

Cochrane Alliance Church 2016.17 Annual Report

**Annual General Meeting
September 17, 2017 1:30 PM**







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- 1) Call to order
- 2) Adoption of agenda
- 3) Devotion and opening prayer
- 4) Adoption of minutes:
 - Annual General Meeting of September 20, 2016
- 5) Report of the nominating committee
- 6) Election of elders
- 7) Reports:
 - Lead Pastor
 - Board of Elders
 - Treasurer
- 8) 2016-2017 Financial statements
- 9) 2017-2018 Budget
- 10) New Business:
 - Western Canadian District of the Christian and Missionary Alliance (WCD) request for Cochrane Alliance Church to become a Branch Society of the WCD.
- 11) Adjournment and closing prayer



REPORT OF THE LEAD PASTOR

“With your help
I can advance
against a troop;
with my God
I can scale a wall.

*As for God, his way is perfect;
the word of the Lord is flawless.*

*He is a shield for all who take refuge
in him.*

For who is God besides the Lord?

And who is the Rock except our God?

*It is God who arms me with strength
and makes my way perfect.*

*He makes my feet like the feet of a
deer; he enables me to stand on the
heights.*

*He trains my hands for battle;
my arms can bend a bow of bronze.*

*You give me your shield of victory,
and your right hand sustains me;
you stoop down to make me great.*

*You broaden the path beneath me,
so that my ankles do not turn.*

Psalm 18:30-36

This song, written by King David as the people of Israel celebrated the beginning of a new chapter in their story, speaks of God’s character—especially his strength and trustworthiness. Our God inspires confidence. He stands in front of, underneath and behind those he loves. As another poet would write many years after

David, “If God is for us, who can be against us?”

Halfway through 2017, we too stand at the beginning of a new chapter in our story. Perhaps, like me, you wonder what lies ahead. Before us lie so many exciting new opportunities to grow up and reach out. Along with those possibilities come challenges and obstacles. Am I ready for what comes next?

Looking only inward—at my own resources, ideas and capabilities—I’m nervous. Looking upward—at the one who loved me so much that he did not spare his own son—I’m ready to scale the wall. Are you ready for some climbing Cochrane Alliance?

Open the Door

Some of my fellow pastors have referred to the 2016-2017 ministry year as our “time in the wilderness.” While I think that’s a bit of a hyperbole (we haven’t had to run from our lives from Pharaoh’s army or face food and water shortages!) we no doubt faced some unique challenges as a family. The nature of our renovation project required a temporary exile from our building. Meeting at 4 p.m. on Sundays at Bow Valley Baptist Church meant big changes to our weekend routine. This led to a significant drop in our attendance numbers (see statistical report below) as families found it more difficult to make it to church on a regular



basis. Our ministries lost the convenience and security of a home-base requiring new levels of flexibility and creativity from everyone who led and served.

Nonetheless, God has proven faithful! As I write, we stand ready to take possession of a completely renovated new facility in a few short weeks. While we were out, there arose so many new stories of God working OUTSIDE our building. In House Churches, Youth 3G groups (which also met in homes) retreat centres and even in wilderness (see Mike Poettcker's report on the 4th Musketeer) God was on the move with us. In June, we gathered together on the shore of the Bow River to see 11 people baptized! All this reminds us that the Church is not a building—it's God's people wherever they may find themselves.

We are extremely grateful for the generosity and hospitality of Bow Valley Baptist Church as they hosted us on their turf all year. Sharing a building allowed us to collaborate on special services at Christmas, Easter and during the launch of our Backyard Kid's Camps in July. God met us regularly on the weekends as we worshiped and studied the word

together. Thanks to all the teams (i.e. ushers, greeters, coffee servers, communion teams, tellers, worship, sound and tech teams, Sunday School teachers, the staff, and others...) who made ministry "work" this year without complaint. You are an inspiring group!

Just as he provided for our spiritual ancestors in the desert, God has been gracious and met our financial needs. Despite lower weekend attendance numbers, giving to the Open the Door campaign AND our general fund remained was very encouraging (see Brad Smith's treasurer's report on page 25). To all those who have given selflessly and sacrificially this year—THANK YOU! What else can we say but, "Praise God!"?

On behalf of the entire congregation, I wish to thank all the members of the Building Committee for their tireless work this past year. Ken Morris, Bill Popplewell, Dan Reid, Scott Grattidge, John Wicker, Ginny Winter, Janelle Martin, Graham Torrie, Gwyn Butler, Kevin Halkyard and Mike Poettcker—thank you for your dedication over-and-above the call of duty this year. I'm inspired by the way you have giv-

en yourself fully to God's work this year. I'm looking forward to celebrating what God has done among us and seeing how he uses our new base for his glory in the coming years.

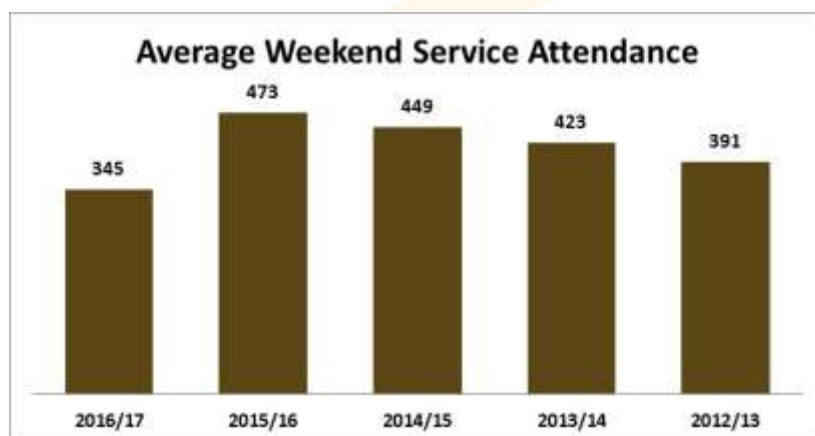
Having said that, our push to Open the Door is not quite complete. Several unplanned expenses, unforeseen when we began the project, have caused us to go over-budget by several hundred thousand dollars. While exact numbers won't be known until mid-fall, a team has been put together to complete the campaign with as little long-term debt as possible. I especially invite those of our family who have not contributed to this initiative to join us in the discipline of sacrificial giving. Yes, it's another wall to scale! But this is just another opportunity to see God do "infinitely more than all we ask or imagine."

Local and International Partnerships

While there has been lots of activity on the home-front, we continue to be very committed to our national and international partnerships. We are, after all, the Christian and Missionary Alliance.

Quebec Partnerships -- Oasis Church Montreal & Village Church East Farnham

We continued our financial and prayerful support of both of these communities this year contributing \$5,800 to their work. In late summer 2016, Brent and Merilee Schartner returned to Cochrane for a season of rest after a decade of ministry in East Farnham. Please pray for the leaders who will take up the mantle of leadership at Village Church!





Mark & Paula Jones - SE Asia

In late April, I had the privilege of representing Cochrane Alliance on a trip with Mark to several cities in Asia. It was eye-opening to see some of “the walls” Alliance International Workers must scale in order to reach some of the least-reached people groups in the world. The obstacles of language, political opposition, health and finances are steep—but God is able! Travelling with Mark gave me an inside-look at the critical work he and Paula do to provide care, direction and leadership to our personnel overseas. This year we hope to see more of them as they spend their home assignment in Calgary.

Of some concern was giving to the Global Advance Fund this year. We contributed \$39,452 to the GAF which is down 32% over 2015-2016. This dip seems to correspond to the lower Sunday worship-service attendance mentioned above. I’m trusting God for a renewed sense of commitment to missions in 2017-2018 as we return to our Sunday morning routine.

Jesus Viene Church and School—Guatemala

We are now entering our final year of a 3-year, \$45,000 investment to the operational costs of this elementary school run by our partner Alliance Church in Guatemala. In my estimation, our partnership is paying dividends! Enrolment has grown from 70 students to 120. In addition to that, our partners have stepped-up their own financial commitment towards operational costs raising their share of teacher-salaries and an additional \$15,000USD to begin

construction on the third floor of the school. Again, we can only say, “Praise God!” These funds were raised through special offerings and sales at the church-store which sells school supplies and other small items to families in the community.

As I write this, a team of 13 adults and children are getting ready to travel to San Raymundo, from August 19 - 26. Among other things, their plan is to teach basic English and Bible classes at the school, build and install stoves into homes that previous teams have built and put on a Children's Festival for the community. In early February, we anticipate another youth team making the trip south to engage in ministry and rekindle friendships.

This coming year the Board of Elders and Missions Committee will put together a plan which outlines where we go next in this rewarding partnership.



Partnerships with other Cochrane Alliance Missionaries

We continue to support several individuals and families engaged in International Mission who are a part of our own family. They include Doyle and Carol Peterson (Wycliffe), John and Sharon Wicker and John and Leanne Paetkau (SEND International) Bruce and Kerstin Littlejohn and Shirley Stephens (International Student Ministries Canada), Brett Hiebert (YWAM New Zealand) and Rachel Ellerby (YWAM England). Each of these dedicated people have stories of their own "walls" and how God is helping them climb. It's a privilege to stand beside and beneath them as partners.

All of these national and international partnerships have come about because of the hard work of our Missions Committee. I wish to thank Lorelee Grattidge, Kelly Ann Gross, Harold Hiebert, Anne Van De Vliert, and Sharon Wicker for their dedication and service to missions this year.

Looking Ahead

As staff and elders, we believe that our move back to 902 Glenbow Drive this fall will create curiosity in the community, and a sense of pride and celebration within our church family. This offers us an unprecedented opportunity to live-out and embrace our vision.

We long to be a church transformed by Christ, multiplying Christ-centred homes, renewed lives and missional disciples in Cochrane, Canada and the world.

If the Lord chooses, 2017-18 could be a season where Jesus does his multiplying work among us in Cochrane. While we don't know exactly what will happen, we have spent much time preparing (spiritually, strategically and practically) in anticipation of what the Spirit will do.

As a church, we aren't asking God to get us back to "normal". Rather, we're asking him to forge a new "normal." Since January we began planning for the move-back with the following objectives in mind.

We will develop easy on-ramps for individuals (users, visitors and adherents) to engage in our church community. This means from our pancake breakfast onwards, we will work hard at inviting others to join us as we follow Jesus together.

The church family will "cleans house", pray-up and consecrate itself for a new era. Beginning in June we dedicated one Sunday per month to prepare spiritually for our return. Before we get into the routine of church-life we will be sure to start with a prayer-service.

The church family will celebrate the accomplishment and new beginning with some great parties. We're already looking forward to

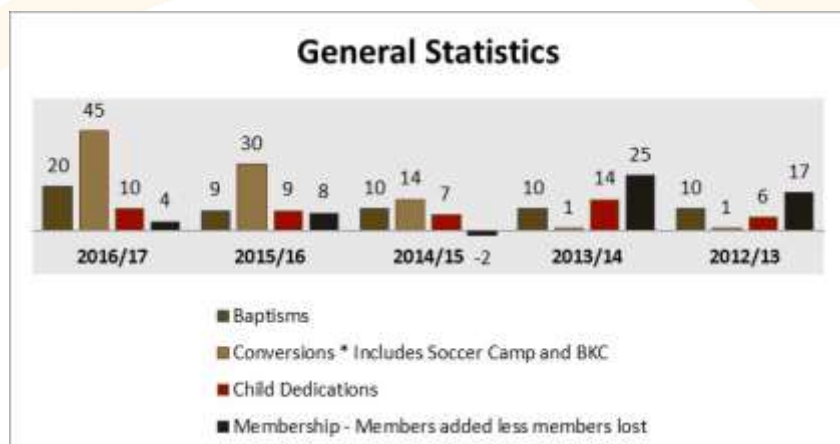
our Pancake Breakfast and Grand Opening on September 3rd and our Dedication Service on Thanksgiving Sunday. It will be good for our hearts to celebrate what God has done.

Pruning, abiding and healing will be our discipleship emphasis, preparing us for a new season of growth, fruitfulness and mission. Throughout the fall our focus on Sunday mornings and in small groups will be John 13-17 where Jesus speaks about our need to experience life in him through the Holy Spirit. We will also begin new initiatives like Freedom Session and Set Free which help men and women deal with sin and wounds which keep them from living wholeheartedly on mission.

Multipurpose space is available to both ministry and community users from day one. Our office team has been preparing with a specific goal in mind: to see our new building used 7-days a week for ministry and community partnership.

Transitions

This year marked a few significant changes to our staff team.



Two of my teammates became parents. Melanie Shaw along with her husband Tim celebrated the birth of Brielle Mikayla in May. As Melanie enjoys a maternity leave, we wish her a wonderful year of investing in her own family. I am so pleased to have Heather Yule and Stephanie Morris join the team as Director and Assistant Director of Children's Ministry. They make a dynamic team! We're looking forward to how God will use them as they bring their experience and passion to the kids of our church family. We also want to congratulate Jason and Jenna Dimnik on the birth of Kinsley Donna in June. Unfortunately for Jason, a paternity leave doesn't seem to be in the cards!

This spring also marked a change in our front office as Yolanda Bosma and Marsha Miller concluded their roles as Office Manager and Office Assistant. Over eight years of sacrificial service, Yolanda brought a new level of operational excellence to our church. I am incredibly grateful for her investment in us and will miss having her around


as a staff member. Thankfully we'll benefit from her leadership in many other ways as she uses her gifts in different capacities. Marsha was another important player in managing the 1001 details of church administration. Thank you Marsha.

The only good side of losing valued staff members is gaining new ones! On June 1st we welcomed Daniel Souza as Office Manager and are already benefiting from his experience and expertise. Bem-vindos à Cochrane Alliance, Daniel e Jamine!

Twenty years ago, on a cool June morning, my fiancé Cindy and I attended our first pancake breakfast at Cochrane Alliance Church. Having freshly completed an extensive renovation project, the congregation was considering me as a candidate for the youth ministry position. It was a good weekend, and by the fall of 1997, I officially began my pastoral career.

