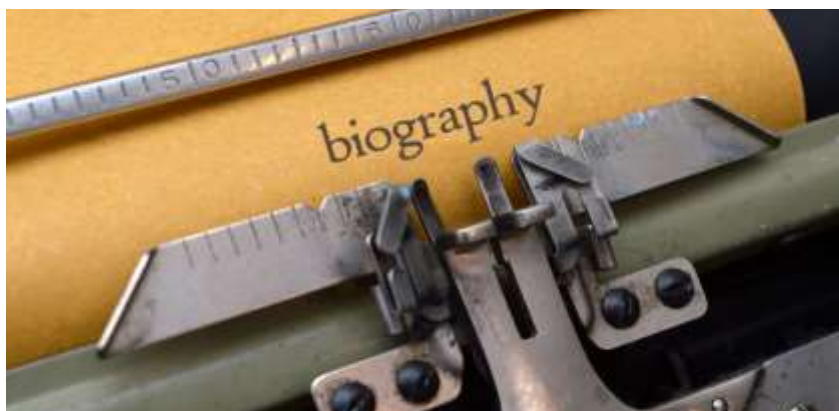
Bev Hill
Joy McKinnon

From Constitution, Article XV – Elections

...The Nominating Committee shall present and post, at least two Sundays prior to the annual meeting, one name for each office to be filled. Other nominations, if any shall be made in writing, signed by two members in good standing, and filed with the chairman of the nominating committee for posting before the public services on the Sunday prior to the annual meeting.

Nominating Committee:

Jason Koleba	Chairperson
Dicksey Higgins	Congregational Rep
Bev Neufeld	Congregational Rep
Jon Schwab	Board of Elders Rep
Jon Wilcox	Board of Elders Rep



ELDER BIOGRAPHIES

**Blaine
Ellerby**



Blaine was born and raised in a Christian home in the Calgary area. He was saved at a young age and baptized as an early teen. Blaine and Wendy, his wife of 28 years, have three young adult daughters. They moved to Cochrane in 1995 and have attended Cochrane Alliance Church since 1999. After 22 years in the telecom industry, Blaine changed careers to work with the City of Calgary, and has enjoyed his last 15 ½ years working his dream job. Blaine has been involved in many roles in church ministry including youth leader, elder, usher, and small group leader. He also has a big love for missions, going on several short term missions trips to Quebec and Guatemala in recent years.

**Franc
Godri**



Franc was born in LaSalle, Quebec. He currently works for Cirrus Enterprises. He has been in the financial services industry for over 20 years and this, following an eleven year career as a military pilot. He is married to Carol Randall and they have three children. Franc and Carol started attending Cochrane Alliance shortly after they moved to Cochrane in 1998 as seekers. Through strong yet humble church leadership and with the help of the Alpha course, Franc and Carol were baptised together in 2000. Franc has a passion for apologetics and how we can defend our faith with confidence, facts and humility.

**Jon
Schwab**



Jon grew up in a Christian home and came to a personal faith in Jesus at 9 years old. He was baptized at camp a few years later. He finished high school and attended the University of Manitoba in Winnipeg. It was in Manitoba that he started his career in Emergency Medical Services. Jon moved up to Grande Prairie to continue his Paramedic training in 2005. It was there that Jon met and married his bride Danelle. They have been married for 9 years and have 2 beautiful girls, Zoe (4) and Esme (3). They moved to Cochrane in March 2016 and have called Cochrane Alliance home since then. Jon has served playing guitar on church worship teams, led small groups, worked at and volunteered at camp both as a counselor and medical staff. He enjoys live music, travel, hiking and a good cup of coffee.

**Brad
Smith**



Brad was born and raised in Peterborough Ontario. He attended Trent University (BSc) and The University of Guelph (MSc Environmental Science – Entomology). Brad has been employed in the Agriculture industry since 1982, first in crop research and more recently in Marketing and IT areas. His work has moved him from Ontario to Alberta back to Ontario and then to Alberta again. He has also travelled extensively in North America with work, as well as to Europe. Brad has been married to Lorna since 1977. They have four children, and eleven grandchildren. Brad keeps honeybees and loves doing photography, especially macro photography. He also enjoys fly fishing and camping. Brad came to faith in Christ at as a young teenager. Over the years Brad has served as a Sunday School teacher, Awana leader, Building Committee Chair and Elder.

**John
Wicker**



John grew up in northern Alberta. He chose to follow Christ at an early age and was baptized in his teens. After graduating from Bible School, he worked in construction obtaining his journeyman ticket as a carpenter. John was ordained by the Evangelical Free Church in 1998. John and Sharon were married in 1987 and have three children. They have worked with the interdenominational mission organization, SEND International, since 1992 serving in Russia between 1993 and 2011. John now helps provide leadership for the close to 70 missionaries working with SEND International in North America, primarily among new immigrants or in the far north. John and Sharon began attending Cochrane Alliance when they moved to Cochrane in 2011.

**Jonathan
Wilcox**



Jonathan was born in Lancaster, Pennsylvania and was privileged to grow up in a strong Christian family where he learned about the Lord. However, it wasn't until attending university that he made a firm decision to follow Christ during the Urbana Missions Conference. Jonathan taught biology in Pennsylvania for 15 years before moving to Alberta and is currently employed at The Renert School where he teaches science from grades 2-10. Jonathan is married to Gabrielle and they have two teenage sons. Jonathan has served as a Sunday School teacher, Terminal Velocity referee, and is an active participant in the 4th Musketeer men's ministry. Jonathan is a member of the Cochrane Rangers Soccer Club and enjoys photography, entomology, and projects involving power tools. He has a passion for youth and men's ministries.

Elder Nominees

**Ian
McCulloch**



Ian was born in Sydney, Nova Scotia. He was saved & baptized at 17 years of age from a destructive lifestyle. Ian, his wife Kim, and their 3 children moved to Cochrane in 2015 and have been attending Cochrane Alliance since Jan 2016. He is currently practicing financial planning in North West Calgary and Cochrane areas. He has enjoyed over 30 years of ministry serving the Lord in all facets of local church ministry, University outreach, Christian camping and missions trips. He enjoys the diversity offered by Calgary & surrounding area, geocaching, meeting new people, deep conversation, and travelling to new places. There is a special place in his heart for Christians who are suffering/broken and in need of encouragement.

**Doyle
Peterson**



was raised in a Christian home and committed his life to Christ at age twelve. During university years he struggled to discern God's will regarding his life's work, and during a summer missions project with Gospel Recordings in Los Angeles, he fully committed his life to Christian service. He completed his engineering degree, worked two years for Phillips Petroleum Research Centre in Oklahoma, and then joined Wycliffe Bible Translators in 1983. He has served in various technology and management roles in Wycliffe, and currently serves as team leader of special projects for the Executive Director. Carol serves in the Finance department of the Wycliffe Canada headquarters in Calgary. They have three children, Christopher, Eric, and Renee and two grandchildren. Their family moved to Cochrane in 1999 and they joined Cochrane Alliance Church in 2002.

Practical Procedures for Annual General Meeting

The very words "parliamentary procedure" strike terror into the hearts of most men and women. And rightly so!

Parliamentary procedure, when carried to extreme, can be a bore. It can be a nuisance, and a real pain. However, a little understanding of basic, practical parliamentary rules and procedures will avoid wasting time and ensure that business is accomplished.

