



# 2013.14 ANNUAL REPORT

ANNUAL GENERAL MEETING

SEPTEMBER 14, 2014 1:30 PM





## Table of Contents

### Reports

Lead Pastor	4
Associate Pastor—Missional Discipleship	9
Associate Pastor—People Care	12
Pastor of Student Ministries	14
<b>Pastor of Children's Ministry</b>	16
Pastor of Worship	19
Board of Elders	22
Treasurer	24
Report of the Nominating Committee	25
Elder Biographies	26

### Agenda

Practical Procedures for Annual General Meeting	29
Minutes of Annual Meeting, September 15, 2013	30
Minutes of the Special General Meeting February 2, 2014	35
Minutes of the Special General Meeting April 6, 2014	36
Church Bylaws	38
Financial Statements	41
2014/15 Proposed Operating Budget	53
2014/15 Proposed Capital Budget	56
Membership List	57



“**“** *“have come that they may have life, and have it to the full.”*  
John 10:10

As I write, it is summertime in Cochrane. The days are long and warm. Mountains, hills, trees and clear water invite us out-of-doors. Families are emerging from hibernation to enjoy grilled meat, campsites and neighborhood gatherings. Life is **full in Cochrane. It's a big reason** why many of us have chosen to live and raise our families here.

As the creator and sustainer of Life, Jesus longs for all people everywhere to experience a full, abundant life. This means He (and by extension His church!) is all about educating children and youth, celebrating new marriages, and developing friendly, beautiful neighborhoods. He is also at work defeating the forces of evil that keep people from experiencing life—saving us from our sin, addictions, brokenness and grief.

We believe Jesus is calling us as a church to pursue Him this coming year and to extend his offer of life to those around us.

Here's how that's happening.

### Clarifying our Vision

This year the Board of Elders **broadened Cochrane Alliance's** vision statement to include the global aspects of our calling and to more closely align it with the vision prayer of our denomination. It now reads:

*We long to be a church transformed by Christ, multiplying Christ-centered homes, renewed lives and missional disciples in Cochrane, Canada and the world.*

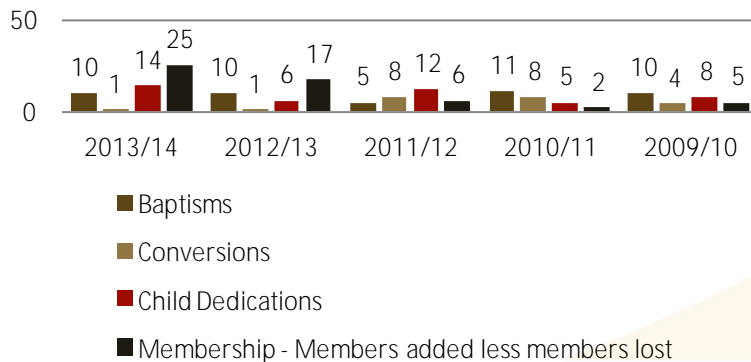
We also spent a considerable amount of time developing our strategic plan to act on this vision and communicate it to the church community and those not yet a part of it. I want to express my personal thanks to Wayne Regehr for his guidance and expertise during this process.

### Hiring Staff – Building and Discipling the Body

2013-2014 saw us add two staff members to the team. These gifted people are here to disciple and equip men, women and students to be agents of life in our town and beyond.

(a) Melanie Shaw was hired as our full-time **Children's pastor** in August 2013. As we continue to see young families move to our community we felt it was critical to invest more of our resources into those families and their kids. Melanie has brought her long-standing passion for kids and a background in education into the mix at Cochrane Alliance. She has made an immediate impact enabling us to move seamlessly into a two-service format on Sunday mornings

## General Statistics



and to begin planning for some exciting summer ministry in town. You can read more about this in her report. Welcome Melanie and Tim!