Today, as we get ready to celebrate the completion of another building project, I can

confidently say that (aside from my own family) no community of people has shaped me as profoundly as Cochrane Alliance. Cindy and I appreciate each person in this extended family for the friendship, encouragement and support given us over two decades. We are the disciples and people we are because of the shared relationships and experiences we have with you. Thank-you to every leader willing to share in the joy and sacrifice of ministry on a week-in, week-out basis. In particular I wish to thank my staff team and the Board of Elders for their leadership and sacrifice.

May Jesus sustain us and broaden the path beneath our feet on the next leg of the journey. 

Respectfully submitted,

Rev. Jason Koleba
Lead Pastor



REPORT OF THE PASTOR OF MISSIONAL DISCIPLESHIP

M issional Discipleship News

One of the background themes of this past year has been **Adjustments**. From moving out of 902 Glenbow Drive, to using the Seminary and Bow Valley Baptist Church as our temporary home base, to preparing for our eventual move back into 902, our church family has been called on to make countless adjustments.

Amid all the adjustments of the past year, however, we did not want to merely survive, but we wanted to continue to advance the kingdom of Jesus as we live on mission with him. I am grateful for the many men and women who have risen to the challenges. We had several objectives for Missional Discipleship in our church, including:

- Foster fellowship and church family connections
- Prepare small groups for new people to join.
- Advance leadership development in our church family
- Provide a discipleship self-assessment tool designed to help people answer, "What's

next for me on my spiritual journey?"

- Help our group leaders drill down deeper into B.L.E.S.S. lifestyle their groups.

As you will read in this report, we have achieved some these objectives to a greater degree than others.

House Church

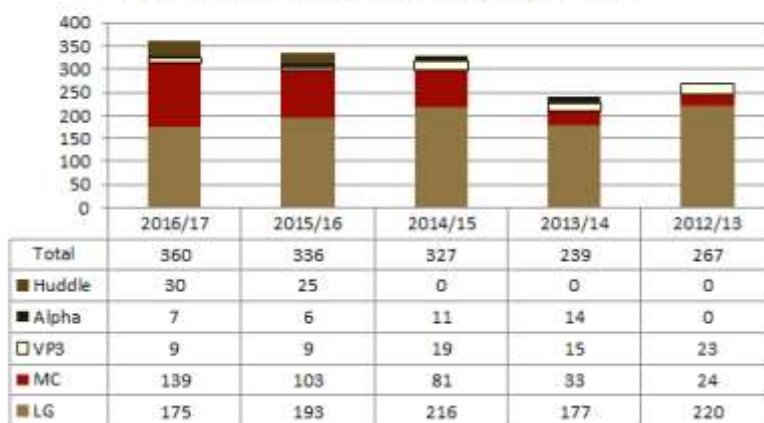
We planted 3 house churches led by Brenda and Alan Watt (Dartique), Bev and Geoff Walker (Glen Eagles) and Wendy and David Eeles (Bears paw). These churches were designed to be experiments in alternative expressions of weekly church gatherings in parallel to our

regular Sunday worship gathering. They covered the same themes and scriptures as our large service, but did it in the context of homes. This different context opened many opportunities for fellowship and mission. For example, the youth of Dartique were blessed by many impromptu games of shinny at the Watt's place. While these experimental churches will morph into other things or stop, their fruit will continue to have an impact.

Live Full

Our traditional Week of Prayer has relied heavily on our facilities in the past. So in lieu of that, we held a spiritual retreat called **Live**

Number of People in Small Groups





Full aimed at helping people understand and experience a deeper life in the Holy Spirit. We were blessed to have Ric and Ruth-Ann Gilbertson lead the retreat. For the 45 people who attended it was a time of challenge, enrichment and healing. This retreat was the first of several new initiatives we plan to pursue that help people go deeper with God, find healing from past hurts, and experience victory over spiritual bondages.

4th Musketeer

This is a worldwide men's movement aimed at challenging men to step up in their relationship with God, their families, their churches and their world. They have now conducted three Extreme Character Challenges (XCC) in Canada since June 2016. We have seen approximately two dozen of our men from Cochrane (and about

185 nation-wide) participate in these XCC. There has been much fruit born out of this. For example, God has called many of our men into leadership in the 4M movement in Canada. As the movement continues to spread, it is exciting to see the impact we are having on men and families across the country.

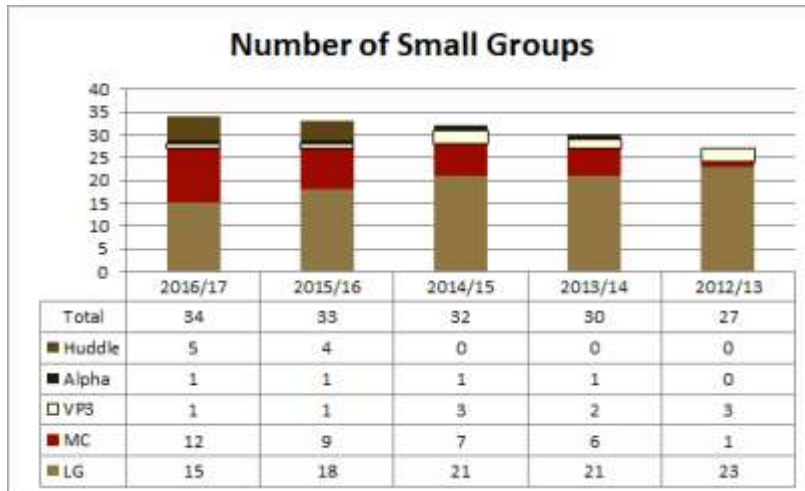
100 Men... Cochrane Chapter

100 Men... is not a Cochrane Alliance ministry per se, but was founded with the help of Tim Carlson and several other men from our church. It's a community movement aimed at raising funds for local charities and non-profit groups. In this first year, the chapter has raised almost \$15,000 for four local service groups with many of our men engaging. It's been exciting to see men from our church step up and contribute to the health

of the wider community as well as build relationships that hold the potential for life transformation in Christ.

Leadership and Personal Development

One exciting project which has been quietly progressing in the background has been aimed at identifying and developing church leaders (especially elders) as well as helping people identify how to take the next step of growth on their spiritual journey. This project has been led by Doyle Peterson. The initiatives that will emerge from this work promises to help our church family continue to move forward with our primary purpose of making disciples.



Administrative News

Typically, a quarter of my time is devoted to supervising the operations of our office and facilities, however the unique challenges of this year has often demanded a bit more from me. We have benefitted so much from the dedicated and excellent work of our Office Manager, Yolanda Bosma and her Assistant Marsha Miller. Sadly, God has led both amazing women to pursue other opportunities with their respective family businesses. Thankfully, they both continue to participate and serve in our church family and will play key volunteer roles in leading our transition back to 902 Glenbow Drive.

The silver lining in this transition has been the hiring of our new Office Manager, Daniel Souza at the beginning of June. Daniel comes with a wealth of talent and experience, and he has taken on this year's unique challenges with gusto. The entire Souza family has been a tremendous blessing to our community. I look forward to all the ways Daniel will help enhance the work of our church


family as the office serves as the operational hub for our many ministry ventures.

Looking Forward

Through many adjustments, God has remained faithful to us. We will continue to adjust as we move into our renovated facility, but God will continue to help us thrive. Here are a few of our objects looking forward to the coming ministry year:

- Connect our discipleship leaders with each other for care and challenge.
- Implement the leadership development initiatives recommended by the Board of Elders and the group lead by Doyle Peterson.
- Huddle with selected discipleship leaders to pass on lessons I am learning from my participation in the Bonhoeffer Project.
- Emphasize pruning, abiding and healing, so that we are ready for a new season of growth, fruitfulness and mission.

- Offer Set Free Retreat in October. Help people deal with past hurts and bondage.
- Offer Live Full Retreat in April. Help people understand and experience a deeper life in the Holy Spirit.
- On the VP3 front, we plan to offer two Journey groups: a co-ed evening group led by Dicksey Higgins, and a day-time women's group led by Julia Lutchman.
- Develop easy on-ramps for individuals to engage. This Fall we plan to invite every adult to participate in small groups focused on the sermon.
- Connection Café - Starting after Thanksgiving, this day-time program will offer opportunities to grow in life skills, discipleship and outreach.
- Men's Discipleship - One of the fruits of the 4M XCC is the start of men's discipleship groups this Fall.
- Alpha on site - In Feb. 2018 we want to offer Alpha during one of our worship services on Sundays.

On a personal note, I completed a Master of Biblical Studies with distinction from Canadian Southern Baptist Seminary. My heartfelt thanks go out for this tremendous development opportunity. 

Respectfully Submitted,
Mike Poettcker
Associate Pastor—
Missional Discipleship



REPORT OF THE PASTOR OF PEOPLE CARE

Joshua found himself challenged to the core and a bit afraid as he looked at the daunting task of leading the Children of Israel into the promised land. But Moses encouraged him with the following words: "Do not be afraid or discouraged, for the Lord will personally go ahead of you. He will be with you; He will neither fail or abandon you" Deut. 31:8

This past year has been a challenging year of transition. In a way it has been like being in a wilderness experience as we experienced being out of our building, having a new worship hour and adjusting to a myriad of logistical challenges to keep our church program alive and running well.

But God has gone before us and directed us during this challenging time! He has not failed or abandoned us in any way!

I am so grateful to our church family for their patience and endurance as we have put up with some inconvenience and challenges so that we could see long-term gain for building the kingdom of God! Thank you for giving me the joy of serving as Pastor or People Care for this past

year. This coming January will mark the beginning of our 12th year of ministry here at Cochrane Alliance. God has been faithful to us in too many ways to count!

Front Door Ministries

Front Door Ministries is the face of our church. It is a group of diligent people who seek to make sure that each person who enters our building is welcomed and served in a friendly way so that their experience with us is meaningful and warm.

Each week greeters are at the main doors to welcome people as they enter. We have had a team of approximately 40 greeters who serve on a rotating basis. We have a team of 14 ushers who help people find a seat as they enter the sanctuary as well as being there to answer questions or handle any security concerns.

A big thank you to Ginny Winter who gives leadership to our Front Door Ministry team. She is responsible for scheduling for greeters and ushers well in advance of each Sunday so that there are people ready to serve.

Our Coffee ministry is one which seeks to give a warm personal touch to our ministry atmosphere

as our church family enjoys a hot brew or a cold drink as they visit with people before and after the service. We have 14 coffee teams who make sure that the pot is on and that people are served in a hospitable way. Lorna Smith has given us excellent leadership to the coffee ministry as she organizes and schedules this important aspect of ministry.

It is also our goal to make sure that newcomers to our church are welcomed and followed up in a personal way. Nicqueline Shakotko has assisted me greatly by tracking and communicating with all newcomers to our church. Nicqueline does a great job of data entry and helping me plan and host our Newcomer's Cafes. This past year we held three of these events where people were given more information about our church and the ministries available to them. Thanks, Nicqueline, for your helpful assistance in making this ministry reach out to those who are new among us.

Pastoral Visitation Teams

Caring for the needs of our church family is a big responsibility. I am grateful to the group of individuals

on my Pastoral Visitation Team (PVT) who assist me in carrying out numerous visits to people in our congregation who need a visit in the hospital, at home, in hospices, in seniors care facilities, in prisons, on the phone. It also includes interventions where crisis or trauma is present and people are seeking our help.

This past year we saw our PVT team involved in over 100 visits/interventions where a need was present and a team member responded to meet that need. Our PVT was made up of the following people:

Pam Richardson, Ian McCulloch, Dave Paul, Marianne Bender, Vinny Gibson, Dan and Winnie Williams, Harold Larson, Amy Bott and Bev Neufeld. Also assisting us in a pastoral way were Jason Koleba, Mike Poettcker and Jason Dimnik. Thanks to all of you who served us faithfully.

Our in-service workshop this year was centred on helping people grieve effectively. An all day workshop led by Rick Berg called "Grief Through the Eyes of Jesus" was helpful to the 14 members of our team who joined others from various churches in town to learn and discuss various aspects on grieving.

Grief Share

This past year was the second round of our Grief Share ministry. Robin McColl, Collette Close and Darrel Bender did a wonderful job of giving direction to this meaningful ministry. Approximately 18 people enrolled in the 13 week course, most of them coming from our community.

It was moving to see people working through their grief experience as they came from many different situations where loss was present in their lives. It was encouraging to see the group come together and support each other during the 13 weeks of being together and all sharing in the challenge of embracing and moving through their grieving process together. We are already getting inquiries from our community of people expressing interest in attending our Grief Share Program this coming fall.

The Journey

A new experience for me this past year was 28 weeks of walking with 8 other people in a Journey Group experience. Although the VP3 groups have been in our church discipleship program for several years, this was the first time that I was involved personally. The Journey saw us grow together and in our walk with Jesus as we dug deep into God's Word and shared in a deeper and vulnerable way together.

Senior Initiatives

Our 55+ group were involved in several "out" initiatives this past year. Cochrane Alliance worked hand-in-hand with four other churches to host our Hymn Sings at Seniors on the Bow. We were responsible for two of the six evenings which were well attended and where enthusiastic singing was the event of the evening.

Our Seniors were also responsible for two Focus Nights at Brentwood Baptist Church

where we served 80 international students one night and 100 the second night. These students come to Canada to study and then return to their home countries when they are finished their degrees. The focus night gives us the opportunity to serve these kids with warm hospitality and a hot meal.

This past November, 25 of our Seniors assisted in the packing assembly line at Operation Christmas Child (Samaritan's Purse). They were responsible for helping prepare the shoe boxes for shipping to children in various parts of the world.

A big thanks to Darrel and Marianne Bender who have given direction to our Seniors Bible Study. Each week this group study the Bible together and pray for the needs that are found in the community of Seniors. Thanks for serving our Seniors in this way.

People make it happen...

We estimate that there are somewhere around 300+ people who volunteer to serve in various capacities at Cochrane Alliance Church. Ministry would not happen without these good people. June 13 saw us celebrate a service of baptisms as well as honoring all of those who serve our church family in a volunteer kind of way. It was our joy to thank our volunteers by serving a barbecue to everyone who was there! A HUGE thank you to all of you who have helped make ministry happen this past year.