So this material is put together with the idea of providing every member with a minimum of details on correct business procedures. Correctly used, an understanding of parliamentary procedure will inform you in the efficient and smooth operation of a meeting ensuring that the majority rules, but that the minority is given a chance to speak.

AGENDA

Please ensure that you have adequately prepared for the business meeting by reading the Annual Report carefully and noting any questions for clarification. It is also considerate to submit well in advance any new items for discussion at the annual meeting to the Board Chairman. This greatly assists the chairman in preparing for the discussion.

There will be no formal reading of reports contained in the distributed Annual Report. It is expected that all reports have been read prior to the general meeting and, therefore, only questions pertinent to the report will be entertained.

Adjournment will be scheduled and publicized at a pre-determined time. It may only be extended by a majority vote on behalf of the membership, and then only for a maximum of one half hour.

MOTIONS

The Main Motion

This is the most common motion used at any business meeting. A "motion" is the method used to introduce a new subject for discussion at the business session. While it is called the "main motion", it is of the lowest rank or priority. Therefore, a "main motion" can be introduced *only when there is no other business before the meeting*.

Without making a motion sound complicated, it is important to know (and understand) the eight individual steps in the proper presentation of *any* motion:

A member rises and addresses the chair.

The chair recognizes the member.

The member states his/her motion ("I move that ...")

Another member seconds the motion (without rising or addressing the chair).

THE CHAIR STATES THE MOTION (ensuring all members know wording).

Members discuss the merits of motion. (Each member receives recognition from the chair first. See item #1 and #2 above.)

Members vote on motion. (Chair says, "Those in favor, say Aye", etc.)

THE CHAIR ANNOUNCES THE RESULTS OF THE VOTE.

The Amendment

Although amendments seem designed solely to challenge the ability of the chairman and confuse the membership, that isn't their purpose - honest!

An amendment is designed to change or modify a main motion that has already been introduced to the meeting and is currently under discussion by the membership. An amendment may be introduced at any time during the discussion period.

An amendment is introduced by a member when he/she is basically in agreement with the main motion, but feels that a slight change or alteration to the wording of the main motion might make it even better.

Therefore, all amendments should indicate clearly what **changes** the member wants to make to the *wording* of the main motion.

Possible wordings can be divided into four sets:

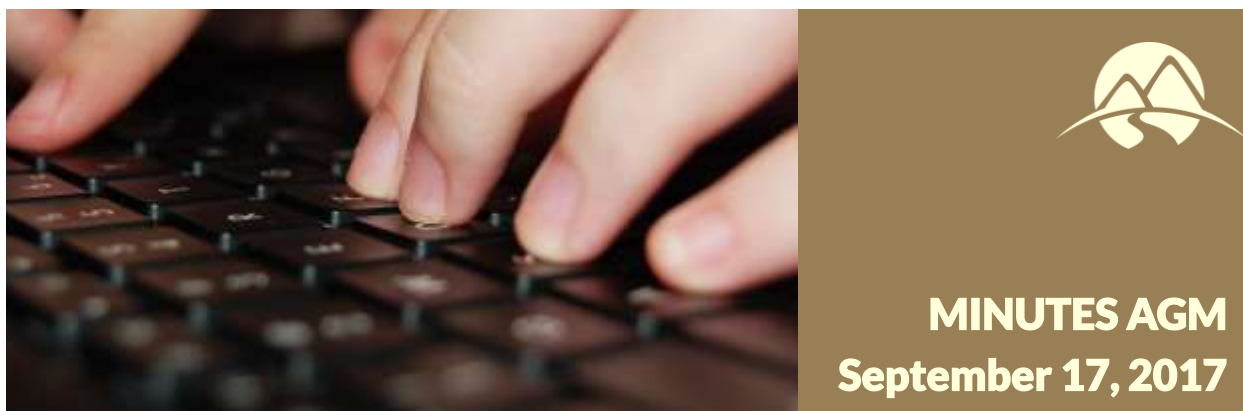
I move that we amend the motion by **adding** the words ...

I move that we amend the motion by **striking out (deleting)** the words ...

I move that we amend the motion by **inserting** the words ...

I move that we amend the motion by **striking out** the words ... and **inserting** the words ...

If another change is required, simply vote first on the amendment that has been proposed - either accepting or rejecting it - then go ahead and propose another amendment to the main motion if desired. It is important to know that you **must** vote on the amendment first, then you **must** vote on the main motion (main motion as amended).



Call to Order

Chairman Franc Godri called the meeting to order at 1:45 p.m.

Adoption of Agenda

MOVED by Jerome Brenner & SECONDED by Bill Popplewell to accept the agenda

CARRIED

Devotion and Opening Prayer

Larry Charter shared a short devotion of challenge to “rise up and take the land” and then opened the meeting with prayer.

Adoption of Minutes of the Annual General Meeting of held on September 20, 2016.

MOVED by Steve Gross & SECONDED by Heather Ann Braun to accept the minutes of the September 20, 2016 Annual General Meeting.

CARRIED

Report of the Nominating Committee

Jason Koleba delivered the report of the nominating committee.

MOVED by Jason Koleba & SECONDED by Ken Morris to accept the report as given.

CARRIED

Thank you to Kevin Loeppky, Tim Carlson and David Eeles whose terms on the Board of Elders are ending. Jason introduced Jon Schwab and Jonathan Wilcox whose names are being brought forward as candidates to serve on the Board of Elders.

MOVED by Jason Koleba & SECONDED By Lorraine Vlietstra to appoint Dixie Higgins and Bev Neufeld to the nominating committee for 2018.

CARRIED

Election of Elders

Members to mark their secret ballots to vote for Elders.

Thank you to Jamine Souza and Mike Poettcker for serving as tellers.

86 ballots submitted.

Jon Schwab and Jonathan Wilcox were confirmed by the congregation for a three year term as Elders.

MOVED by Lorraine Vlietstra & SECONDED by Mike Poettcker to destroy the ballots.

CARRIED.

REPORTS:

Lead Pastor - Jason Koleba

Ken Morris brought a report from the Building Committee. Ken expressed his appreciation to committee members for their hard work. He showed a breakdown of extra costs in the building process.

Jason expressed thanks to the entire staff for their hard work over the past year with all of the transitions. Thankful to be in the new building, but now the work of using it begins. It is exciting but also comes with apprehension.

Mike Poettcker (Discipleship)

It has been a good year with discipleship ministries. Ian McCulloch read a testimony on behalf of his wife Kim, sharing how God has been at work in her life.

Larry Charter (People Care)

Walking through the "Journey" with a group of 8 has been a real highlight over the past year. Antoinette MacKenzie shared how participating in this group has shown her how wonderful close fellowship can be.

Jason Dimnik (Student Ministries)

Is sensing a movement of God among the youth. 10 youth have been baptized over the past year. Jonah, a 10th grade student shared how good the early morning Bible study at Tim Hortons has been for the youth.

Matt Quick (Worship)

This past year has been a real challenge but the worship teams have met the challenge with real grace and patience. Neil Richardson shared how the disruption of the past year seems to have given the Holy Spirit unique opportunities to do his work. Working together with the people from Bow Valley Baptist Church was a highlight.