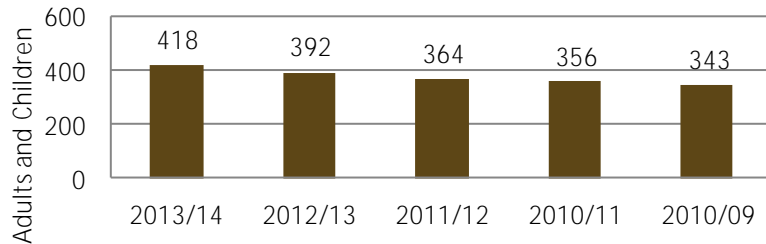
(b) Mike and Becky Poettcker returned to the staff team when we hired Mike as Pastor of Missional Discipleship in March. His previous experience with house churches in Montreal and small groups here in Cochrane makes Mike the ideal leader to help us develop as a community of missional engagement and intentional discipleship. In addition to giving leadership to many of our discipleship ministries (i.e. Life Groups, Alpha, 2:4 groups, The Journey and Missional Communities) he is also taking on administrative responsibilities that were formerly mine (i.e. prayer ministry and the supervision of the office team).

2014-2015 will also mark the full-time return of Larry Charter as Pastor of People Care. Since 2012, Larry has been hard at work on his Master of Counseling degree from Gonzaga University. Completion of that degree was stalled as he recovered from a sudden heart attack this spring. Once he returns to full health we expect him to expand our capacity to serve and care for people in crises and those going through life transitions.

### Missional Communities – Launching People into Mission

I was delighted to see the number of missional communities (MC's) in our church grow from two in 2012-13 to five this year. **We've seen some Filipino people come to Christ, new relationships forged in Bow Meadows and many families practicing "up-out**

## Average Weekend Service Attendance



and-in" together (see Mike's report). A huge thanks to our MC leaders (Eeles, Torries, Carlsons, Ongs/Vande Vlierts) and their groups for joining in the experiment this year.

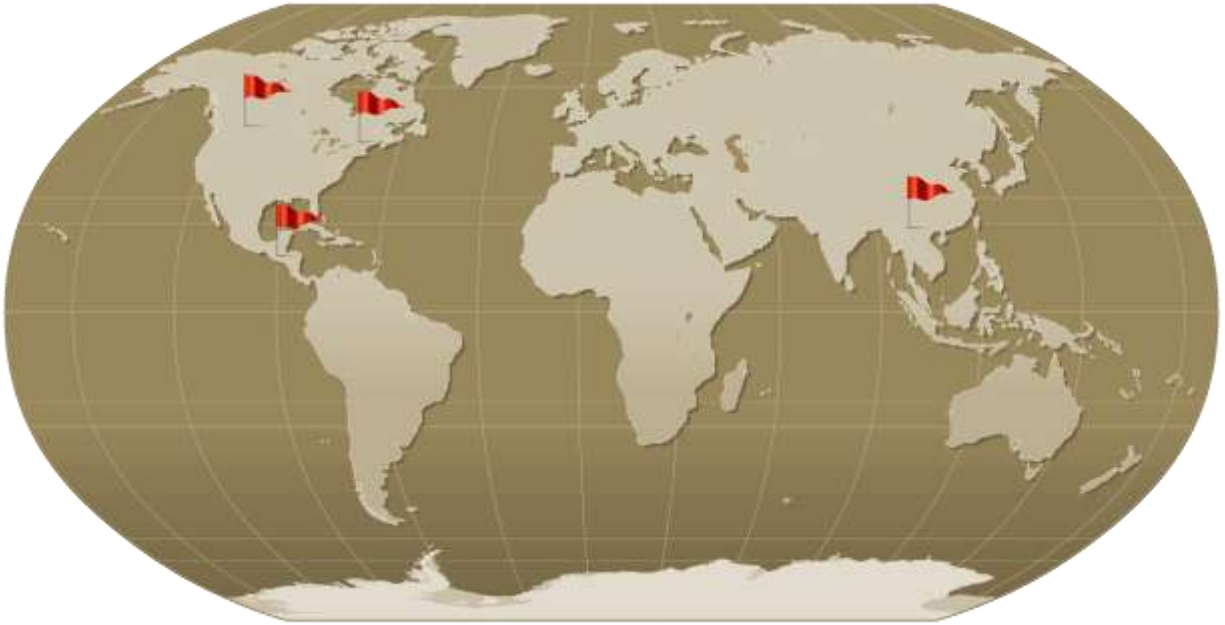
We have set a number of MC goals for this coming season.