Chaplaincy Ministries

Another ministry which we serve our community with is the chaplaincy ministry at Big Hill Lodge and Bethany Care Centre here in Cochrane. Thanks to Dave Pahl who serves monthly at Big Hill Lodge in giving direction to the worship service there. I have also had the same joy of serving the community at Bethany Care Centre on a monthly basis.

Life Transitions

This past year we have saw four of our church family pass from this life into a new eternal life in heaven. Mary Atkinson passed away on January 6, 2017. Colone Trudgeon passed away on January 23, 2017; Roy Marinoski passed away on February 17, 2017; Kimberly Ashton passed away on May 12, 2017.

This past year our church family grew when we welcomed seven new babies into our church family. There were two church weddings.

Looking ahead to the coming year

It will be great to be back into our own building where we will have more room to grow and to minister in various ways.

Some of the initiatives that we are looking forward to in the new ministry year after we return to the 902 Glenbow site are the following:

Freedom Session Launch

Freedom Session is a ministry to help people struggling with various obstacles in their lives. We are planning to launch a pilot project this September with plans to be fully engaged in the program by January of 2018.

Grief Share (round 3)


Starting this September we will hold our third round of Grief Share. We are already getting enquiries from people in our community who are interested in attending.

Marriage Enrichment Weekend Getaway

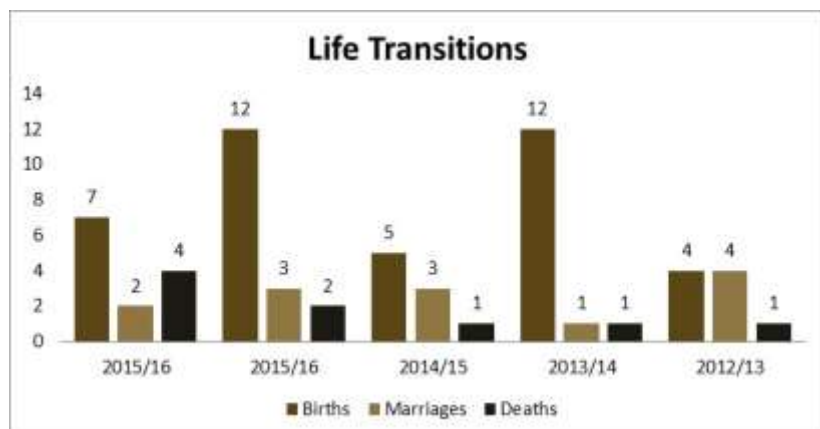
April 18, 2018 we will be hosting a Marriage Enrichment weekend designed to help couples take a closer look at their marriage and helping them grow in their family life together. It will be hosted by Canada Life Ministries, specialists who deal effectively with marriages and family life relationships.

The best is yet to come!

I believe that God has some wonderful surprises in store for us as a church family. As we take new steps into expanding our facility I believe that God has plans to expand our spiritual dimensions as well. I pray regularly that He will bring Spirit-led revival to all of us here at Cochrane Alliance. I pray that we will see Him work in powerful ways in our church family and community where lives will be transformed in Cochrane.

Pixie and I are blessed to serve a church like Cochrane Alliance. Thank you for your prayers and support in so many ways. We look forward to the year ahead with excitement and hope that God will do a new work in our midst. 

Respectfully submitted,
Larry Charter (for Pixie)
Associate Pastor of People Care





REPORT OF THE PASTOR OF STUDENT MINISTRIES

Leadership Team

L Dekker Parrott, Hayley Mochar, Stacey Morris, Matthew Eeles, Lucy Pereyra, Becky Knudsen, Rebecca Caepling, Zachary Livingstone, Jordan Eeles, Kayl Litschke, Kurtis Greidanus, Jenna Dimnik, Blaine Ellerby, Wendy Ellerby.

What's Been Going On

Being out of our building this year led to ministry looking a little different for us this past year. However, this did not stop ministry from happening, more importantly it did not stop God from moving!

Our youth missional communities (3G's) continue to be one of the main ways we do ministry. These communities continued to meet in homes, as they focused on gathering (community), growing (study of God's word), and going (being on mission). We now have 4 missional communities that are running, 2 junior high and 2 senior high. We have about 60 youth who participate in this ministry and 13 leaders.

The other parts of our youth ministry continue to be once a

month large group worship nights, once a month events to build community, and 2 weekend retreats; one in fall and one in winter.

God is Moving!

We truly see God moving in the lives of our youth. We have sensed this year a deep hunger in the youth to follow God, and grow in their faith. We were so excited to celebrate with 10 youth (grade 5-12) who chose to publicly declare their faith this year by taking the step of baptism!

Starting in February we have had a group of youth who met weekly

at 7am on Tuesday mornings to study Scripture together. Each week youth are given a passage of scripture to read and then we gather at Tim Hortons before they go to school to talk about what they are learning and how God is working in their life. We have seen this group grow to 12 youth who come consistently. This has been so encouraging to see these youth desire to get up early and study Scripture with one another.

In our 3G's groups we have continually had good reports that youth are building strong community with one another. These communities are at a place





where youth are building trust and growing in deep relationships with each other. This has led to youth wanting to bring their friends to their 3G. This year we have seen a number of youth engage their friends and connect them to the youth ministry. The really encouraging part of this families have been connected to our church family now because of youth inviting their friends to 3G. We know of 3 different youth who were invited out to a 3G and because of their experience and encounter with God and faith they have know prompted their families to come to church and as such we now have 3 new families attending our church. This is all a result of youth in our church reaching out to their friends, and those friends then reaching their families.

Our leadership team continues to grow in their ability to lead and as well their own individual relationships with God. I am thankful to Jenna Dimnik, Wendy Ellerby and Blaine Ellerby for investing in the development of our leadership team. Every month leaders are

hosted in these people's homes to share a meal, their experiences, pray together and be encouraged. This leadership team is really growing as a family and I thankful for their commitment to one another and to God.

One of the encouragements that came from being out of our building is that it allowed us to connect more with the youth group at Bow Valley Baptist Church. We were able to partner with their youth group in doing worship and teaching together and as well our biggest event of the year, terminal velocity. At our event, terminal velocity, we saw over 100 youth participate, connect and hear the Gospel! Our youth enjoyed connecting with the youth at Bow Valley as many of them already go to school together, so it was a good opportunity to help them grow together as the larger body of Christ. We hope that we will have more opportunities to connect with other churches like this so that our youth can connect with more believers.

Our midweek ministry for grade 5/6 kids continues to be an important part of what we do. At Momentum, we are seeing on average 25 kids coming out on a consistent basis. Many of these kids are invited by others and are being introduced to faith for the first time. Momentum continues to provide a good and successful launching pad for sending kids into our youth ministry in grade 7. Momentum helps kids establish a good foundation for their faith and as well develop strong relationships with leadership and their peers.

We also took a big step forward in our imitative to partner further with parents, with the intent of equipping them to be the primary spiritual influence in the lives of their kids. We did this by implementing our Preparing for Adolescence and High School Graduation milestones. The training event we ran for parents on preparing for adolescence was well received by parents and it was an encouragement to us that this is an area of ministry where we want to continue to grow and improve.

God is truly moving in the lives of the youth in Cochrane and we are so thankful that we are able to partner with God in the ways he is changing the lives of our youth. Thank you for all who continue to support and pray for this ministry.



Respectfully Submitted

Jason Dimnik
Pastor of Student Ministries



REPORT OF THE PASTOR OF CHILDREN'S MINISTRY

At Cochrane Alliance, we strongly believe that the Holy Spirit is actively working in kids lives to draw them near to God and to use them to build God's kingdom in their schools, families and communities. We love seeing them come to know Jesus personally, grow in their relationship with God, and partnering with their families to provide support, resources and connections with other families on the same journey. While out of our regular space this year, our kids have led the way in making the most out of every moment and choosing to learn and grow no matter the time of the worship service. Some highlights this year have been:

Sunday School

Preschool (Birth - Kindergarten)

This age group continued to grow the most as 14 new babies were born and many new young families chose Cochrane Alliance Church as home. Some of these families are new to town and others have become connected through Moms & Tots and S.A.L.T. women's ministry.

Elementary (Grade 1- Grade 6)

This group of kids continues to impress us with their eagerness to learn about God and their sensitivity to the many ways He is working in their lives. We focused this year on learning to recognize and respond to God's voice through "kairos moments" and using the Big God Story to look at the relationship God invites us into, and the responsibility that we carry as God's kids.

Faith Milestones: This year we launched a new initiative called Faith Milestones with the purpose being to intentionally partner with parents as they learn to equip their children for the natural spiritual milestones of life.

Beginning with parents of preteens, we hosted a seminar that provided information, discussion and resources designed to equip parents to help their child embrace their identity in Christ as they approach their teenage years. We look forward to expanding this next year by hosting seminars for other milestones and providing opportunities for the church to celebrate with children and their families during these times.

Backyard Kids Camps

This summer marked our fourth year of Backyard Kids Camps (BKC) in collaboration with Bow Valley Baptist Church. It was another huge success and both



kids and parents gave much positive feedback. We hosted camps in nine neighborhood parks within Cochrane and one in Exshaw. Of the 307 kids who attended camp, 32% did not list a home church and we celebrated with 60 kids who made first time commitments to follow Jesus.

An opportunity for growth for CAC is to get more buy-in for volunteer support of the camps. This year CAC had 20% of the volunteers, Bow Valley had 35% and the mission team had 45%. Part of the philosophy of BKC is to connect neighbors with neighbors and so we will need to step up our support in order to do that better. While the missions teams are extremely helpful to our camp, they are not here year round and can only connect with kids while they are in town.

Soccer Camp

We offered soccer camp through Athletes in Action again this year in July and once again it was full (60 campers) with a waitlist. The coaches were great and the volunteers were outstanding, leading to a memorable week for everyone involved. Six kids made a decision to follow Jesus for the first time and all of them learned that Jesus is truth that we can trust. The camp continues to receive high praise from the community and it connects us to many kids who do not regularly attend church. The challenges as we move forward are finding a way to maintain our connection with these families throughout the year and making the camp accessible to more kids.

Moms & Tots

Moms and Tots was well received once again this year. It was a year of change as both the leadership and the location changed, yet once again it served as a popular and welcoming place for moms (and dads!) and their preschool kids to connect, relax, enjoy a coffee and build relationships on Tuesday and Thursday mornings. Kristin Kersey and Jodi Reid have done a fantastic job in providing leadership over it, and have tackled with grace the many challenges being out of our own building has brought. On average 15 moms attended with about 20 kids, although many mornings saw close to 50 people gathering.

Child Dedications

This year we celebrated with ten families who chose to dedicate their children. It was a joy for our church family to recognize the commitment of these families and to agree to journey with them as they learn to nurture their children spiritually as well as physically and emotionally.

Looking Ahead

We are looking forward with great anticipation to the completion of the building renovation and the joy of moving back into our own space. We have enjoyed gathering together at one service, and have truly appreciated how accommodating and welcoming Bow Valley Baptist Church has been as we shared their space.

We are looking to re-build our volunteer teams for Sunday School as we go back to two services and provide ministry to children from birth to grade 6 at both services. The challenge is great as we will need to nearly double our volunteer base in order to do this.

We are trying a pilot project to expand the ministry of Moms and Tots. We will be experimenting with a ministry called Connection Cafe that will offer some unique connecting points for parents as we look at new ways to "Open the Doors" of our church.

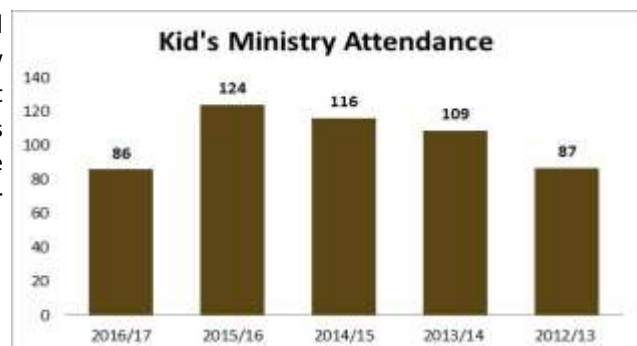
We also look forward to continue getting to know Heather Yule and Stacey Morris as they provide leadership over Children's Ministry this upcoming ministry year.



Respectfully submitted,

Melanie Shaw
Pastor of Children's Ministry
(On Maternity Leave)

& Heather Yule
Director of Children's Ministry





REPORT OF THE PASTOR OF WORSHIP

Key People and Key Transitions

This has been, without a doubt, the most challenging year for worship ministries in recent memory. I'm incredibly thankful that we are on the verge of reoccupying our own church building. I'm also thankful that our worship teams have survived the challenges of past year remarkably well, demonstrating a high level of patience and endurance, as well as creativity and trust in one another.

The challenges stemming from not having our own space and equipment and practice times have been numerous. I want to thank the musicians and team members for their commitment to prepare outside of shortened Sunday rehearsals, and for rising to the challenge of afternoon worship services. Thanks also to those who made their homes available for occasional practices and team meetings, it was greatly appreciated!

I also want to thank the congregation for your patience as we adapted to a very different

acoustical environment at Bow Valley Baptist. I think we all recognized the huge challenge that a new room and unfamiliar equipment presented. So thank you for your patience and for staying engaged in worship through the period of getting settled. We appreciate and ask for your understanding again as we re-enter 902 Glenbow Drive and get acclimatized to new equipment there also.

Once again I'm deeply blessed to work with such dedicated and talented people. It's been a year of more flux than usual with our scheduling, and I am so appreciative of the leadership given by Tim Carlson, Tony Wong, Neil Richardson, Karen Murdoch, Tim Arkell and others. Together we bring a varied style of leadership, which I believe is one of our strengths.

We've been happy to add a few more team members this past year, while also seeing others move on. We could really benefit from several more people joining the team. Specifically we are looking for: 3-4 vocalists, 1-2 sound techs, and 1-2 co-ordinators. Another bass play-

er and drummer would also really help round out the team. If any of those roles pique your interest, or if you know of anyone who would excel in those areas, please let me know!