Heather Yule (Children's Ministry)

It has been a blessing serving with Stacey Morris. Last week there were 150 children at church. Finding enough workers has been a real challenge. There is an age 4-14 window of opportunity to reach our children. Ken ? has been teaching Sunday School for 27 years. This is important for him because reaching our children when they are young can protect them from so much hurt and heartache. Stacey Morris shared about the Backyard Kids Clubs and the 60 who made a first time decision to follow Christ. We need to find more local workers.

MOVED by Jason Koleba & SECONDED by Steve Gross to accept the head pastors report.

CARRIED

Board of Elders Report

Franc Godri (Chair was handed over to Doyle Peterson)

Praise to God for all that he has done. Thanks to Pastor Jason and his staff for their hard work. Thanks to the building committee. Thanks to Elders and their dedication. Moving ahead we as a congregation need to be intentional as we engage our community.

MOVED by Ken Morris & SECONDED by Harold Hiebert to accept the Elders' report.

CARRIED

Chair given back to Franc Godri.

Treasurer's Report

Brad Smith gave thanks to God for bringing us through this past year and presented the Treasurer's Report. Brad answered several questions concerning payments for the building moving ahead.

MOVED by Bill Popplewell & SECONDED by Jerome Brenner to accept the Treasurer's Report.

CARRIED

2017-2018 Budget

MOVED by Brad Smith & SECONDED by Mike Poettcker to accept the proposed budget for 2017-18.

CARRIED

Brian Winter requested that future reports include a list of staff, showing who are full-time and who are part-time.

MOVED by Brad Smith & SECONDED by Mike Poettcker to accept the Capital budget for 2017-18.

CARRIED

New Business

Chair handed over the Doyle Peterson.

Franc Godri presented a Western Canadian District of the Christian and Missionary Alliance (WCD) request for Cochrane Alliance Church to become a Branch Society of the WCD.

MOVED by Franc Godri & SECONDED by Jerome Brenner to change Cochrane Alliance's corporate structure from an Unincorporated Association to a Branch Society of the Western District as requested by the Western District

In the discussion there were questions and comments from Sandra Scruton, Brian Winter, Julie McPhail, David Eeles, Loretta Arkel and Larry Charter.

MOVED by Loretta Arkel & SECONDED by Kevin Halkyard to table this motion with a request that the BOE set up a SGM at a future date to deal with the Branch Society motion.

CARRIED

In the discussion there were questions and comments from Heather Ann Braun, Wayne Hill, Ian McCulloch, Lorraine Vlietstra, and Mike Poettcker,

Chair handed over to Franc Godri.

Adjournment and Closing Prayer

Motion to adjourn at 5:25 p.m.



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REVIEW ENGAGEMENT REPORT

To the Members of Cochrane Alliance Church of the Christian and Missionary Alliance

We have reviewed the statement of financial position of Cochrane Alliance Church of the Christian and Missionary Alliance as at June 30, 2018 and the statements of revenues and expenditures, changes in net assets and cash flows for the year then ended, and a summary of significant accounting policies and other explanatory information.

Management's Responsibility for the Financial Statements

Management is responsible for the preparation and fair presentation of these financial statements in accordance with Canadian accounting standards for not-for-profit organizations, and for such internal control as management determines is necessary to enable the preparation of financial statements that are free from material misstatement, whether due to fraud or error.

Practitioner's Responsibility

Our responsibility is to express a conclusion on the accompanying financial statements based on our review. We conducted our review in accordance with Canadian generally accepted standards for review engagements, which require us to comply with relevant ethical requirements.

A review of financial statements in accordance with Canadian generally accepted standards for review engagements is a limited assurance engagement. The practitioner performs procedures, primarily consisting of making inquiries of management and others within the entity, as appropriate, and applying analytical procedures, and evaluates the evidence obtained.

The procedures performed in a review are substantially less in extent than, and vary in nature from, those performed in an audit conducted in accordance with Canadian generally accepted auditing standards. Accordingly, we do not express an audit opinion on these financial statements.

Conclusion

Based on our review, nothing has come to our attention that causes us to believe that these financial statements do not present fairly, in all material respects, the financial position of Cochrane Alliance Church of the Christian and Missionary Alliance as at June 30, 2018, and the results of its operations and its cash flows for the year then ended in accordance with the Canadian accounting standards for not-for-profit organizations.

Calgary, Alberta
August 29, 2018



A handwritten signature in black ink, appearing to read "David R. Dart", followed by "LLP" in a stylized, cursive font.

Chartered Professional Accountants

COCHRANE ALLIANCE CHURCH OF THE CHRISTIAN AND MISSIONARY ALLIANCE
Statement of Financial Position
June 30, 2018

	Restricted Capital 2018	Restricted Missions 2018	Restricted Other 2018	Unrestricted General 2018	Total 2018	Total 2017
ASSETS						
CURRENT						
Cash and cash equivalents	\$ 38,628	\$ 3,286	\$ 37,087	\$ 59,757	\$ 138,758	\$ 176,993
Goods and services tax recoverable	-	-	-	3,379	3,379	60,535
Staff loans (Note 4)	-	-	9,125	-	9,125	10,625
PROPERTY AND EQUIPMENT (Note 5)	38,628	3,286	46,212	63,136	151,262	248,153
	-	-	-	5,236,882	5,236,882	4,478,136
	<u>\$ 38,628</u>	<u>\$ 3,286</u>	<u>\$ 46,212</u>	<u>\$ 5,300,018</u>	<u>\$ 5,388,144</u>	<u>\$ 4,726,289</u>
LIABILITIES AND NET ASSETS						
CURRENT						
Accounts payable	\$ -	\$ -	\$ -	\$ 30,265	\$ 30,265	\$ 628,154
Deferred revenue - summer camps	-	-	-	-	-	5,434
Callable debt (Note 7)	-	-	-	2,694,569	2,694,569	1,515,000
	-	-	-	2,724,834	2,724,834	2,148,588
NET ASSETS	38,628	3,286	46,212	71,497	159,623	(385,436)
Available for operations	-	-	-	2,503,687	2,503,687	2,963,137
Invested in property and equipment	38,628	3,286	46,212	2,575,184	2,663,310	2,577,701
	<u>\$ 38,628</u>	<u>\$ 3,286</u>	<u>\$ 46,212</u>	<u>\$ 5,300,018</u>	<u>\$ 5,388,144</u>	<u>\$ 4,726,289</u>

ON BEHALF OF THE BOARD


 _____ Chairman

 _____ Treasurer

COCHRANE ALLIANCE CHURCH OF THE CHRISTIAN AND MISSIONARY ALLIANCE

**Statement of Changes in Net Assets
Year Ended June 30, 2018**

	Restricted Capital	Restricted Missions	Restricted Other	Unrestricted General	Unrestricted Net Investment in Property and Equipment	2018
NET ASSETS - BEGINNING OF YEAR	\$ 759	\$ 12,783	\$ 43,063	\$ (442,041)	\$ 2,963,137	\$ 2,577,701
Excess of revenue over expenses	315,372	(7,218)	3,893	(226,438)	-	85,609
Property and equipment additions	-	-	-	(814,347)	814,347	-
Principal repayment	(165,431)	-	-	165,431	-	-
Increase in mortgage financing	-	-	-	1,179,569	(1,179,569)	-
Amortization	-	-	-	206,300	(206,300)	-
Open the Door pledges received for construction	(112,072)	-	-	-	112,072	-
Transfer surplus adult missions and sunday school funds to General	-	(2,279)	-	2,279	-	-
Transfer surplus summer camp funds to General	-	-	(744)	744	-	-
NET ASSETS - END OF YEAR	\$ 38,628	\$ 3,286	\$ 46,212	\$ 71,497	\$ 2,503,687	\$ 2,663,310