- (a) *Develop a practical tool that helps groups plan how they will pursue the full life together.* One of the things we realized this year is that **we haven't done a very good job** explaining what missional communities are about and how they work. Mike Poettcker has done some fantastic work developing a new tool that helps bring **clarity to MC's.** We look forward to rolling that out this fall and seeing our groups implement their plans.
- (b) *Collaborate intentionally with Rockpointe Church as they develop Missional Communities in Calgary and Cochrane.* Rockpointe has been very interested in the **concept of MC's and plans to launch a number MC's** this fall. We look forward to training our leaders together, praying and sharing best practices.
- (c) *Tell more stories of MC's so the rest of the congregation can catch the vision.*

(d) *Get more people into our MC's and further develop our leadership team.*

### Sunday AM Celebrations

Weekend worship services have always been a core part of our ministry at Cochrane Alliance. Last fall saw us return to a two-service format with Sunday School for ages 0-11 offered in both services. I appreciate the way in which so many people—from Sunday School teachers to ushers and greeters to musicians and worship team leaders—have willingly stepped-up to their commitment to serve on Sundays. Thank you so much. I believe our extra service is one of the reasons Sunday morning attendance continued to climb this year.



### Global Partnerships

Since we are situated in Cochrane, we believe that it is our responsibility to point people to the source of life in our own town. As part of the Christian and Missionary Alliance, we are also convinced that we must collaborate with Jesus as he brings life to other people groups and communities around the world. Scott Vlietstra and his team (Lorelee Grattidge, Merissa Golding, Harold Hiebert and Sandra Weinert) have worked very hard this year to see our global partnerships flourish. **Here's what's happening:**

(a) *SE Asia*—This year Mark and Paula Jones (Canadian Regional Developers (CRD's) to the Spice Region) spent their year in Calgary on Home Assignment. While they were here, we signed a Seamless Link agreement with them that will see us commit \$12,000/year to their ministry. In addition to funding, we also have specific plans to pray for one another, communicate

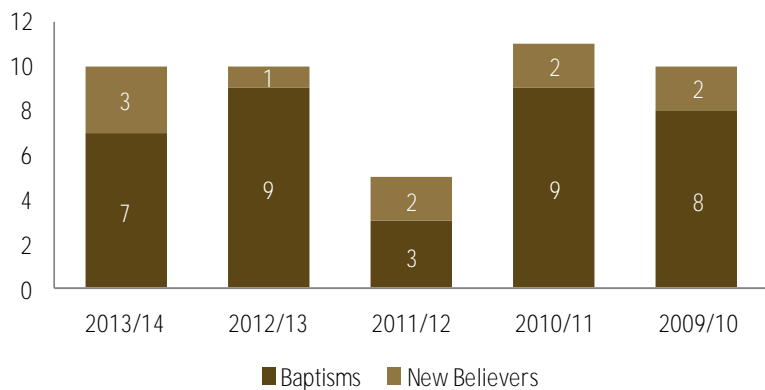
regularly and get some Cochrane Alliance folks to Asia to see some of their ministry **in-person**. We're already planning on sending 1-2 people to Thailand in January to assist them with ministry during their Regional Retreat.