Leadership & Coaching

This spring we took advantage of not having Thursday night practices and began a monthly "musicians huddle". Together we digested some training materials and made use of some practical exercises aimed at helping us improve our band skills. These were fantastic evenings for us to grow as musicians and in our friendships. We have plans to do a similar training event this fall.

We also took a small group to two different local worship training events: "Worship Equipping" was hosted at Harvest Christian Fellowship Church late in February and "Sharpen: Music" was held at First Alliance Church in May. Team members expressed how greatly they benefitted from the workshops, on-stage practice sessions, and from larger group worship sessions.

One of the most exciting developments of this past year

was the emergence of a worship night. The event materialized as a result of the vision and desire of Colleen Lee, although I would say the Spirit has been laying the groundwork for this ministry over the past 2-3 years, as we have focused on the person and ministry of the Spirit more in our Sunday gatherings, at a staff level, and even at a denomination level. In conversation with Colleen, we sensed the need for our church family to have an opportunity to worship more freely, in a more “unscripted” way. We gathered a small team of leaders, and we prayed and listened together and let the plan emerge slowly. In mid-March and late May a small team of musicians hosted an open evening of worship. Our sense is that God is using this “event” to stretch us musically and spiritually, to help us exercise our dependence on him more fully, and even to prepare us and equip us for a crossing into a new era as a church family. Our plan is to have 3-4 worship nights in the coming year and allow God to continue this work of equipping us to go “unscripted” more often in worship. They are on the calendar, so stay tuned and plan to attend!

Events & Gatherings

As a church we have celebrated at several worship gatherings that I think are worth highlighting here:

We hosted New West Symphony and Chorus for a Christmas concert. Once again many from our community attended and NWSC gave us a wonderful evening of Christmas worship and joy. It was not quite the sound spectacular that the 2015 concert

was, but we have booked the group again for December 2017 and are looking forward to hosting them again in our own facility.

In April, we were privileged to welcome Jason Hildebrand who performed the Life of David. His storytelling and charisma brought the scripture to life and was a fitting conclusion to our spring teaching series.

Christmas Eve was an opportunity to join together with Bow Valley Baptist. Together we planned a highly creative service around the theme of “Christmas Light”. We told the Christmas Story from the perspective offered to us in the Gospel of John. The highlight of the evening was undoubtedly the massive glow wall and John Wilcox playing with flashes and light sabers and sharing with all who were gathered how the light of and forgiveness of Jesus penetrates our hearts and lives. While the execution of the evening largely came to rest on our CAC team, all the pieces came together very well and was it very memorable experience of Christmas worship. I'd like to send deep thanks to Kristina Ruttan, Neil Richardson, Tim Arkell, Daniel Paras and Tim Wuthrich, who all had a significant hand in making it happen.

Our Good Friday worship service looked a little different this year, as we again partnered with Bow Valley to host the Stations of the Cross. Over 100 people from each church came to journey through a personal experience of the cross.

Easter Sunday morning also presented a challenge. 4pm just didn't strike us as an opportune time to celebrate the early

morning resurrection of Jesus! (and still make social plans with friends and family!?) So we arranged with Bow Valley to have our own Easter “sunrise” service at 7:30am. It was a simpler celebration than usual for us, but was just as powerful, perhaps even more significant as we creatively involved our kids in worship and shared a simple breakfast fellowship afterward.

We had another fantastic spring Missions Extravaganza, where we had opportunity to move around the building and interact with a panel of several people who attend our church and who work for various international missions organizations (Wicker's, Paetkau's, Peterson's), a local Syrian refugee family, and with the work of International Student Ministries Canada (Littlejohn's and Stephen's). Next year our new group spaces will help take this event to another level.

In the June we held an outdoor worship and baptism service. We had the blessing of the town Parks Department to take over River Front Park, and we set up a small stage and picnic area. The atmosphere was fantastic as we worshipped Jesus out in the open, and we drew the attention of many who were passing by. We heard the testimonies of eleven people who expressed their faith in Jesus! It was a unique and powerful moment as the whole church family circled around the small pond and celebrated as those people were baptized.



New Building & New AV Systems

It's been a lot of fun being a part of the design and décor team. Delinda Ulricksen has done a fantastic job keeping us on track with the many decisions that have had to be made about paint colors, flooring, cabinet finishes, tile work, lighting, window coverings etc. etc. etc! And being the only man on the committee has not been the least bit awkward! That's more a testament to the quality and giftedness that Delinda, Bev and Julie have brought to the team. We are looking forward to unveiling the building to you soon.


The AV requirements for the Open the Door project have also been a major focus of my time and energy, and part of reason why this past year has been so challenging. There have been many onsite and offsite meetings with contractors and tech reps,

working to ensure that our new spaces are developed within our budget, and with wiring and AV systems that will serve our vision both immediately and well into the future. Although budget limitations will mean we'll have to work toward the full implementation of these systems over time, I am quite pleased with the level of functionality that we will have upon moving back in.

I won't bore you with my tech geekiness, but here is a quick run through of some of the features you will enjoy in our new building: built-in audio systems in the group spaces, meeting spaces and foyer, with overhead speakers and easy wall-mount volume control; two new foyer display screens for ministry/event advertising; two portable screens for use anywhere in the building; new in-ear monitor system for worship team (will clean up excess stage volume); new digital soundboard;

new main speakers (will improve clarity and quality of Sanctuary sound).

Final Comment

As always, our efforts go into creating worship gatherings that are about much more than music and preaching. Sunday gatherings, in their entirety, ought to be an exercise in our dependence on the Holy Spirit; they should shape us as a gospel people, who celebrate Christ's story and who are sent out again strengthened to live on mission. I appreciate the opportunity to serve our church family and explore with you how worship draws us more deeply into Christ and assists us in being a transformative influence in this community. 

Respectfully Submitted

Matt Quick
Pastor of Worship



REPORT OF THE BOARD OF ELDERS

“The whole Israelite community set out from Elim and came to the Desert of Sin, which is in between Elim and Sinai, on the fifteenth day of the second month after they had come out of Egypt.” Exodus 16:1

As we prepare to return to our building and I reflect on this chapter in Exodus, I cannot help but have a small sense of what they might have been feeling. The joy of God’s majesty and provision combined with the human frailties of fear and doubt. It has been a long journey and one that I can proudly say we have done well. The love, selflessness, sacrifice and steely resolve I have witnessed from all of you these past 14 months has been truly humbling.

As I write my report, I thank all of you for your contribution not only to the success of this building project but also to the unity and the deepening of our relationships as a family within the body of Christ.

The role of Elder is to provide oversight of and the direction to the ministry of Cochrane Alliance

Church. We are elected and entrusted by the congregation to carry out many facets of oversight: spiritual well-being of the body, performance of the pastoral staff, financial integrity, ensuring adequate facilities to carry out ministry, and protecting people and property involved in these ministries. Those charged with this care and oversight of the church in 2016-2017 were: Jason Koleba, Tim Carlson, John Wicker, Brad Smith, David Eeles, Blaine Ellerby, Dan Williams, Kevin Loeppky, and myself.

The past year saw the implementation of our plan to seize this journey and explore and try things we had never done as a congregation.

This started with how we celebrated together. Our Sunday services moved to Bow Valley Baptist Church (BVBC) in the afternoons. I am eternally grateful to our brothers and sisters at BVBC for their hospitality and friendship they have shown us this past year and we thanked them with a gift of appreciation at our joint service in July. We also took this time to launch some home

church groups. As Elders, we met in each other’s homes for our monthly meetings. We also explored having intentional congregational care meeting where we, as Elders, focused on prayer and discernment by being intentional about our pastoral responsibilities vs. strictly our operational ones. We also had some out of the building services, highlighted by our baptismal service by the Bow River June, where over 300 of us celebrated eleven baptisms in the Bow. This was followed by a BBQ, where Pastor Larry and his band of “merry cooks and volunteers” fed the masses.

This was also a period of assessment, planning and monitoring. We needed to start praying and discussing on what the new realities will be when we move back in. How will this new building serve God? How will it serve us and the community of Cochrane? How do we build this dream and stay within our means? The task of answering these questions fell to many dedicated and selfless men and women who are too numerous to mention here. We had our building committee




led by Ken Morris, our leadership development committee led by Doyle Peterson, and our intentional board development to equip the Elders for the new realities as we move into this next chapter of Cochrane Alliance Church. I would also like to thank Jason and the rest of the pastoral and office team. Their dedication, countless hours and willingness to lean into this period of change, have served us very well.

I would like to end my report with a challenge to all of us. We can take pleasure of what we have accomplished in the past year and we need to celebrate those successes. We also need to look forward as we all move into the realities of this new and blessed home we now have. Our vision is: "We long to be a church transformed by Christ, multiplying Christ-centred homes, renewed

lives and missional disciples in Cochrane, Canada and the world." In order to truly fulfill this vision, we will need the continued support of all of you: we need continued and greater engagement of our members to work on committees, in small groups and in the community to be the embodiment of our Church vision; we need continued financial support in order to pay for the building and all of the resources required for our ministries; we need continued intentional and focused prayer for all of us so that we may be a light in the lives of each other and in the lives of those we serve.

As we complete this journey back into our building, I leave you with the same passage I left you last year as we started this journey: "Love is patient, love is kind. It does not boast, it is not proud. It is

not rude, it is not self-seeking, it is not easily angered, it keeps no records of wrongs." (1 Cor. 13:4) ... "And now these three remain: faith, hope and love. But the greatest of these is love." (1 Cor. 13:13).

Let us embody the true nature of our creator – God is Love. 

Respectfully Submitted,

Franc Godri
Chair of the Board of Elders



REPORT OF THE TREASURER

We at Cochrane Alliance Church have had a challenging year financially in the 2016/2017 fiscal year while we have been out of our building and meeting at a different place and time during the construction at Glenbow Drive. Despite these factors we have seen God's provision with enough revenue to run the church and also provide funds for "Open the Door". This past year we asked for generous giving as we had a general fund budget increase of 1% over 2015/2016 and we also continued the "Open the Door Campaign" to raise money to renovate our facility.

Focusing first on the General Fund and our operating expenses. Our total revenue for this past fiscal year was \$760,017 and total expenses were \$771,622 resulting in a shortfall of \$11,605. This shortfall was covered by surplus cash from our previous fiscal years. Given the current economy combined with the fact that this amounts to 1.5% of our total expenses, this shortfall is very small.

As you can see our giving this past year was very strong despite the fact that we were out of our building and meeting Sunday afternoons. Giving to the General Fund was down slightly during the past fiscal year vs the previous year however with some belt tightening measures implemented early in the fiscal year we were able to retain our desired level of staffing and support our various ministries with minimal impact. Thank you for your faithful giving to Cochrane Alliance Church!

This past fiscal year we also raised over \$623,369 for the "Open the Door Campaign". Total giving to the open the door campaign to the

end of the fiscal year is approximately \$1.8 Million. Despite strong giving to Open the Door, we have a shortfall in our planned giving of approximately \$500,000 which in turn increases our mortgage to over \$2 Million from a planned mortgage of \$1.5 Million. Our prayer is that some of this shortfall will be provided by those who have unfulfilled commitments to Open the Door in addition to others who have not contributed yet however are lead by the spirit to assist in paying down some of the outstanding debt.




We will now take a look at the 2017/2018 budget. We approached this year's budget trying to balance the needs of operating in our new larger building, having a mortgage and with the financial realities of a tough economic environment here in Cochrane. The Finance Committee set a goal for the Fiscal Year 2018 operating budget to be flat in relation to the Fiscal Year 2017 operating budget. Our definition of "operating budget" includes the general fund operating expenses plus other operating expenses, which were covered by the OTD Ancillary fund (i.e. rent & utilities for our temporary facilities). Our

overall general fund budget for this coming fiscal year is \$868,627 which is an increase of approximately 1.4% from the budget in this past fiscal year.

In addition to the general fund budget for day to day operation of the church and funding for missions and other ministries, we will have a commitment of approximately \$150,000 in the next fiscal year to carry the mortgage.

On behalf of the board I would like to thank the staff for their efforts in reducing planned spending significantly from when the budget process began. As our "Open the Door Campaign" is

transitioning to paying down the mortgage we once again are trusting in God's blessing in providing the funds we need to continue our various ministries, support Canadian and Global missions and pay the mortgage while we move back to our building this coming year. Please continue to pray for our church's financial needs and thank you for your sacrificial giving. 

Respectfully submitted,

Brad Smith
Treasurer



REPORT OF THE NOMINATING COMMITTEE

Nominations

For Board of Elders:

3-year-term: Jon Schwab
Jonathan Wilcox

Current Members: Franc Godri
Dan Williams
John Wicker
Blaine Ellerby
Brad Smith

Congregational Reps: (1 Year term)

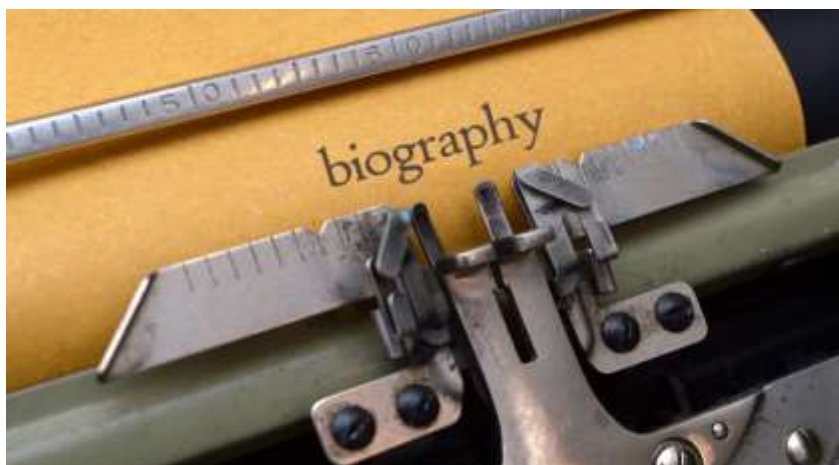
Dicksey Higgins
Bev Neufeld

From Constitution, Article XV – Elections

...The Nominating Committee shall present and post, at least two Sundays prior to the annual meeting, one name for each office to be filled. Other nominations, if any shall be made in writing, signed by two members in good standing, and filed with the chairman of the nominating committee for posting before the public services on the Sunday prior to the annual meeting.