COCHRANE ALLIANCE CHURCH OF THE CHRISTIAN AND MISSIONARY ALLIANCE

Statement of Revenues and Expenditures

Year Ended June 30, 2018

	Restricted Capital 2018	Restricted Missions 2018	Restricted Other 2018	Unrestricted General 2018	Total 2018	Total 2017
REVENUE						
Offerings						
Offerings - General	\$ 412,180	\$ 65,569	\$ -	\$ 836,019	\$ 1,313,768	\$ 1,445,346
Offerings - Designated	-	18,560	41,505	-	60,065	46,238
Offerings - Short term missions	-	45,625	-	-	45,625	18,500
Rent	-	-	-	18,762	18,762	435
	412,180	129,754	41,505	854,781	1,438,220	1,510,519
EXPENSES						
Ministries (Schedule 1)	-	-	-	574,518	574,518	533,307
General and office (Schedule 1)	-	-	-	162,895	162,895	152,531
Facilities (Schedule 1)	-	-	-	80,020	80,020	28,104
Missions (Schedule 2)	-	84,129	-	-	84,129	69,157
Short term missions (Schedule 2)	-	52,843	-	-	52,843	15,015
Benevolence and local church projects (Schedule 2)	-	-	37,612	-	37,612	26,701
Local programs and outreach (Schedule 2)	-	-	-	57,486	57,486	62,505
Amortization	-	-	-	206,300	206,300	4,500
Interest on debt (Note 7)	96,071	-	-	-	96,071	6,974
Ancillary facility costs	737	-	-	-	737	75,303
	96,808	136,972	37,612	1,081,219	1,352,611	974,097
EXCESS (DEFICIENCY) OF REVENUE OVER EXPENSES	\$ 315,372	\$ (7,218)	\$ 3,893	\$ (226,438)	\$ 85,609	\$ 536,422

COCHRANE ALLIANCE CHURCH OF THE CHRISTIAN AND MISSIONARY ALLIANCE

Statement of Cash Flows

Year Ended June 30, 2018

	Restricted Capital 2018	Restricted Missions 2018	Restricted Other 2018	Unrestricted General 2018	Total 2018	Total 2017
OPERATING ACTIVITIES						
Contributions and other	\$ 412,180	\$ 129,754	\$ 41,505	\$ 849,346	\$ 1,432,785	\$ 1,468,687
Cash paid to suppliers and employees	(96,808)	(136,972)	(37,612)	(1,472,806)	(1,744,198)	(895,754)
Staff loan repayments	-	-	1,500	-	1,500	1,500
Goods and services tax	-	-	-	57,155	57,155	(47,268)
Cash flow from operating activities	315,372	(7,218)	5,393	(566,305)	(252,758)	527,165
INVESTING ACTIVITY						
Purchase of property and equipment	-	-	-	(965,046)	(965,046)	(2,999,588)
Cash flow from (used by) investing activity	-	-	-	(965,046)	(965,046)	(2,999,588)
FINANCING ACTIVITIES						
Proceeds from callable debt financing (Note 7)	-	-	-	1,179,569	1,179,569	1,515,000
Inter-fund transfers	(277,503)	(2,279)	(744)	280,526	-	-
Cash flow from (used by) financing activities	(277,503)	(2,279)	(744)	1,460,095	1,179,569	1,515,000
INCREASE (DECREASE) IN CASH FLOW	37,869	(9,497)	4,649	(71,256)	(38,235)	(957,423)
Cash - beginning of year	759	12,783	32,438	131,013	176,993	1,134,416
CASH - END OF YEAR (Note 3)	\$ 38,628	\$ 3,286	\$ 37,087	\$ 59,757	\$ 138,758	\$ 176,993

COCHRANE ALLIANCE CHURCH OF THE CHRISTIAN AND MISSIONARY ALLIANCE
Notes to Financial Statements
Year Ended June 30, 2018
(Unaudited)

1. NATURE OF OPERATIONS

Cochrane Alliance Church ("CAC") is a congregation located in Cochrane, Alberta. The congregation desires to be a church transformed by Christ, multiplying Christ-centred homes, renewed lives and missional disciples in Cochrane, Canada and the world.

CAC is an unincorporated church which is a member of the Christian and Missionary Alliance in Canada, and is included in the Western District of the Christian and Missionary Alliance in Canada ("District"). CAC is exempt from income tax because it qualifies as a charitable organization, and is registered to issue charitable donation receipts for income tax purposes.

The continued operation of CAC is dependent on the ongoing donation support of those interested.

2. ACCOUNTING POLICIES

Basis of presentation

The financial statements were prepared in accordance with Canadian accounting standards for not-for-profit organizations (ASNFPPO).

Going Concern

The preparation of financial statements in accordance with Canadian Accounting Standards for Not-for-Profit Organizations requires management to assess whether there are any events or conditions that may cast significant doubt upon the Church's ability to continue as a going concern. An entity is a going concern when it is able to convert its assets to cash and discharge its liabilities in the normal course of operations. Management is not aware of any such material uncertainties; accordingly these financial statements have been prepared using the going concern assumption.

The Church follows policies in line with the Canadian Accounting Standards for Not-for-Profit Organizations in the preparation of its financial statements, a summary of which are as follows:

Fund accounting

Cochrane Alliance Church of the Christian and Missionary Alliance follows the restricted fund method of accounting for contributions.

The **Capital Fund** receives contributions and reports activities for maintaining and renovating property, and retiring debt, if any.

The **Missions Fund** receives contributions and reports activities for missions projects undertaken by the Church, and provides support for domestic and foreign missions.

The **Other Restricted Fund** receives contributions and reports activities for benevolence, pastoral housing loans, local missions, and community outreach projects approved by the Elders.

The **General Fund** receives unrestricted contributions and accounts for the Church's program delivery and administrative activities.

(continues)

COCHRANE ALLIANCE CHURCH OF THE CHRISTIAN AND MISSIONARY ALLIANCE

Notes to Financial Statements

Year Ended June 30, 2018

(Unaudited)

2. ACCOUNTING POLICIES (continued)

Financial instruments

Financial instruments reported in these financial statements include cash and cash equivalents, other receivables, staff loans, and accounts payable.

Financial instruments are recorded at fair value when acquired or issued. In subsequent periods, financial assets with actively traded markets are reported at fair value, with any unrealized gains and losses reported in income. All other financial instruments are reported at amortized cost, and tested for impairment at each reporting date. Transaction costs on the acquisition, sale, or issue of financial instruments are expensed when incurred.

The Church is exposed to various risks through its financial instruments and has a comprehensive risk management framework to monitor, evaluate and manage these risks. The following analysis provides information about the Church's risk exposure and concentration:

Liquidity risk - this is the risk that an entity will encounter difficulty in meeting its obligations associated with financial liabilities. The Church is exposed to this risk because of uncertainty in the amount and timing of contributions expected to be received from its members and adherents.

Unless otherwise noted, it is management's opinion that CAC is not exposed to significant interest, currency or credit risks arising from these financial instruments.