(b) *Guatemala* – Two teams journeyed to Guatemala this past year with a family trip in August 2013 and a Youth Trip in February 2014. Although building construction did not proceed far enough to see children in

the school this year, the church in San Raymundo is awaiting government approval to start 2 classes in January 2015. We are providing the necessary funds to make sure those classes are operational and full of children. The Missions Committee continues to investigate (along with the San Raymundo Church and Hungry for Life (HFL)) how the church can develop sustainable funding for their schools for the long haul.

(c) *Quebec* – I am constantly

### Baptism



amazed at how God continues to involve Cochrane Alliance in the province of Quebec. This year, former Cochranites Brent and Merilee Scharner are officially launching Village Church in East Farnham, Quebec. Village Church will be an official work of the Canadian National Baptist Convention (the same denomination to which **Cochrane's seminary and Bow Valley Baptist** belong). By the grace of God, they have already secured and begun renovations on a church building originally built in 1842!

### Building Renovation & Expansion

At the 2013 AGM we voted to begin investigating and developing a plan to renovate our current church building in order to better meet the ministry demands of the future. A Building Committee was established in late fall under the leadership of Ken Morris. Transept Architecture was eventually hired to work with the committee to develop conceptual plans. Over the spring and summer the congregation was shown these plans and encouraged to give feedback. The committee has worked hard to listen to that feedback and to incorporate new ideas into the design.

This September a comprehensive presentation will be given to membership for their consideration and approval. Should we vote in favour of this project, we are planning to launch a fund-raising campaign soon after.

**Of course, the big question we've got to ask ourselves before committing to this venture is, "Why?" Why invest millions of dollars, thousands of hours and**

endure disruption for an expanded building? How will this help us pursue Life to the Full and point our friends and neighbours to the author of Life?

**As I've considered these** questions myself, here is why I think we should invest in a significant renovation of our current building.

(a) *To further open the door of our building to the community.*

**"In Cochrane, neighbours know** one another and all ages of residents interact together. Cochrane is a dynamic, inclusive community with a sense of pride and belonging... Values are important and form the base of our connections and community **relationships."**

When I read this vision for the future of Cochrane, taken from the Cochrane Sustainability Plan (2009), I am reminded that **"Life to the Full" is not just something** we want as Christians. It is a very human longing shared by many community leaders in our town. As a church, we are playing and can continue to play an important **role in Cochrane's social fabric!** While our primary work is to invest in people not buildings, our facility is a way to directly bless Cochrane. It functions as a place of worship, celebration and meeting for all Cochranites whether they know Jesus or not! Here are two ways we can **expand our building's ability to** bless.

(i) *Increase our capacity to host, serve and partner with our community.* Our plan gives us a revamped and expanded kitchen and an open concept room that allows us to host banquets of up to 80 people or meetings of over 120. Many of our rooms can be configured to host Sunday School classes of 20 or business meetings

of 60. This means more potential to bring hope and life to people as we host weddings, funerals, **celebrations, Mom's and Tot's, School Concerts, The Cochrane Folk Club** and more. These past few years we have seen community rental revenue increase by 325% since 2011. Our partners in the town say that the need continues to rise. We believe our building will give us more opportunity to minister to hurting people and those going through transition. It can also enable us to collaborate with other organizations who are working for the full life of people.

- (ii) *Keep our location in the heart of the town.* Our location (originally purchased in the mid-80's) **situates us in an** ideal spot close to the middle of town. Staying in our current spot saves us the cost of buying new. As Cochrane becomes a town of over 30,000 people and continues to expand in every direction, we will be accessible to people wherever they live.
- (b) *To enhance our building as a base of ministry in Cochrane.*

For many years we have been saying that the church is *not* a building and that our primary responsibility is to LEAVE THE BUILDING to do ministry in Jesus name. If people are to experience the full life through Him, we must be about Kingdom-work in our neighborhoods, businesses and coffee shops. This is what Missional Communities are about. At the same time, our building does serve us as the people of God as we go about our mission. It is where we learn, teach our children, fellowship and celebrate together as well as

meet, plan and strategize. Thus, **it's not just people outside the church** who can benefit from an expanded and revitalized building. We ourselves get blessed!