Nominating Committee:

Jason Koleba	Chairperson
Pat Ruttan	Congregational Rep
Gwyn Butler	Congregational Rep
Blaine Ellerby	Board of Elders Rep
John Wicker	Board of Elders Rep



ELDER BIOGRAPHIES



**Blaine
Ellerby**

was born and raised in a Christian home in the Calgary area. He was saved

at a young age and baptized as an early teen. Blaine and Wendy, his wife of 27 years, have three young adult daughters. They moved to Cochrane 22 years ago and have attended Cochrane Alliance Church for over 18 years. After 22 years in the telecom industry, Blaine changed careers to work with the City of Calgary, and has enjoyed his last 14 ½ years working his dream job. Blaine has been involved in many roles in church ministry including choir, youth leader, elder, usher, and small group leader. He also has a big love for missions, going on three short-term missions trips to Quebec and Guatemala in recent years.



**Franc
Godri**

was born in LaSalle, Quebec. He currently works for Cirrus Enterprises.

He has been in the financial services industry for over 19 years and this, following an eleven year career as a military pilot. He is married to Carol Randall and they have three children. Franc and Carol started attending Cochrane Alliance shortly after they moved to Cochrane in 1998 as seekers. Through strong yet humble church leadership and with the help of the Alpha course, Franc and Carol were baptised together in 2000. Franc has a passion for apologetics and how we can defend our faith with confidence, facts and humility.



**Brad
Smith**

was born and raised in Peterborough Ontario. He attended Trent University

(BSc) and The University of Guelph (MSc Environmental Science –Entomology). Brad has been employed in the Agriculture industry since 1982, first in crop research and more recently in Marketing and IT areas. His work has moved him from Ontario to Alberta back to Ontario and then to Alberta again. He has also travelled extensively in North America with work, as well as to Europe. Brad has been married to Lorna since 1977. They have four children, and eight grandchildren. Brad keeps honey-bees and loves doing photography, especially macro photography. He also enjoys fly fishing and camping. Brad came to faith in Christ at as a young teenager. Over the years Brad has served as a Sunday School teacher, Awana leader, Building Committee Chair and Elder.



**John
Wicker**

grew up in northern Alberta. He chose to follow Christ at an early age and was baptised in his teens. After graduating from Bible School, he worked in construction obtaining his journeyman ticket as a carpenter. John was ordained by the Evangelical Free Church in 1998. John and Sharon were married in 1987 and have three children. They have worked with the interdenominational mission organization, SEND International, since 1992 serving in Russia between 1993 and 2011. John continues to provide leadership for the 30 missionaries working in Russia with SEND International. John and Sharon began attending Cochrane Alliance when they moved to Cochrane in 2011.



**Dan
Williams**

was born in Lacombe, AB and lived on a farm in the area until he was fourteen. He was privileged to grow up in a Christian home. He made a decision for Christ at a very young age. Due to a fire he moved with his family to the Okanagan and then the coast where he completed high school. Dan met

his wife Winnie at Briercrest and completed a teaching degree at the U of C. They have three grown children, as well as eleven grandchildren. Cochrane Alliance has been a great blessing to both he and his wife and Dan looks forward to what God will do here in this church and in the great town of Cochrane.

Elder Nominees



**Jon
Schwab**

grew up in a Christian home and came to a personal faith in Jesus at 9 years old. He was baptized at camp a few years later. He finished high school and attended the University of Manitoba in Winnipeg. It was in Manitoba that he started his career in Emergency Medical Services. Jon moved up to Grande Prairie to continue his Paramedic training in 2005. It was there that Jon met and married his bride Danelle. They have been married for 8 years and have 2 beautiful girls, Zoe (3) and Esme (2). They moved to Cochrane in March 2016 and have called Cochrane Alliance home since then. Jon has served playing guitar on church worship teams, led small groups, worked at and volunteered at camp both as a counselor and medical staff. He enjoys live music, travel, hiking and a good cup of coffee.



**Jonathan
Wilcox**

was born in Lancaster, Pennsylvania and was privileged to grow up in a strong Christian family where he learned about the Lord. However, it wasn't until attending university that he made a firm decision to follow Christ during the Urbana Missions Conference. Jonathan taught biology in Pennsylvania for 15 years before moving to Alberta and is currently employed at The Renert School where he teaches science from grades 2-10. Jonathan is married to Gabrielle and they have two teenage sons. Jonathan has served as a Sunday School teacher, Terminal Velocity referee, and is an active participant in the 4th Musketeer men's ministry. Jonathan is a member of the Cochrane Rangers Soccer Club and enjoys photography, entomology, and projects involving power tools. He has a passion for youth and men's ministries.

Practical Procedures for Annual General Meeting

The very words "parliamentary procedure" strike terror into the hearts of most men and women. And rightly so!

Parliamentary procedure, when carried to extreme, can be a bore. It can be a nuisance, and a real pain. However, a little understanding of basic, practical parliamentary rules and procedures will avoid wasting time and ensure that business is accomplished.

So this material is put together with the idea of providing every member with a minimum of details on correct business procedures. Correctly used, an understanding of parliamentary procedure will inform you in the efficient and smooth operation of a meeting ensuring that the majority rules, but that the minority is given a chance to speak.

AGENDA

Please ensure that you have adequately prepared for the business meeting by reading the Annual Report carefully and noting any questions for clarification. It is also considerate to submit well in advance any new items for discussion at the annual meeting to the Board Chairman. This greatly assists the chairman in preparing for the discussion.

There will be no formal reading of reports contained in the distributed Annual Report. It is expected that all reports have been read prior to the general meeting and, therefore, only questions pertinent to the report will be entertained.

Adjournment will be scheduled and publicized at a pre-determined time. It may only be extended by a majority vote on behalf of the membership, and then only for a maximum of one half hour.

MOTIONS

The Main Motion

This is the most common motion used at any business meeting. A "motion" is the method used to introduce a new subject for discussion at the business session. While it is called the "main motion", it is of the lowest rank or priority. Therefore, a "main motion" can be introduced *only when there is no other business before the meeting*.

Without making a motion sound complicated, it is important to know (and understand) the eight individual steps in the proper presentation of *any* motion:

A member rises and addresses the chair.

The chair recognizes the member.

The member states his/her motion ("I move that ...")

Another member seconds the motion (without rising or addressing the chair).

THE CHAIR STATES THE MOTION (ensuring all members know wording).

Members discuss the merits of motion. (Each member receives recognition from the chair first. See item #1 and #2 above.)

Members vote on motion. (Chair says, "Those in favor, say Aye", etc.)

THE CHAIR ANNOUNCES THE RESULTS OF THE VOTE.

The Amendment

Although amendments seem designed solely to challenge the ability of the chairman and confuse the membership, that isn't their purpose - honest!

An amendment is designed to change or modify a main motion that has already been introduced to the meeting and is currently under discussion by the membership. An amendment may be introduced at any time during the discussion period.

An amendment is introduced by a member when he/she is basically in agreement with the main motion, but feels that a slight change or alteration to the wording of the main motion might make it even better.

Therefore, all amendments should indicate clearly what **changes** the member wants to make to the *wording* of the main motion.

Possible wordings can be divided into four sets:

I move that we amend the motion by **adding** the words ...

I move that we amend the motion by **striking out (deleting)** the words ...

I move that we amend the motion by **inserting** the words ...

I move that we amend the motion by **striking out** the words ... and **inserting** the words ...

If another change is required, simply vote first on the amendment that has been proposed - either accepting or rejecting it - then go ahead and propose another amendment to the main motion if desired. It is important to know that you **must** vote on the amendment first, then you **must** vote on the main motion (main motion as amended).



Call to Order

Chairman Franc Godri called the meeting to order at 7:07pm.

Adoption of Agenda

MOVED by Bill Popplewell & SECONDED by Lorraine Vlietstra to accept the agenda.

CARRIED

Devotion and Opening Prayer

Matt Quick led in two congregational songs which was followed by time spent in small group prayer asking for God's guidance and wisdom

Adoption of Minutes of the Annual General Minutes held on September 13, 2015.

MOVED by Lorraine Vlietstra & SECONDED by Kevin Halkyard to accept the minutes of the September 13, 2015 Annual General Meeting.

CARRIED

Report of the Nominating Committee

Jason Koleba delivered the report of the nominating committee.

MOVED by Jason Koleba & SECONDED by Bill Popplewell to accept the report as given

CARRIED

Thank you to Franc Godri for serving on the Board of Elders. He is up for re-election.

Franc Godri is nominated for a second 3 year term as Elder.

The nominees for congregational reps to the nominating committee are as follows:

Pat Ruttan

Gwyn Butler

MOVED by Jason Koleba and & SECONDED by Sharon Wicker to appoint Pat Ruttan and Gwyn Butler to the nominating committee.

CARRIED

Election of Elders

Members asked to mark their secret ballots to vote for Elders.
Thank you to Nicqueline Shakotko and Dave Pahl for serving as tellers.
53 Ballots submitted.
Franc Godri was confirmed by the congregation for a 3 year term as elder.

MOVED by Heather Ann Wicker and & SECONDED by Yolanda Bosma to appoint destroy the ballots.

CARRIED

Reports

Lead Pastor – JASON KOLEBA

Ken Morris, chairman of the building committee, gave a quick report that things are on target with construction.
Attendance is slightly down over the summer this year as compared to last year. Our attendance is down by about 100 since moving into our afternoon meeting time. Giving is down as well. This was anticipated but is something that we watch. We must remember that even though we are giving towards construction, we still have operating costs that must be met.
Answer to question: Numbers for house churches are included in the numbers for attendance.
Stories of transformed lives
Heather Ann Wicker shared how God worked in her life during her time serving in Thailand. She came to a new understanding of how ministry is relationships and the Holy Spirit working through her.

Melanie Shaw (Children's Ministries)

Mandy Schuler shared about backyard kids camps. God opened her eyes to how important this ministry of introducing children to Jesus really is. It was wonderful to see parents becoming more involved and children begging their parents to take them to church. It is not about our strength but about God's.

Jason Dimnik (Youth Ministries)

Logan Vlietstra: God has really been at work in his life. He has been challenged not to just say that he is a Christian but to live his life in such a way that shows this is true. His challenge is that we be intentional in talking with God, realizing God is really right beside us.
Kale Litschke: This is the first year that he is leading a group of boys and girls of a wider age spread. It has gone very well. The book Crazy Love has challenged them to show their faith by the way they live their lives.

Larry Charter (People Care)

Greif Share had 22 people come to the first meeting and after the 13 weeks together continued meeting on their own through the summer as they wanted the continued support of the "family". A new group will be starting up in October.
Joyce Hagge shared how the group helped her adjust to the loss of her husband. She felt safe and wasn't judged for saying what was really going on inside her.

Mike Poettcker (Discipleship)

Getting men involved in discipleship has been a very encouraging part of this past year.
4th Musketeer: Judd shared about the 72 hour challenge. The extreme wilderness challenge was not

new for him, being on the receiving end rather than the organizing was new. The fact that it was for God was new for him. It was a challenge spiritually. The 8 men he went through this together are now close brothers. It was an impactful experience with long lasting results.
Questions and concerns - There were no questions.

MOVED by Jason Koleba and seconded by Bill Popplewell to accept the reports of the Lead Pastor.

CARRIED

Board of Elders – Franc Godri

Thank you to those who have served in various capacities.
We are humbled to see how God is using our church in the community. The church is not a building; it is all of us allowing God to work through us.
Leadership development. We want to be proactive, thoughtful, and prayerful in developing leaders in each of the areas of the church. We need good leaders to help us engage with a rapidly changing world.
Questions – there were no questions

MOVED by Franc Godri and seconded by Doyle Peterson to accept the report of the Board of Elders.

CARRIED

Treasurer's Report – Brad Smith

Brad thanked Mike Poettcker, Yolanda Bosma, and Brenda Heavenor for working hard to put together all of the numbers.
Staff are receiving a small increase as they had not received one for several years.
Budget is 3% lower than last year but 1% higher than last year's actual giving.
We are working to upgrade the sound system over 3 years.
Request that the congregation continue their sacrificial giving as we face the challenge of hard financial times and different church meeting routines.
Questions – there were no questions.

MOVED by Brad Smith and seconded by Kent Liang to accept the 2015-16 Financial Statements and reviewers report.

CARRIED

Proposed budget for 2016-17 is \$803,617

Questions or comments for proposed budget

Why are there maintenance and utilities costs while we are out of the building?

Gardening and grounds keeping. Cleaning for July and August as well as some boiler and electrical repairs. We are also paying for cleaning at Bow Valley Baptist.

Why was the balance in the Guatemala Project account been cut in half?

The money that was raised over the need was transferred to another account and used to help meet our ongoing commitment to that project.

Kevin Halkyard: Where is the Open the Door investment revenue shown? Is anything budgeted for making mortgage payments?

Interest is different than the general fund.

The mortgage has not been budgeted in. It is not a part of the general revenue reporting.

MOVED by Brad Smith and seconded by Mike Poettcker to accept the proposed budget for 2016-17.

CARRIED

MOVED by Brad Smith and seconded Yolanda Bosma that the Capital budget be accepted as proposed.

CARRIED

New Business – Change to the Bylaws – 66% majority needed to carry.

MOVED by Franc Godri and seconded by Kevin Loeppky to amend the bylaws as proposed

CARRIED

MOVED by and seconded by Ken Morris to destroy all ballots.

CARRIED

Adjournment and Closing Prayer by Jason Koleba.

Motion to adjourn at 9:03pm.



DART BRYANT
CHARTERED ACCOUNTANTS

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REVIEW ENGAGEMENT REPORT

To the Members of Cochrane Alliance Church of the Christian and Missionary Alliance

We have reviewed the statement of financial position of Cochrane Alliance Church of the Christian and Missionary Alliance as at June 30, 2017 and the statements of changes in net assets, operations and cash flow for the year then ended. Our review was made in accordance with Canadian generally accepted standards for review engagements and, accordingly, consisted primarily of inquiry, analytical procedures and discussion related to information supplied to us by the Church.