Cash and cash equivalents

Cash and cash equivalents consist of cash in banks, balances outstanding on the line of credit, and investments, if any, convertible to cash within 90 days. The carrying amounts approximate fair value because of the short term to maturity.

Property and equipment

Property and equipment are recorded at cost on acquisition. Property under construction is not amortized until placed in use. Contributed capital assets are recorded at fair value on the date of contribution. Property and equipment are amortized over their estimated useful lives at the following rates and methods:

Land improvements	5%	straight-line method
Buildings and improvements	2.5%	straight-line method
Computer equipment	20%	straight-line method
Furniture and fixtures	10% - 33%	straight-line method

The Church regularly reviews its property and equipment to eliminate obsolete items.

(continues)

COCHRANE ALLIANCE CHURCH OF THE CHRISTIAN AND MISSIONARY ALLIANCE
Notes to Financial Statements
Year Ended June 30, 2018
(Unaudited)

2. ACCOUNTING POLICIES *(continued)*

Revenue Recognition

The Church follows the restricted fund method of accounting for contributions. Revenue from contributions is recognized when received.

- a) Contributions restricted by donors for projects approved by the Elders Board are accounted for as restricted and spent according to their designation.
- b) Contributions related to general operations are recognized as revenue of the General Fund and are spent at the direction of the Elders Board.
- c) Contributions of gifts in kind are recorded at their fair market value, which is the amount for which a donation receipt is issued.

Contributed Services

During the year, volunteers are required to assist CAC in operating its programs. Because of the difficulty of determining the number of hours provided and their fair value, contributed services are not recognized in these financial statements.

Allocated expenses

CAC reports expenses on a functional basis in the statement of operations, including Ministries, Missions, Facilities, and General and Office. Expenses which are directly related to a particular function are charged to that function. Expenses not directly related to a specific function are included in General and Office expenses, and are not otherwise allocated to other functional areas.

3. CASH AND CASH EQUIVALENTS

	2018	2017
Cash and cash equivalents	\$ 138,758	\$ 176,993

4. STAFF LOANS

In 2014 the Elders approved the creation of an internally restricted pastoral housing fund for the purpose of extending interest-free loans to new staff members wanting to buy a house upon moving to Cochrane. The loans are for a maximum of \$15,000 per staff person, repayable over a period of 10 years in equal monthly payments. One loan for \$15,000 was provided during 2015.

COCHRANE ALLIANCE CHURCH OF THE CHRISTIAN AND MISSIONARY ALLIANCE

Notes to Financial Statements

Year Ended June 30, 2018

(Unaudited)

5. PROPERTY AND EQUIPMENT

	Cost	Accumulated amortization	2018 Net book value	2017 Net book value
Land	\$ 105,500	\$ -	\$ 105,500	\$ 105,500
Land improvements	89,761	80,450	9,311	26,481
Building	925,757	569,710	356,047	475,547
Church expansion	4,636,580	-	4,636,580	3,801,690
Computer equipment	181,608	178,550	3,058	39,486
Furniture and fixtures	322,996	196,610	126,386	29,432
	<u>\$ 6,262,202</u>	<u>\$ 1,025,320</u>	<u>\$ 5,236,882</u>	<u>\$ 4,478,136</u>

Consistent with the requirements of the Constitution of the District, title to the land and building bought and paid for by CAC is registered in the name of the District. While ownership of these assets rests with the District, their cost and related accumulated amortization have been recorded in these financial statements rather than the financial statements of the District, as CAC uses these assets in its operations and is responsible for their management and maintenance. This treatment is consistent with that adopted by the District and substantially all of the other congregations who are members of the District.

Management of CAC is of the opinion that this requirement does not preclude the recording of the land and building as assets of CAC, as CAC has exclusive use of the land and building for worship services and other activities.

The District has provided the land and building as collateral to secure advances outstanding from time to time, if any, on the Royal Bank Master Lending Agreement .

6. BANK LINE OF CREDIT

The Church has negotiated an operating line of credit with the Royal Bank. The line of credit is for a maximum of \$50,000 and bears interest at prime + .5%. As the line of credit has been negotiated under the Master Lending Agreement between the District and the Royal Bank, the Western Canadian District has guaranteed the repayment of any unpaid amounts. No advances had been received during the year and there was no balance owing at June 30, 2018.

COCHRANE ALLIANCE CHURCH OF THE CHRISTIAN AND MISSIONARY ALLIANCE
Notes to Financial Statements
Year Ended June 30, 2018
(Unaudited)

7. CALLABLE DEBT DUE TO DISTRICT

Western Canadian District provided a temporary loan during construction. As the project was completed in September 2017, the interim construction loan was paid out and refinanced with a conventional mortgage from the District bearing interest at Prime + .5% with monthly principal payments of \$25,000 plus interest during the period from July 1, 2018 to June 30, 2020. Payments commencing in July 2020 are reduced to monthly principal repayments of \$13,500 plus interest.

2018	2017
<hr/>	
\$ 2,694,569	\$ 1,515,000

Principal repayment terms are approximately:

2019	\$ 300,000
2020	300,000
2021	162,000
2022	162,000
2023	162,000
Thereafter	1,608,569
	<hr/>
	\$ 2,694,569

In 2015, CAC was approved by the District to undertake a renovation and expansion project on the church site, originally budgeted not to exceed \$4,200,000. With anticipated pledges of \$2,700,000, WCD agreed to provide financing of \$1,500,000 plus interim financing as required until the capital campaign is completed. The terms during the construction phase were for monthly payments of interest only, based on bank prime rate + .5%. As title to the church property rests with the District (Note 5), the property is collateral for the financing provided.

As construction was completed in September 2017, CAC used a portion of funds received under the Open the Door campaign to pay down principal by \$165,431.

Interest of \$96,071 (2017: \$6,944), calculated at rates varying between 3.2% and 4.2% during the year, has been included in the statement of operations for the Capital fund.

COCHRANE ALLIANCE CHURCH OF THE CHRISTIAN AND MISSIONARY ALLIANCE

Notes to Financial Statements

Year Ended June 30, 2018

(Unaudited)

8. TRANSACTIONS WITH THE DENOMINATION

CAC is a member of the Western Canadian District of the Christian and Missionary Alliance. As a member, CAC works with both the District and the national organization of the Christian and Missionary Alliance, providing support funding to accomplish mutual objectives, including missions efforts in Canada and abroad. However, CAC is not related to the District or the national organization, as each has its own independent Board managing their own affairs.

The following is a summary of the Church's transactions with the District. These transactions are in the normal course of operations and are measured at the amount of cash transferred.

	2018	2017
District Operating Budget - support for the District office	\$ 25,879	\$ 22,828
Canadian Ministries - support for Canadian missions	8,930	7,780
Global Advance - support for international missions	54,519	38,346
	<u>\$ 89,328</u>	<u>\$ 68,954</u>

9. CAPITAL FUND-RAISING CAMPAIGN

During 2015-2017, CAC conducted a three year Open the Door fund-raising campaign to facilitate the renovation and expansion of the present church site. The expansion has cost approximately \$4,800,000 which has been financed through receipt of pledges of approximately \$2,100,000 and a mortgage from the Western Canadian District of the Christian and Missionary Alliance of approximately \$2,700,000 with interest at bank prime +.5%.