A review does not constitute an audit and, consequently, we do not express an audit opinion on these financial statements.

Based on our review, nothing has come to our attention that causes us to believe that these financial statements are not, in all material respects, in accordance with Canadian Accounting Standards for Not-for-Profit Organizations.

A handwritten signature in dark ink, appearing to read 'Dart Bryant', is written over a horizontal line.

Chartered Accountants

August 23, 2017

COCHRANE ALLIANCE CHURCH OF THE CHRISTIAN AND MISSIONARY ALLIANCE

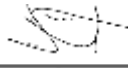
Statement of Financial Position

June 30, 2017


(Unaudited)

	Restricted Capital	Restricted Missions	Restricted Other	Unrestricted General	TOTALS 2017	TOTALS 2016
ASSETS						
CURRENT						
Cash and cash equivalents (Note 3)	\$ 759	\$ 12,783	\$ 32,438	\$ 131,013	\$ 176,993	\$ 574,099
Term deposits	-	-	-	-	-	560,317
GST recoverable and other	-	-	-	60,535	60,535	13,269
Staff loans (Note 4)	-	-	10,625	-	10,625	12,125
	759	12,783	43,063	191,548	248,153	1,159,810
PROPERTY AND EQUIPMENT (Note 5)						
	-	-	-	4,478,137	4,478,137	901,081
	759	12,783	43,063	4,669,685	4,726,290	2,060,891
LIABILITIES AND NET ASSETS						
CURRENT						
Accounts payable	-	-	-	628,155	628,155	19,609
Deferred revenue - summer camps	-	-	-	5,434	5,434	-
Callable debt (Note 7)	-	-	-	1,515,000	1,515,000	-
	-	-	-	2,148,589	2,148,589	19,609
NET ASSETS						
Available for operations	759	12,783	43,063	(442,041)	(385,436)	1,140,201
Invested in property and equipment	-	-	-	2,963,137	2,963,137	901,081
	759	12,783	43,063	2,521,096	2,577,701	2,041,282
	\$ 759	\$ 12,783	\$ 43,063	\$ 4,669,685	\$ 4,726,290	\$ 2,060,891

ON BEHALF OF THE BOARD



Chairman



Treasurer

Please see Notes

COCHRANE ALLIANCE CHURCH OF THE CHRISTIAN AND MISSIONARY ALLIANCE
STATEMENT OF CHANGES IN NET ASSETS
Year Ended June 30, 2017
(Unaudited)

	Restricted	Restricted	Restricted	Unrestricted	Unrestricted	
	Capital	Missions	Other	General	Net investment in Property and Equipment	TOTAL
NET ASSETS - beginning of the year	\$ 1,017,195	\$ 19,807	\$ 64,268	\$ 38,928	\$ 901,081	\$ 2,041,279
Excess (deficiency) of revenue over expenses	558,096	476	1,670	(23,820)	-	536,422
Property and equipment additions (Note 8)	-	-	-	(3,554,409)	3,554,409	-
Equipment purchased	(27,147)	-	-	-	27,147	-
Callable debt to finance construction (Note 7)	-	-	-	1,515,000	(1,515,000)	-
Amortization	-	-	-	4,500	(4,500)	-
Open the Door pledges received for construction	(1,547,385)	-	-	1,547,385	-	-
Transfer surplus Pastoral Housing funds to General	-	-	(22,875)	22,875	-	-
Transfer surplus Youth Mission funds for Guatemala support	-	(7,500)	-	7,500	-	-
	(1,016,436)	(7,024)	(21,205)	(480,969)	2,062,056	536,422
	-	-	-	-	-	-
NET ASSETS - end of the year	\$ 759	\$ 12,783	\$ 43,063	\$ (442,041)	\$ 2,963,137	\$ 2,577,701

COCHRANE ALLIANCE CHURCH OF THE CHRISTIAN AND MISSIONARY ALLIANCE

Statement of Operations

Year Ended June 30, 2017

(Unaudited)

	Restricted	Restricted	Restricted	Unrestricted	TOTAL	TOTAL
	Capital	Missions	Other	General	2017	2016
REVENUE						
Offerings						
General	\$ 640,373	\$ 46,126	\$ -	\$ 756,692	\$ 1,443,191	\$ 1,544,919
Designated	-	20,022	28,371	-	48,393	70,170
Short term missions	-	18,500	-	-	18,500	47,919
Rent	-	-	-	435	435	13,911
Interest income	-	-	-	-	-	8,848
	640,373	84,648	28,371	757,127	1,510,519	1,685,767
EXPENSES						
Ministries (Schedule 1)	-	-	-	533,307	533,307	509,613
General and office (Schedule 1)	-	-	-	152,531	152,531	127,427
Facilities (Schedule 1)	-	-	-	28,104	28,104	87,615
Missions (Schedule 2)	-	69,157	-	-	69,157	102,230
Short term missions (Schedule 2)	-	15,015	-	-	15,015	49,382
Benevolence and local church projects (Schedule 2)	-	-	26,701	-	26,701	33,678
Local programs and outreach (Schedule 2)	-	-	-	62,505	62,505	65,170
Amortization	-	-	-	4,500	4,500	30,500
Ancillary facility costs (Note 7)	82,277	-	-	-	82,277	-
	82,277	84,172	26,701	780,947	974,097	1,005,615
EXCESS (DEFICIENCY) OF REVENUES OVER EXPENSES	\$ 558,096	\$ 476	\$ 1,670	\$ (23,820)	\$ 536,422	\$ 680,152

COCHRANE ALLIANCE CHURCH OF THE CHRISTIAN AND MISSIONARY ALLIANCE

Statement of Cash Flows

Year Ended June 30, 2017

(Unaudited)

	Restricted Capital	Restricted Missions	Restricted Other	Unrestricted General	TOTALS 2017	TOTALS 2016
CASH PROVIDED BY (USED FOR):						
OPERATING						
Cash received from congregants & others	\$ 640,373	\$ 84,648	\$ 28,371	\$ 715,295	\$ 1,468,687	\$ 1,685,767
Cash paid to suppliers, employees & others	(82,277)	(84,172)	(26,701)	(749,872)	(943,022)	(976,995)
Staff loan repayments (Note 4)	-	-	1,500	-	1,500	1,500
Cash flow from operating activities	558,096	476	3,170	(34,577)	527,165	710,272
INVESTING ACTIVITIES						
Property and equipment additions (Note 8)	-	-	-	(2,999,588)	(2,999,588)	(183,318)
FINANCING ACTIVITIES						
Callable debt (Note 7)	-	-	-	1,515,000	1,515,000	-
Inter-fund transfers	(1,574,532)	(7,500)	(22,875)	1,604,907	-	-
	(1,574,532)	(7,500)	(22,875)	3,119,907	1,515,000	-
INCREASE (DECREASE) IN CASH FLOW	(1,016,436)	(7,024)	(19,705)	85,742	(957,423)	526,954
CASH AND CASH EQUIVALENTS						
- beginning of year	1,017,195	19,807	52,143	45,271	1,134,416	607,462
- end of year	\$ 759	\$ 12,783	\$ 32,438	\$ 131,013	\$ 176,993	\$ 1,134,416

COCHRANE ALLIANCE CHURCH OF THE CHRISTIAN AND MISSIONARY ALLIANCE

Notes to Financial Statements

Year Ended June 30, 2017

(Unaudited)

1. NATURE OF OPERATIONS

Cochrane Alliance Church ("CAC") is a congregation located in Cochrane, Alberta. The congregation desires to be a church transformed by Christ, multiplying Christ-centred homes, renewed lives and missional disciples in Cochrane, Canada and the world.

CAC is an unincorporated church which is a member of the Christian and Missionary Alliance in Canada, and is included in the Western District of the Christian and Missionary Alliance in Canada ("District"). CAC is exempt from income tax because it qualifies as a charitable organization, and is registered to issue charitable donation receipts for income tax purposes.

The continued operation of CAC is dependent on the ongoing donation support of those interested.

2. ACCOUNTING POLICIES

Basis of presentation

The financial statements were prepared in accordance with Canadian Accounting Standards for Not-for-Profit Organizations (ASNFPO).

Going Concern

The preparation of financial statements in accordance with Canadian Accounting Standards for Not-for-Profit Organizations requires management to assess whether there are any events or conditions that may cast significant doubt upon the Church's ability to continue as a going concern. An entity is a going concern when it is able to convert its assets to cash and discharge its liabilities in the normal course of operations. Management is not aware of any such material uncertainties; accordingly these financial statements have been prepared using the going concern assumption.

The Church follows policies in line with the Canadian Accounting Standards for Not-for-Profit Organizations in the preparation of its financial statements, a summary of which are as follows:

Fund accounting

Cochrane Alliance Church of the Christian and Missionary Alliance follows the restricted fund method of accounting for contributions.

The **Capital Fund** receives contributions and reports activities for maintaining and renovating property, and retiring debt, if any.

The **Missions Fund** receives contributions and reports activities for missions projects undertaken by the Church, and provides support for domestic and foreign missions.

The **Other Restricted Fund** receives contributions and reports activities for benevolence, pastoral housing loans, local missions, and community outreach projects approved by the Elders.

The **General Fund** receives unrestricted contributions and accounts for the Church's program delivery and administrative activities.

(continues)

COCHRANE ALLIANCE CHURCH OF THE CHRISTIAN AND MISSIONARY ALLIANCE

Notes to Financial Statements

Year Ended June 30, 2017

(Unaudited)

2. ACCOUNTING POLICIES *(continued)*

Financial instruments

Financial instruments reported in these financial statements include cash and cash equivalents, other receivables, staff loans, and accounts payable.

Financial instruments are recorded at fair value when acquired or issued. In subsequent periods, financial assets with actively traded markets are reported at fair value, with any unrealized gains and losses reported in income. All other financial instruments are reported at amortized cost, and tested for impairment at each reporting date. Transaction costs on the acquisition, sale, or issue of financial instruments are expensed when incurred.

The Church is exposed to various risks through its financial instruments and has a comprehensive risk management framework to monitor, evaluate and manage these risks. The following analysis provides information about the Church's risk exposure and concentration:

Liquidity risk - this is the risk that an entity will encounter difficulty in meeting its obligations associated with financial liabilities. The Church is exposed to this risk because of uncertainty in the amount and timing of contributions expected to be received from its members and adherents.

Unless otherwise noted, it is management's opinion that CAC is not exposed to significant interest, currency or credit risks arising from these financial instruments.

Cash and cash equivalents

Cash and cash equivalents consist of cash in banks, balances outstanding on the line of credit, and investments, if any, convertible to cash within 90 days. The carrying amounts approximate fair value because of the short term to maturity.

Property and equipment

Property and equipment are recorded at cost on acquisition. Property under construction is not amortized until placed in use. Contributed capital assets are recorded at fair value on the date of contribution. Property and equipment are amortized over their estimated useful lives at the following rates and methods:

Land improvements	5%	straight-line method
Buildings and improvements	2.5%	straight-line method
Computer equipment	20%	straight-line method
Furniture and fixtures	10% - 33%	straight-line method

The Church regularly reviews its property and equipment to eliminate obsolete items.

(continues)

COCHRANE ALLIANCE CHURCH OF THE CHRISTIAN AND MISSIONARY ALLIANCE
Notes to Financial Statements
Year Ended June 30, 2017
(Unaudited)

2. ACCOUNTING POLICIES *(continued)*

Revenue Recognition

The Church follows the restricted fund method of accounting for contributions. Revenue from contributions is recognized when received.

- a) Contributions restricted by donors for projects approved by the Elders Board are accounted for as restricted and spent according to their designation.
- b) Contributions related to general operations are recognized as revenue of the General Fund and are spent at the direction of the Elders Board.
- c) Contributions of gifts in kind are recorded at their fair market value, which is the amount for which a donation receipt is issued.

Contributed Services

During the year, volunteers are required to assist CAC in operating its programs. Because of the difficulty of determining the number of hours provided and their fair value, contributed services are not recognized in these financial statements.

Allocated expenses

CAC reports expenses on a functional basis in the statement of operations, including Ministries, Missions, Facilities, and General and Office. Expenses which are directly related to a particular function are charged to that function. Expenses not directly related to a specific function are included in General and Office expenses. and are not otherwise allocated to other functional areas.

3. CASH AND CASH EQUIVALENTS

	2017	2016
Cash	\$ 176,993	\$ 574,099
Term deposits	-	560,317
	\$ 176,993	\$ 1,134,416

During 2015, the Church commenced a fund-raising campaign for expansion of the present church site (Note 8). Amounts contributed and not yet required to cover costs, were invested in short term deposits with the Western Canadian District of the Christian and Missionary Alliance. The term deposits bore interest at .5% below bank prime rate and were repayable on demand. During 2017 the term deposit was cashed out to provide funds for the church renovation project.

COCHRANE ALLIANCE CHURCH OF THE CHRISTIAN AND MISSIONARY ALLIANCE**Notes to Financial Statements****Year Ended June 30, 2017***(Unaudited)***4. STAFF LOANS**

In 2014 the Elders approved the creation of an internally restricted pastoral housing fund of \$50,000 for the purpose of extending interest-free loans to new staff members wanting to buy a house upon moving to Cochrane. The loans are for a maximum of \$15,000 per staff person, repayable over a period of 10 years in equal monthly payments. One loan for \$15,000 was provided during 2015.

During the year, the Elders approved a reduction in the internally restricted housing fund to \$15,000 plus amounts repaid on outstanding staff loans, thereby releasing restrictions on use for \$22,875. The released funds were used to assist with paying operating costs during the renovation of the church building.

5. PROPERTY AND EQUIPMENT

	Cost	Accumulated amortization	2017 Net book value	2016 Net book value
Land	\$ 105,500	\$ -	\$ 105,500	\$ 105,500
Land improvements	89,131	62,650	26,481	26,481
Building	925,757	450,210	475,547	475,547
Computer equipment	181,036	141,550	39,486	39,341
Furniture and fixtures	194,042	164,610	29,432	6,931
	1,495,466	819,020	676,446	653,800
Church expansion under construction	3,801,691	-	3,801,691	247,281
	<u>\$ 5,297,157</u>	<u>\$ 819,020</u>	<u>\$ 4,478,137</u>	<u>\$ 901,081</u>

Consistent with the requirements of the Constitution of the District, title to the land and building bought and paid for by CAC is registered in the name of the District. While ownership of these assets rests with the District, their cost and related accumulated amortization have been recorded in these financial statements rather than the financial statements of the District, as CAC uses these assets in its operations and is responsible for their management and maintenance. This treatment is consistent with that adopted by the District and substantially all of the other congregations who are members of the District.

Management of CAC is of the opinion that this requirement does not preclude the recording of the land and building as assets of CAC, as CAC has exclusive use of the land and building for worship services and other activities.

The District has provided the land and building as collateral to secure advances outstanding from time to time, if any, on the Royal Bank Master Lending Agreement.

6. BANK LINE OF CREDIT

The Church has negotiated an operating line of credit with the Royal Bank. The line of credit is for a maximum of \$50,000 and bears interest at prime + .5%. As the line of credit has been negotiated under the Master Lending Agreement between the District and the Royal Bank, the Western Canadian District has guaranteed the repayment of any unpaid amounts. No advances had been received during the year and there was no balance owing at June 30, 2017.

COCHRANE ALLIANCE CHURCH OF THE CHRISTIAN AND MISSIONARY ALLIANCE

Notes to Financial Statements

Year Ended June 30, 2017

(Unaudited)

7. CALLABLE DEBT DUE TO DISTRICT

	<u>2017</u>	<u>2016</u>
Western Canadian District loans during construction. As the project is anticipated to be completed in September 2017, additional draws were obtained after June 30, 2017. The church anticipates renegotiating the total borrowed into conventional long term debt once completed. During the construction phase, the loans are repayable within 30 days after demand, should the District require the funds.	\$ 1,515,000	\$ -

In 2015, CAC was approved by the District to undertake a renovation and expansion project on the church site, originally budgeted not to exceed \$4,200,000. With anticipated pledges of \$2,700,000, WCD agreed to provide financing of \$1,500,000 plus interim financing as required until the capital campaign is completed. The terms during the construction phase are for monthly payments of interest only, based on bank prime rate + .5%. As title to the church property rests with the District (Note 5), the property is collateral for the financing provided. Interest of \$6,944, calculated at 3.2% for the period during which loans had been advanced, has been included in Ancillary Facility costs of \$82,277 reported in the Capital fund on the statement of operations.

8. CAPITAL FUND-RAISING CAMPAIGN

During the year CAC continued the Open the Door fund-raising campaign to facilitate the renovation and expansion of the present church site. The expansion is estimated to cost \$4,200,000 and is expected to be financed from pledges of approximately \$2,700,000 and a mortgage to a maximum of \$1,500,000 from the Western Canadian District of the Christian and Missionary Alliance at interest of bank prime +.5%. Pledges committed to June 30, 2017 approximate \$2,081,000, of which \$1,805,000 has been received. Of the pledges received to June 30, 2016, \$560,317 had been invested with the District (Note 3) before being used to pay for 2017 construction costs.

9. TRANSACTIONS WITH THE DENOMINATION

CAC is a member of the Western Canadian District of the Christian and Missionary Alliance. As a member, CAC works with both the District and the national organization of the Christian and Missionary Alliance, providing support funding to accomplish mutual objectives, including missions efforts in Canada and abroad. However, CAC is not related to the District or the national organization, as each has its own independent Board managing their own affairs.

The following is a summary of the Church's transactions with the District. These transactions are in the normal course of operations and are measured at the amount of cash transferred.

	<u>2017</u>	<u>2016</u>
District Operating Budget - support for the District office	\$ 22,828	\$ 23,549
Canadian Ministries - support for Canadian missions	7,780	14,978
Global Advance - support for international missions	38,346	57,225

(continues)

COCHRANE ALLIANCE CHURCH OF THE CHRISTIAN AND MISSIONARY ALLIANCE
Notes to Financial Statements
Year Ended June 30, 2017
(Unaudited)

9. TRANSACTIONS WITH THE DENOMINATION *(continued)*

2017 2016

10. PENSION COSTS

Certain employees of the church are members of a defined contribution pension plan operated by the denomination. During the year ended June 30, 2017 CAC contributed \$20,687 (June 30, 2016 - \$19,119) to the plan, as included in total staff remuneration and benefits expense. As the plan is a defined contribution plan there is no potential for a contingent liability arising from underfunded contributions.

11. PROGRAM ACTIVITIES, NET OF RECOVERIES

Some activities of the Church are partially funded by contributions from those directly participating. The net expense funded by the Church is included in Ministries expense (Schedule 1) as follows:

	Expense	Recoveries	2017	2016
Worship	\$ 7,832	\$ -	\$ 7,832	\$ 12,440
Children	8,928	(129)	8,799	9,855
Youth	18,147	(9,399)	8,748	12,931
Adult	11,467	(6,332)	5,135	5,643
Hospitality	6,719	(2,791)	3,928	4,322
Local Outreach	18,163	(5,086)	13,077	15,625
	<u>\$ 71,256</u>	<u>\$ (23,737)</u>	<u>\$ 47,519</u>	<u>\$ 60,816</u>

COCHRANE ALLIANCE CHURCH OF THE CHRISTIAN AND MISSIONARY ALLIANCE
Schedule of Operating Expenses **(Schedule 1)**
Year Ended June 30, 2017
(Unaudited)

	2017	2016
MINISTRIES		
Staff remuneration and benefits	\$ 471,042	\$ 436,357
Worship resources, net of recoveries <i>(Note 11)</i>	7,832	12,440
Childrens' ministries, net of recoveries <i>(Note 11)</i>	8,799	9,855
Youth ministries, net of recoveries <i>(Note 11)</i>	8,748	12,931
Adult ministries, net of recoveries <i>(Note 11)</i>	5,135	5,643
Hospitality, net of recoveries <i>(Note 11)</i>	3,928	4,322
Meeting and travel	16,399	17,243
Professional development	11,501	9,380
Library	(77)	1,442
	<u>\$ 533,307</u>	<u>\$ 509,613</u>
GENERAL AND OFFICE		
Staff remuneration and benefits	\$ 73,359	\$ 51,330
District Operating Budget <i>(Note 9)</i>	22,828	23,549
Copier and printer	13,100	14,864
Communications	5,996	8,737
Office	27,808	20,850
Professional fees	9,440	8,097
	<u>\$ 152,531</u>	<u>\$ 127,427</u>
FACILITIES		
Repairs and maintenance	\$ 2,634	\$ 27,038
Cleaning	1,145	23,348
Utilities	19,440	28,202
Insurance	4,885	9,027
	<u>\$ 28,104</u>	<u>\$ 87,615</u>

COCHRANE ALLIANCE CHURCH OF THE CHRISTIAN AND MISSIONARY ALLIANCE
Schedule of Missions Support **(Schedule 2)**
Year Ended June 30, 2017
(Unaudited)

	2017	2016
MISSIONS FUND		
Global Advance <i>(Note 9)</i>	\$ 38,346	\$ 57,225
Canadian Ministries <i>(Note 9)</i>	7,780	14,978
Missionary support	<u>23,031</u>	<u>30,029</u>
Subtotal	69,157	102,232
Short term missions	<u>15,015</u>	<u>49,382</u>
	<u>\$ 84,172</u>	<u>\$ 151,614</u>
 OTHER RESTRICTED FUNDS		
Local church projects	\$ 12,507	\$ 15,174
Benevolence	<u>14,194</u>	<u>18,505</u>
	<u>\$ 26,701</u>	<u>\$ 33,679</u>
 GENERAL FUND		
Local missions	\$ 49,428	\$ 49,545
Local outreach, net of recoveries <i>(Note 11)</i>	<u>13,077</u>	<u>15,625</u>
	<u>\$ 62,505</u>	<u>\$ 65,170</u>

PROPOSED BUDGET

JULY 1, 2017 - JUNE 30, 2018



OVERALL BUDGET SUMMARY

	2014/15 ACTUAL \$	2015/16 ACTUAL \$	2016/17 BUDGET \$	2016/17 ACTUAL \$	2017/18 BUDGET \$
RESTRICTED FUND (designated) Offerings: *					
Capital Restricted Fund	13,482.35	19,296.00	11,198.00	16,245.00	24,491.00
Capital Restricted Fund - Open the Door	500,495.20	694,080.00	1,000,000.00	624,128.00	
Missions: Global Advance	55,518.66	59,875.00	58,485.00	40,166.00	42,000.00
Missions: Canadian Ministries	10,969.00	14,978.00	10,000.00	7,780.00	8,200.00
Missions: Other (specific donor designations)	32,184.70	78,139.86	50,000.00	36,247.00	25,000.00
Missions: AUC	835.00	890.00	1,000.00	455.00	500.00
Benevolent	11,980.00	19,630.00	17,000.00	16,518.00	17,000.00
Other: (specific donor designations)	14,744.74	16,779.58	5,000.00	3,076.00	5,000.00
Total RESTRICTED FUND (designated) Offerings	640,209.65	903,668.44	1,152,683.00	744,615.00	122,191.00
GENERAL FUND (incl. undesignated) Offerings	772,633.60	768,188.00	803,617.00	771,623.00	869,377.00
TOTAL OFFERINGS (Restricted + General Funds)	1,412,843.25	1,671,856.44	1,956,300.00	1,516,238.00	991,568.00
Other GENERAL FUND Revenue:					
Facility Rental Net Revenue	12,397.00	13,911.00	-	3,325.00	34,500.00
Investment Income	-	-	-	-	-
Miscellaneous Income	-	-	-	-	-
GENERAL FUND Gross Revenue	785,030.60	782,099.00	803,617.00	774,948.00	903,877.00
GROSS REVENUE (Restricted + General Funds)	1,425,240.25	1,685,767.44	1,956,300.00	1,519,563.00	1,026,068.00
RESTRICTED FUND Disbursements *	242,049.18	370,983.72	1,152,683.00	1,152,683.00	1,152,683.00
<i>* see Summary of RESTRICTED FUNDS for details</i>					
Net RESTRICTED FUND Receipts/(Disbursements)	398,160.47	532,684.72	-	(408,068.00)	(1,030,492.00)
GENERAL FUND EXPENSES: (see schedule for details)					
Personnel	514,688.46	514,311.00	579,037.00	572,301.00	613,137.00
Building Repairs and Maintenance	84,348.75	78,589.00	37,225.00	26,109.00	38,435.00
Christian Education	37,845.26	29,871.00	35,120.00	22,605.00	37,070.00
Missions	42,161.73	49,545.00	42,325.00	41,929.00	49,825.00
Outreach	18,473.24	15,625.00	14,550.00	13,077.00	21,000.00
Financial and Miscellaneous	47,249.08	50,646.00	47,600.00	54,238.00	55,000.00
Office	33,386.16	34,477.00	31,730.00	29,604.00	34,510.00
Hospitality +Social Kitchen +Sunshine Convenor	3,710.99	4,322.00	6,200.00	3,928.00	6,800.00
Worship	10,900.87	12,440.00	9,830.00	7,832.00	13,600.00
TOTAL OPERATING EXPENSES excl. Amortization	792,764.54	789,826.00	803,617.00	771,623.00	869,377.00
GENERAL FUND NET REVENUE / (LOSS) excl. Amortization	(7,733.94)	(7,727.00)			
Transfers to/from Restricted Fund for Assets/Expenses:					
For Capital Assets	-	-	-	-	-
Principal payments on debt	-	-	-	-	-
TOTAL General Fund Revenues Required	792,764.54	789,826.00	803,617.00	771,623.00	869,377.00

GENERAL FUND EXPENSE DETAILS

	2014/15 ACTUAL \$	2015/16 ACTUAL \$	2016/17 BUDGET \$	2016/17 ACTUAL \$	2017/18 BUDGET \$
PERSONNEL EXPENSE:					
Salaries, Housing Allowances and Wages	420,642.77	417,612.00	468,844.00	469,742.00	502,387.00
Employer's Share of Payroll Benefits	67,502.17	70,076.00	75,299.00	74,659.00	83,215.00
Subscriptions and Memberships	2,162.01	3,250.00	3,000.00	2,532.00	3,000.00
Professional Development	6,492.12	6,130.00	11,494.00	8,969.00	5,595.00
Employees' Business Expense & Conferences	17,889.39	17,243.00	20,400.00	16,399.00	18,940.00
Total Personnel Expense	514,688.46	514,311.00	579,037.00	572,301.00	613,137.00
BUILDING REPAIRS AND MAINTENANCE:					
Interior Building Repairs and Maintenance	28,682.96	23,255.00	2,450.00	2,610.00	9,685.00
Exterior Repairs and Maintenance	6,818.34	6,360.00	2,550.00	1,903.00	5,050.00
Contract Cleaning/Set up and lock up	26,025.00	25,975.00	11,500.00	3,995.00	-
Utilities	22,822.45	22,999.00	20,725.00	17,601.00	23,700.00
Total Building Repairs and Maintenance	84,348.75	78,589.00	37,225.00	26,109.00	38,435.00
CHRISTIAN EDUCATION EXPENSE:					
Adult Education	8,777.60	5,643.00	9,000.00	5,135.00	8,075.00
Children's Ministries	10,668.03	9,855.00	11,670.00	8,799.00	11,670.00
Library	2,134.77	1,442.00	-	(77.00)	1,750.00
Youth Ministries	16,264.86	12,931.00	14,450.00	8,748.00	15,575.00
Total Christian Education Expense	37,845.26	29,871.00	35,120.00	22,605.00	37,070.00
MISSIONS:					
Local Missions Project: Bruce Littlejohn	2,475.00	1,500.00	1,500.00	1,500.00	1,500.00
Local Missions Project: Peterson	5,400.00	5,400.00	5,400.00	5,400.00	5,400.00
Local Missions Project: Wicker	5,400.00	5,400.00	5,400.00	5,400.00	5,400.00
Local Missions Project: Stephanie Zub	1,800.00	150.00	-	-	-
Local Missions Ellerby	600.00	900.00	900.00	900.00	900.00
Local Missions Hiebert	600.00	900.00	900.00	900.00	900.00
Local Missions Quantz	30.00	-	-	-	-
Local Missions Petkau	-	1,800.00	2,500.00	2,500.00	3,500.00
Missionary Conference & Contingency	859.13	-	225.00	220.00	225.00
Partnership: Quebec Oasis	6,000.00	6,495.00	5,000.00	4,800.00	5,000.00
Partnership: Quebec Village			1,000.00	1,000.00	-
Seamless Link	11,997.60	12,000.00	12,000.00	11,809.00	12,000.00
Guatemala Project	7,000.00	15,000.00	7,500.00	7,500.00	15,000.00
Total Missions	42,161.73	49,545.00	42,325.00	41,929.00	49,825.00
OUTREACH:					
Pancake Breakfast	4,571.35	2,792.00	-	-	4,300.00
Outreach Initiatives	250.00	724.00	400.00	442.00	400.00
Missional leadership (moved to adult ministries)	47.98	-	-	-	-
Camp Chamisall	3,000.00	1,800.00	1,800.00	1,800.00	1,800.00
CPCC	4,800.00	4,800.00	4,500.00	4,500.00	4,500.00
ISM Dinners	595.04	296.00	500.00	382.00	800.00
Support Groups	-	463.00	1,000.00	(177.00)	1,000.00
Soccer Camps (net of recovery)/backyard camps	3,331.02	3,000.00	4,400.00	4,330.00	4,400.00
Morley Food Bank	1,800.00	1,750.00	1,800.00	1,800.00	1,800.00
Camp Sponsorships				-	1,000.00
Alpha	77.85	-	150.00	-	1,000.00
Total Evangelism and Outreach	18,473.24	15,625.00	14,550.00	13,077.00	21,000.00