Following completion of the renovation in September 2017, CAC commenced the Built to Build fund-raising campaign with an objective of raising \$1,700,000 by the end of 2019. Funds raised are intended to be applied to reduce the \$2,700,000 mortgage provided by the Western Canadian District of the Christian and Missionary Alliance to approximately \$1,000,000. Pledges of approximately \$475,000 have been received under this campaign, of which CAC has received approximately \$82,000 at June 30, 2018.

10. PENSION COSTS

Certain employees of the church are members of a defined contribution pension plan operated by the denomination. During the year ended June 30, 2018 CAC contributed \$18,736 (June 30, 2017 - \$20,687) to the plan, as included in total staff remuneration and benefits expense. As the plan is a defined contribution plan there is no potential for a contingent liability arising from underfunded contributions.

COCHRANE ALLIANCE CHURCH OF THE CHRISTIAN AND MISSIONARY ALLIANCE**Notes to Financial Statements****Year Ended June 30, 2018***(Unaudited)***11. PROGRAM ACTIVITIES, NET OF RECOVERIES**

Some activities of the Church are partially funded by contributions from those directly participating. The net expense funded by the Church is included in Ministries expense (Schedule 1) and General Fund missions expense (Schedule 2) as follows:

	Expense	Recoveries	2018	2017
Worship	\$ 12,664	\$ -	\$ 12,664	\$ 7,832
Children	8,229	-	8,229	8,799
Youth	27,098	(10,778)	16,320	8,748
Adult	19,409	(13,122)	6,287	5,135
Hospitality	8,921	(158)	8,763	3,928
Local Outreach	21,173	(5,787)	15,386	13,076
	<u>\$ 97,494</u>	<u>\$ (29,845)</u>	<u>\$ 67,649</u>	<u>\$ 47,518</u>

COCHRANE ALLIANCE CHURCH OF THE CHRISTIAN AND MISSIONARY ALLIANCE

Schedule of Operating Expenses

(Schedule 1)

Year Ended June 30, 2018

(Unaudited)

	2018	2017
MINISTRIES		
Staff remuneration and benefits	\$ 496,963	\$ 471,042
Worship resources, net of recoveries <i>(Note 11)</i>	12,664	7,832
Childrens' ministries, net of recoveries <i>(Note 11)</i>	8,229	8,799
Youth ministries, net of recoveries <i>(Note 11)</i>	16,320	8,748
Adult ministries, net of recoveries <i>(Note 11)</i>	6,287	5,135
Hospitality, net of recoveries <i>(Note 11)</i>	8,763	3,928
Meeting and travel	17,807	16,399
Professional development	6,829	11,501
Library	656	(77)
	<u>\$ 574,518</u>	<u>\$ 533,307</u>
GENERAL AND OFFICE		
Staff remuneration and benefits	\$ 74,100	\$ 73,359
District Operating Budget <i>(Note 8)</i>	25,879	22,828
Copier and printer	11,294	13,100
Communications	11,450	5,996
Office	31,870	27,808
Professional fees	8,302	9,440
	<u>\$ 162,895</u>	<u>\$ 152,531</u>
FACILITIES		
Repairs and maintenance	\$ 13,701	\$ 2,633
Cleaning	5,495	1,145
Utilities	50,311	19,440
Insurance	10,513	4,886
	<u>\$ 80,020</u>	<u>\$ 28,104</u>

COCHRANE ALLIANCE CHURCH OF THE CHRISTIAN AND MISSIONARY ALLIANCE

Schedule of Missions Support

(Schedule 2)

Year Ended June 30, 2018

(Unaudited)

	2018	2017
MISSIONS FUND		
Global Advance <i>(Note 8)</i>	\$ 54,519	\$ 38,346
Canadian Ministries <i>(Note 8)</i>	8,930	7,780
Missionary support	<u>20,680</u>	<u>23,033</u>
Subtotal	84,129	69,159
Short term missions	<u>52,843</u>	<u>15,015</u>
	<u>\$ 136,972</u>	<u>\$ 84,174</u>
 OTHER RESTRICTED FUNDS		
Local church projects	\$ 25,919	\$ 12,507
Benevolence	<u>11,693</u>	<u>14,195</u>
	<u>\$ 37,612</u>	<u>\$ 26,702</u>
 GENERAL FUND		
Local missions	\$ 42,100	\$ 49,429
Local outreach, net of recoveries <i>(Note 11)</i>	<u>15,386</u>	<u>13,076</u>
	<u>\$ 57,486</u>	<u>\$ 62,505</u>

PROPOSED BUDGET

JULY 1, 2018 - JUNE 30, 2019



OVERALL BUDGET SUMMARY

	2015/16 ACTUAL \$	2016/17 ACTUAL \$	2017/18 BUDGET \$	2017/18 ACTUAL \$	2018/19 BUDGET \$
RESTRICTED FUND (designated) Offerings:					
Capital Restricted Fund	19,296.00	16,245.00	24,491.00	2,075.00	15,189.00
Capital Restricted Fund - OTD/B2B	694,080.00	624,128.00	-	410,105.00	300,000.00
Missions: Global Advance	59,875.00	40,166.00	42,000.00	56,019.00	48,000.00
Missions: Canadian Ministries	14,978.00	7,780.00	8,200.00	8,930.00	8,400.00
Missions: Other (specific donor designations)	78,139.86	36,247.00	25,000.00	64,185.00	25,000.00
Missions: AUC	890.00	455.00	500.00	620.00	500.00
Benevolent	19,630.00	16,518.00	17,000.00	13,631.00	17,000.00
Other: (specific donor designations)	16,779.58	3,076.00	5,000.00	27,874.00	5,000.00
Total RESTRICTED FUND (designated) Offerings	903,668.44	744,615.00	122,191.00	583,439.00	419,089.00
GENERAL FUND (incl. undesignated) Offerings	768,188.00	759,585.00	834,877.00	836,019.00	995,016.00
TOTAL OFFERINGS (Restricted + General Funds)	1,671,856.44	1,504,200.00	957,068.00	1,419,458.00	1,414,105.00
Other GENERAL FUND Revenue:					
Facility Rental Net Revenue	13,911.00	435.00	34,500.00	18,762.00	30,000.00
Investment Income	-	-	-	-	-
Miscellaneous Income	-	-	-	-	-
GENERAL FUND Gross Revenue	782,099.00	760,020.00	869,377.00	854,781.00	1,025,016.00
GROSS REVENUE (Restricted + General Funds)	1,685,767.44	1,504,635.00	991,568.00	1,438,220.00	1,444,105.00
RESTRICTED FUND Disbursements	370,983.72	1,152,683.00	122,191.00	477,692.00	419,089.00
Net RESTRICTED FUND Receipts/(Disbursements)	532,684.72	(408,068.00)	-	105,747.00	-
GENERAL FUND EXPENSES: (see schedule for details)					
Personnel	514,311.00	572,301.00	613,137.00	595,698.00	615,492.00
Building Repairs and Maintenance	78,589.00	23,219.00	38,435.00	69,506.00	73,554.00
Christian Education	29,871.00	22,605.00	37,070.00	31,492.00	34,967.00
Missions	49,545.00	49,429.00	49,825.00	42,100.00	52,650.00
Outreach	15,625.00	13,077.00	21,000.00	15,388.00	19,600.00
Financial and Miscellaneous	50,646.00	54,238.00	55,000.00	66,424.00	170,503.00
Office	34,477.00	29,819.00	34,510.00	32,884.00	36,050.00
Hospitality + Social Kitchen + Sunshine Convenor	4,322.00	3,928.00	6,800.00	8,763.00	8,600.00
Worship	12,440.00	7,832.00	13,600.00	12,664.00	13,600.00
TOTAL OPERATING EXPENSES excl. Amortization	789,826.00	776,448.00	869,377.00	874,919.00	1,025,016.00
GENERAL FUND NET REVENUE / (LOSS) excl. Amortization	(7,727.00)	(16,428.00)	-	(20,138.00)	-
Transfers to/from Restricted Fund for Assets/Expenses:					
For Capital Assets	-	-	-	-	-
Principal payments on debt	-	-	-	-	-
TOTAL General Fund Revenues Required	789,826.00	776,448.00	869,377.00	874,919.00	1,025,016.00

GENERAL FUND EXPENSE DETAILS

	2015/16 ACTUAL \$	2016/17 ACTUAL \$	2017/18 BUDGET \$	2017/18 ACTUAL \$	2018/19 BUDGET \$
PERSONNEL EXPENSE:					
Salaries, Housing Allowances and Wages	417,612.00	469,742.00	502,387.00	495,148.00	511,332.00
Employer's Share of Payroll Benefits	70,076.00	74,659.00	83,215.00	75,914.00	83,220.00
Subscriptions and Memberships	3,250.00	2,532.00	3,000.00	3,483.00	3,420.00
Professional Development	6,130.00	8,969.00	5,595.00	3,346.00	-
Employees' Business Expense & Conferences	17,243.00	16,399.00	18,940.00	17,807.00	17,520.00
Total Personnel Expense	514,311.00	572,301.00	613,137.00	595,698.00	615,492.00
BUILDING REPAIRS AND MAINTENANCE:					
Interior Building Repairs and Maintenance	23,255.00	2,610.00	9,685.00	15,966.00	21,654.00
Exterior Repairs and Maintenance	6,360.00	1,903.00	5,050.00	6,925.00	8,550.00
Contract Cleaning/Set up and lock up	25,975.00	1,105.00	-	-	-
Utilities	22,999.00	17,601.00	23,700.00	46,615.00	43,350.00
Total Building Repairs and Maintenance	78,589.00	23,219.00	38,435.00	69,506.00	73,554.00
CHRISTIAN EDUCATION EXPENSE:					
Adult Education	5,643.00	5,135.00	8,075.00	6,287.00	7,387.00
Children's Ministries	9,855.00	8,799.00	11,670.00	8,229.00	10,880.00
Library	1,442.00	(77.00)	1,750.00	656.00	1,200.00
Youth Ministries	12,931.00	8,748.00	15,575.00	16,320.00	15,500.00
Total Christian Education Expense	29,871.00	22,605.00	37,070.00	31,492.00	34,967.00
MISSIONS:					
Local Missions Project: Bruce Littlejohn	1,500.00	1,500.00	1,500.00	1,500.00	1,500.00
Local Missions Project: Peterson	5,400.00	5,400.00	5,400.00	5,400.00	6,600.00
Local Missions Project: Wicker	5,400.00	5,400.00	5,400.00	5,400.00	6,600.00
Local Missions Project: Stephanie Zub	150.00	-	-	-	-
Local Missions Ellerby	900.00	900.00	900.00	900.00	900.00
Local Missions Hiebert	900.00	900.00	900.00	900.00	450.00
Local Missions Gilmore	-	-	-	-	900.00
Local Missions Petkau	1,800.00	2,500.00	3,500.00	3,500.00	3,500.00
Missionary Conference & Contingency	-	220.00	225.00	-	200.00
Partnership: Quebec Oasis	6,495.00	4,800.00	5,000.00	5,000.00	5,000.00
Partnership: Quebec Village		1,000.00	-		
Seamless Link	12,000.00	11,809.00	12,000.00	12,000.00	12,000.00
Guatemala Project	15,000.00	15,000.00	15,000.00	7,500.00	15,000.00
Total Missions	49,545.00	49,429.00	49,825.00	42,100.00	52,650.00
OUTREACH:					
Pancake Breakfast	2,792.00	-	4,300.00	1,746.00	4,300.00
Outreach Initiatives	724.00	442.00	400.00	100.00	400.00
Camp Chamisall	1,800.00	1,800.00	1,800.00	1,800.00	1,800.00
CPCC	4,800.00	4,500.00	4,500.00	4,500.00	4,500.00
ISM Dinners	296.00	382.00	800.00	440.00	800.00
Support Groups	463.00	(177.00)	1,000.00	439.00	1,000.00
Soccer Camps (net of recovery)/backyard camps	3,000.00	4,330.00	4,400.00	2,967.00	4,400.00
Morley Food Bank	1,750.00	1,800.00	1,800.00	1,800.00	1,800.00
Camp Sponsorships		-	1,000.00	1,596.00	-
Alpha	-	-	1,000.00	-	600.00
Total Evangelism and Outreach	15,625.00	13,077.00	21,000.00	15,388.00	19,600.00

GENERAL FUND EXPENSE DETAILS (cont'd)

	2015/16 ACTUAL \$	2016/17 ACTUAL \$	2017/18 BUDGET \$	2017/18 ACTUAL \$	2018/19 BUDGET \$
FINANCIAL and MISCELLANEOUS EXPENSE:					
Bank Charges	8,898.00	15,830.00	16,000.00	20,472.00	19,800.00
Accounting Fee	8,097.00	7,841.00	8,000.00	8,303.00	8,500.00
District Op. Budget (3% of Gen. Fund Rcpts.)	23,549.00	22,828.00	25,300.00	25,879.00	30,672.00
Insurance: Accident, D. & O. and Liability	1,076.00	1,254.00	1,200.00	1,257.00	1,300.00
Insurance: Property	9,026.00	4,885.00	4,500.00	10,513.00	10,000.00
Legal Expenses	-	1,600.00	-	-	-
Building Loan Interest Expenses	-	-	-	-	100,231.00
Total Financial and Miscellaneous Expense	50,646.00	54,238.00	55,000.00	66,424.00	170,503.00
OFFICE EXPENSE:					
Communications	6,055.00	4,233.00	10,310.00	9,624.00	10,800.00
Computer and Office Equipment Maintenance	6,943.00	6,485.00	6,500.00	6,643.00	7,550.00
Copier Lease and Photocopying Supplies	14,864.00	13,098.00	11,500.00	11,294.00	11,500.00
Office Supplies	3,933.00	4,240.00	4,200.00	3,497.00	4,200.00
Advertising	2,682.00	1,763.00	2,000.00	1,826.00	2,000.00
Total Office Expense	34,477.00	29,819.00	34,510.00	32,884.00	36,050.00
HOSPITALITY, SOCIAL KITCHEN, SUNSHINE CONVENOR:					
Hospitality	1,436.00	1,866.00	2,200.00	3,378.00	2,200.00
Social Kitchen	2,488.00	1,709.00	4,200.00	5,156.00	6,000.00
Sunshine Convenor	398.00	353.00	400.00	229.00	400.00
Total Hospitality, Social Kitchen, Sunshine Convenor:	4,322.00	3,928.00	6,800.00	8,763.00	8,600.00
WORSHIP EXPENSE:					
Audio Visual Maintenance	944.00	284.00	1,250.00	1,554.00	1,250.00
Décor (Stage)	833.00	186.00	950.00	249.00	950.00
Equipment Maintenance	3,788.00	1,383.00	2,950.00	5,573.00	2,950.00
Honoraria(Pulpit Supply, Guest Musicians, etc.)	2,575.00	2,660.00	4,000.00	3,375.00	4,000.00
Music and Worship	386.00	503.00	550.00	163.00	550.00
Special Services	2,971.00	2,190.00	2,050.00	1,113.00	2,050.00
Training/Seminars	943.00	626.00	1,850.00	637.00	1,850.00
Total Worship Expense	12,440.00	7,832.00	13,600.00	12,664.00	13,600.00