GENERAL FUND EXPENSE DETAILS (cont'd)

	2014/15 ACTUAL \$	2015/16 ACTUAL \$	2016/17 BUDGET \$	2016/17 ACTUAL \$	2017/18 BUDGET \$
FINANCIAL and MISCELLANEOUS EXPENSE:					
Bank Charges	6,594.84	8,898.00	6,000.00	15,830.00	16,000.00
Accounting Fee	7,282.50	8,097.00	8,000.00	7,841.00	8,000.00
District Op. Budget (3% of Gen. Fund Rcpts.)	23,543.91	23,549.00	23,500.00	22,828.00	25,300.00
Insurance: Accident, D. & O. and Liability	1,060.83	1,076.00	1,100.00	1,254.00	1,200.00
Insurance: Property	8,767.00	9,026.00	9,000.00	4,885.00	4,500.00
Legal Expenses	-	-	-	1,600.00	-
Total Financial and Miscellaneous Expense	47,249.08	50,646.00	47,600.00	54,238.00	55,000.00
OFFICE EXPENSE:					
Communications	9,069.83	6,055.00	4,850.00	4,233.00	10,310.00
Computer and Office Equipment Maintenance	5,642.08	6,943.00	6,500.00	6,270.00	6,500.00
Copier Lease and Photocopying Supplies	13,362.16	14,864.00	14,380.00	13,098.00	11,500.00
Office Supplies	3,470.90	3,933.00	4,000.00	4,240.00	4,200.00
Advertising	1,841.19	2,682.00	2,000.00	1,763.00	2,000.00
Office Equipment	-	-	-	-	-
Total Office Expense	33,386.16	34,477.00	31,730.00	29,604.00	34,510.00
HOSPITALITY, SOCIAL KITCHEN, SUNSHINE CONVENOR:					
Hospitality	1,358.47	1,436.00	2,200.00	1,866.00	2,200.00
Social Kitchen	2,192.43	2,488.00	3,600.00	1,709.00	4,200.00
Sunshine Convenor	160.09	398.00	400.00	353.00	400.00
Total Hospitality, Social Kitchen, Sunshine Convenor:	3,710.99	4,322.00	6,200.00	3,928.00	6,800.00
WORSHIP EXPENSE:					
Audio Visual Maintenance	481.05	944.00	1,250.00	284.00	1,250.00
Décor (Stage)	788.79	833.00	950.00	186.00	950.00
Equipment Maintenance	3,586.64	3,788.00	1,200.00	1,383.00	2,950.00
Honoraria(Pulpit Supply,Guest Musicians,etc.)	1,855.00	2,575.00	2,700.00	2,660.00	4,000.00
Music and Worship	659.10	386.00	600.00	503.00	550.00
Special Services	2,958.22	2,971.00	2,150.00	2,190.00	2,050.00
Training/Seminars	572.07	943.00	980.00	626.00	1,850.00
Total Worship Expense	10,900.87	12,440.00	9,830.00	7,832.00	13,600.00

Proposed Capital Budget for 2017.18
(with approximate costs)

Priority	Description	Proposed in 2016.17
1	2 new Solid State HD	\$750.00
2	21" iMac or 13" MacBook Pro for sound booth	\$2,500.00
3	2nd wifi HD camera & mount for live streaming	\$1,000.00
4	Phase 2 for Sanctuary Audio System Upgrade (50k over 3years)	\$20,000.00
5	Replacements for old x-large 71" tables (dilapidated)	\$1,000.00
		<u>\$25,250.00</u>
Amount in Capital Restricted Fund at the end of June 2017		<u>\$759.00</u>
Additional money needed to meet these items		<u>\$24,491.00</u>

** Does not include funds for building renovations

Western Canadian District Request

The Western Canadian District of the Christian and Missionary Alliance in Canada (the District) has requested that Cochrane Alliance Church become a Branch Society of the District.

Overview

In order to strengthen its financial position and that of its member churches, several years ago, the District established a bank account called “an Offset Account” with the Royal Bank of Canada. In simple terms, it is an account that combines saving and chequing accounts with a line of credit.

In essence, what this account does is combine the cash positions in the saving and chequing accounts with the loans of the line of credit and only pay interest on the net amount of any loan (loan amount – cash amount = net interest). This reduces any net interest payable for the account.

In order to maximize the benefit of the Offset Account, the District has approached all the major churches in the District and requested that they become Branch Societies so it can include the churches’ cash positions in the Offset Account calculations (they would not be accessing the cash – just using the amount in the net calculation to charge interest on). This gives the District the ability to have the line of credit portion of the Offset Account provide low cost and flexible financing to any church in the District.

Since the original establishment of this account, over 40 churches in the District have agreed to its request and have become Branch Societies of the District (Rockpoint Church, Foothills Alliance and Southview Church to name a few). This has allowed the District to negotiate a sizable line of credit with the Royal Bank of Canada, giving it and its member Churches access to very inexpensive financing.

This is how the District has financed our building project. This type of line of credit financing saves our Church a lot of money in fees and interest and provides more flexibility because we do not need a formalized mortgage.

Branch Society Overview

The District is structured as a Society under the Alberta Societies Act. The act gives the District the ability to create Branch Societies who would work independently of the main society (the District) to which they belong. A Branch Society is in essence, a subsidiary of the Society it belongs to.

An example would be the Canadian Cancer Society having Branch Societies at the provincial level. The Alberta Cancer Society based in Calgary would work independently but belong to the Canadian Cancer Society. The assets and ultimate authority of the Branch Society would belong to the Canadian Cancer Society but be used by the Branch for its work in the province.

Nitty Gritty

Currently Cochrane Alliance is an Unincorporated Association and a member Church of the District and of the Christian and Missionary Alliance in Canada. We currently do not own our church building (District property), we operate independently and have our own By-Laws that conform to the requirement of the Manual of the Christian and Missionary Alliance in Canada.

By becoming a Branch Society, we give up our legal independence as a subsidiary, but our day-to-day reality does not change; we continue to operate independently within the District, keep and control our By-Laws, and control how we budget and spend our church congregation’s funds.

Pros and Cons.

The primary effect of this request is that we change our legal structure from an independent entity within the District to a subsidiary of the District. The District feels that its current structure and By-Laws ensures proper checks and balances to maintain local church autonomy and independence despite the loss of ultimate legal authority.

The benefits are the following:

- Board Members have increased legal protection (currently no protection – can be personally liable in the event of a lawsuit)
- By making the Offset Account stronger financially (our cash accounts are now part of the calculation) we are benefiting from better financial terms for our building financing
- By supporting and strengthening the District's financial structure, we are providing a benefit to all member churches in the District

Conclusion

As a Board of Elders, we believe that the District's request is reasonable and will benefit Cochrane Alliance Church, its members and its leadership. We understand the legal change and the implications of this new legal structure. We believe that there are sufficient safeguards to maintain our current independence while, at the same time, strengthening the District Family we belong to.

As a Board of Elders, we recommend you accept the District's request to change our Church structure from an Unincorporated Association to a Branch Society of the Western Canadian District of the Christian and Missionary Alliance.

**The Bylaws of Cochrane Alliance Church are
submitted for Revision.**

**Words that are bracketed and italicized
in red are to be removed.**

COCHRANE ALLIANCE CHURCH

BYLAWS

Preamble

Cochrane Alliance Church (as hereinafter defined), *(an unincorporated association)*, is a member of The Christian and Missionary Alliance in Canada (hereinafter the "C&MA"), and is governed by the "Local Church Constitution", as amended from time to time, which has been adopted by the general assembly of the C&MA (hereinafter the "**Local Church Constitution**").

Cochrane Alliance Church may, in accordance with the provisions of the Local Church Constitution, adopt additional bylaws, provided that such additional bylaws do not conflict with the Local Church Constitution.

The policies and regulations of Cochrane Alliance Church shall be consistent with, and Cochrane Alliance Church shall operate in accordance with, the Manual of the Christian and Missionary Alliance in Canada as amended from time to time.

ARTICLE 1 - NAME

This church shall bear the corporate name of the Cochrane Alliance Church of the Christian and Missionary Alliance in Canada hereinafter the "**Cochrane Alliance Church**"

ARTICLE II - MEMBERSHIP

1. Active members of the church will be those members who have been approved for membership by the Board of Elders, attend regularly, participate in the activities of the church and promote the vision of the church. Active members will be asked to affirm their membership commitment annually. If a written response to the Board of Elders request for affirmation is not received, the Board will meet with the Active Member to determine their status.
2. Members who do not meet the standard of Active Membership shall be considered Inactive Members, and shall have no voting privileges until reinstatement. If inactive for twelve months, Inactive Members will be advised by written notice and removed from the membership list.
3. Active Members who are unable to participate in the work of the church due to involvement in Christian ministries in another locale, may apply for Associate Membership, but shall not have voting privileges.
4. If, at any time, the Board of Elders deems that a member does not meet the qualifications for membership, they may, upon careful examination and exhortation of the person, withdraw the person's membership by a three-fourths majority vote.

ARTICLE III - GOVERNMENT

1. The Board of Elders is responsible for setting a date for the Annual General Meeting (AGM) to be held within the first four months of the fiscal year.
2. Notice of all congregational meetings shall be given from the pulpit and shall be printed in the Sunday bulletin on at least two consecutive Sundays prior to the congregational meeting.
3. Special congregational meetings may be called by the Board of Elders. Notice of such meetings will be in accordance with Section 2 of this Article and shall advise the congregation as to the purpose of the special meeting.
4. Ten percent or more of the membership may request in writing of the Board of Elders that a special con-

gregational meeting be called and held. Such a meeting will then be called in accordance with Section 3 of this Article.

5. A quorum of any duly called meeting consists of the membership present.

6. All questions of parliamentary procedure not covered by the constitution and bylaws shall be decided by Robert's Rules of Order.

ARTICLE IV - BOARD OF ELDERS

1. The Board of Elders shall consist of the Lead Pastor and a minimum of three elected elders. Additional elder(s) may be elected as the church congregation grows in number.

2. Elders shall be elected to a term not exceeding three years. A three year term is defined as beginning at the AGM when the elder is elected and ending at the AGM three years hence. An elder can serve on the board for a maximum of two consecutive terms after which they must step off the board for a minimum of one year.

3. A quorum of the Board of Elders shall consist of a simple majority of its members.

4. When the church is without a lead pastor, the elders will have oversight of the services of the church.

ARTICLE V - PROPERTY AND RECORDS

1. An independent professional accounting firm shall be appointed by the Board of Elders before the end of each fiscal year. It shall be the duty of the accounting firm to submit a written report to the annual meeting with regards to property and records for which a review engagement or audit has been conducted.

2. A member wishing to inspect the official records may make such a request in writing to the secretary of the Board of Elders. The request must specify the item the individual wishes to review.

3. The fiscal year shall be from July 1 to June 30.

4. The spending of funds is confined to board-approved programs and projects. Each restricted contribution designated towards a board-approved fund, program, or project will be used as designated with the understanding that when the need for such a fund, program, or project has been met, or cannot be completed for any reason determined by the Board of Elders, the remaining restricted contributions designated for such fund, program or project will be used where needed most.

5. Cochrane Alliance Church shall, in accordance with the provisions of the Local Church Constitution, register all real property in the name of The Western Canadian District of the Christian and Missionary Alliance in Canada, and should Cochrane Alliance Church cease to exist or cease operations, then:

(a) all of its real property, appurtenances and effects then owned or held by it shall inure to the benefit of and become the property of The Western Canadian District of the Christian and Missionary Alliance in Canada; and

(b) all of its other property and assets shall be distributed to one or more qualified donees."

ARTICLE VI - NOMINATING COMMITTEE

The Nominating Committee shall consist of the Lead Pastor and two members from the Board of Elders, as well as two members elected by and from the congregation.

ARTICLE VII - BYLAW AMENDMENTS

1. The Bylaws may be amended from time to time following a two-thirds majority vote of the members present at an annual meeting or a special membership meeting called for such purpose.
2. The active members present constitute a quorum in order to amend the bylaws.
3. Proposed amendments to the Bylaws shall be posted for the membership at least two Sundays prior to the date of the membership meeting called to consider approval of the same.

ARTICLE VIII - REVOCATION

All Cochrane Alliance Church versions of the bylaws which have changed or been deleted at this meeting are hereby revoked.

Amended and Adopted at the Annual General Meeting, September 20th, 2016

NOTES



NOTES