Proposed Capital Budget for 2018.19
(with approximate costs)

Item	Description	Projected Cost	2019 Budget
Carry Over from OTD Ancillary	Christian Education (Children's)	\$ 15,600.00	\$ 1,000.00
	Portable Sound System	\$ 10,377.31	\$ 6,839.28
	Audio Requirements	\$ 5,000.00	\$ -
	Video Systems (TV etc...)	\$ 61,008.00	\$ -
	Replacement of office furniture	\$ 10,000.00	\$ 1,000.00
	Artwork	\$ 10,000.00	\$ 1,000.00
New for FY 2019	Computer Hardware	\$ 4,100.00	\$ 1,100.00
	Check in hardware	\$ 350.00	\$ 350.00
	Bouncy Castle (middle size)	\$ 900.00	\$ 900.00
	Tents	\$ 500.00	\$ 500.00
	Building Repairs	\$ 2,500.00	\$ 2,500.00
Total		\$ 120,335.31	\$ 15,189.28

Amount in Capital Restricted Fund at the end of June 2018

\$0.00

Additional money needed to meet these items

\$ 15,189.28

The Bylaws of Cochrane Alliance Church

COCHRANE ALLIANCE CHURCH

BYLAWS

Preamble

Cochrane Alliance Church (as hereinafter defined), an unincorporated association, is a member of The Christian and Missionary Alliance in Canada (hereinafter the "**C&MA**"), and is governed by the "Local Church Constitution", as amended from time to time, which has been adopted by the general assembly of the C&MA (hereinafter the "**Local Church Constitution**").

Cochrane Alliance Church may, in accordance with the provisions of the Local Church Constitution, adopt additional bylaws, provided that such additional bylaws do not conflict with the Local Church Constitution.

The policies and regulations of Cochrane Alliance Church shall be consistent with, and Cochrane Alliance Church shall operate in accordance with, the Manual of the Christian and Missionary Alliance in Canada as amended from time to time.

ARTICLE 1 - NAME

This church shall bear the corporate name of the Cochrane Alliance Church of the Christian and Missionary Alliance in Canada hereinafter the "**Cochrane Alliance Church**"

ARTICLE II - MEMBERSHIP

1. Active members of the church will be those members who have been approved for membership by the Board of Elders, attend regularly, participate in the activities of the church and promote the vision of the church. Active members will be asked to affirm their membership commitment annually. If a written response to the Board of Elders request for affirmation is not received, the Board will meet with the Active Member to determine their status.
2. Members who do not meet the standard of Active Membership shall be considered Inactive Members, and shall have no voting privileges until reinstatement. If inactive for twelve months, Inactive Members will be advised by written notice and removed from the membership list.
3. Active Members who are unable to participate in the work of the church due to involvement in Christian ministries in another locale, may apply for Associate Membership, but shall not have voting privileges.
4. If, at any time, the Board of Elders deems that a member does not meet the qualifications for membership, they may, upon careful examination and exhortation of the person, withdraw the person's membership by a three-fourths majority vote.

ARTICLE III - GOVERNMENT

1. The Board of Elders is responsible for setting a date for the Annual General Meeting (AGM) to be held within the first four months of the fiscal year.
2. Notice of all congregational meetings shall be given from the pulpit and shall be printed in the Sunday

bulletin on at least two consecutive Sundays prior to the congregational meeting.

3. Special congregational meetings may be called by the Board of Elders. Notice of such meetings will be in accordance with Section 2 of this Article and shall advise the congregation as to the purpose of the special meeting.
4. Ten percent or more of the membership may request in writing of the Board of Elders that a special congregational meeting be called and held. Such a meeting will then be called in accordance with Section 3 of this Article.
5. A quorum of any duly called meeting consists of the membership present.
6. All questions of parliamentary procedure not covered by the constitution and bylaws shall be decided by Robert's Rules of Order.

ARTICLE IV - BOARD OF ELDERS

1. The Board of Elders shall consist of the Lead Pastor and a minimum of three elected elders. Additional elder(s) may be elected as the church congregation grows in number.
2. Elders shall be elected to a term not exceeding three years. A three year term is defined as beginning at the AGM when the elder is elected and ending at the AGM three years hence. An elder can serve on the board for a maximum of two consecutive terms after which they must step off the board for a minimum of one year.
3. A quorum of the Board of Elders shall consist of a simple majority of its members.
4. When the church is without a lead pastor, the elders will have oversight of the services of the church.

ARTICLE V - PROPERTY AND RECORDS

1. An independent professional accounting firm shall be appointed by the Board of Elders before the end of each fiscal year. It shall be the duty of the accounting firm to submit a written report to the annual meeting with regards to property and records for which a review engagement or audit has been conducted.
2. A member wishing to inspect the official records may make such a request in writing to the secretary of the Board of Elders. The request must specify the item the individual wishes to review.
3. The fiscal year shall be from July 1 to June 30.
4. The spending of funds is confined to board-approved programs and projects. Each restricted contribution designated towards a board-approved fund, program, or project will be used as designated with the understanding that when the need for such a fund, program, or project has been met, or cannot be completed for any reason determined by the Board of Elders, the remaining restricted contributions designated for such fund, program or project will be used where needed most.
5. Cochrane Alliance Church shall, in accordance with the provisions of the Local Church Constitution, register all real property in the name of The Western Canadian District of the Christian and Missionary Alliance in Canada, and should Cochrane Alliance Church cease to exist or cease operations, then:
 - (a) all of its real property, appurtenances and effects then owned or held by it shall inure to the benefit of and become the property of The Western Canadian District of the Christian and Missionary Alliance in Canada; and
 - (b) all of its other property and assets shall be distributed to one or more qualified donees."

ARTICLE VI - NOMINATING COMMITTEE

The Nominating Committee shall consist of the Lead Pastor and two members from the Board of Elders, as well as two members elected by and from the congregation.

ARTICLE VII - BYLAW AMENDMENTS

1. The Bylaws may be amended from time to time following a two-thirds majority vote of the members present at an annual meeting or a special membership meeting called for such purpose.
2. The active members present constitute a quorum in order to amend the bylaws.
3. Proposed amendments to the Bylaws shall be posted for the membership at least two Sundays prior to the date of the membership meeting called to consider approval of the same.

ARTICLE VIII - REVOCATION

All Cochrane Alliance Church versions of the bylaws which have changed or been deleted at this meeting are hereby revoked.

Amended and Adopted at the Annual General Meeting, September 20th, 2016

NOTES