I see an expanded facility enabling us to better...

- (i) *Disciple Children.* Sunday **AM kid's ministry is currently** stretched to capacity with classes spilling into staff offices. Our classrooms are not as secure as we would like them to be. Our plan **expands our children's spaces** on Sundays (including a room that can hold more than 120 people at a time and allows those to be used for all kinds of other purposes during the week (i.e. youth, studies, training and equipping).
- (ii) *Increase Options for Teaching/Training.* Since **kid's ministry uses up** almost every inch of available space outside of our foyer and sanctuary, we have very little capacity to disciple adults or host a luncheon on a Sunday morning. Our plans incorporate some extra rooms that will enable us to train and equip leaders at peak weekend times and throughout the week.
- (iii) *House Staff.* Our current facility serves the current team very well, however we are reaching the upper reaches of our capacity. The new plan gives us ample room for potential expansion of the team in the next 10-15 years.

With additional multi-purpose spaces, and an expanded foyer, I believe that Cochrane Alliance could host 1200-1300 people each weekend by continuing our strategy of offering multiple worship services. I believe this



positions us well to realize our vision and keep pace with the rapid population growth in Cochrane.

### Concluding Thoughts

All of the vision and initiatives spelled out above come at significant cost. Investing in our neighborhoods as a Life Group or Missional Community costs **us time and energy. It's taken** many hours and thousands of dollars to get the school in Guatemala to where it is now. Additional services have required more leaders contributing additional time. A building project comes with a very real invitation to sacrificial giving. But that should not surprise us! This is the great paradox of being a Jesus-follower. Full life in Jesus means following his way of the cross. When we are willing to die to ourselves on behalf of others we discover more joy, more satisfaction, more life than we ever thought possible when we were living just for ourselves. May the Spirit expand our lives in this direction.



Respectfully submitted,  
Rev. Jason Koleba  
Lead Pastor





## REPORT OF THE PASTOR OF MISSIONAL DISCIPLESHIP

**W**ow, here we are again!  
 My favourite doxology in scripture is Ephesians 3:20-21. *To him who is able to do immeasurably more than all we ask or imagine... to him be glory.* Whenever I reflect on these words, I am reminded that God reserves the right to blow our minds! When I think back on the developments of the **past year and my family's journey** back to Cochrane and this church community, I see firsthand that this is how God continues to work. A year ago, I could not have **"asked or imagined"** that my family would be on this road together with you. Nevertheless, here we are again... with minds blown!

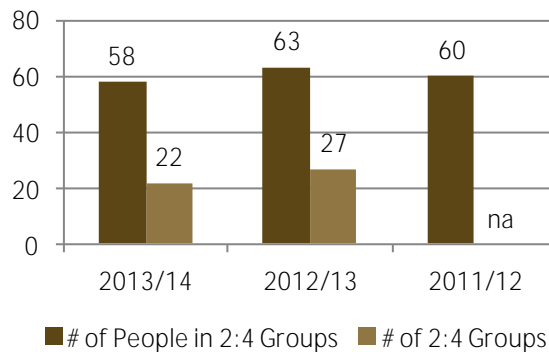
**If there is one thing I've learned from my time in Montreal, it's that God cares deeply for outsiders.** This should matter to the church!



**I'm excited to be back on the staff of Cochrane Alliance** because we are taking tangible steps towards aligning ourselves with what God cares about. Since returning to Cochrane I have been introduced to a framework that guides us in this way. That framework is a simple triangle with which I hope all of you will become very familiar in the days ahead. This triangle depicts the three vital relationships in a **believer's life.**

When all three relationships are vibrant and flourishing, the environment is right for full and vital spiritual lives. Historically, evangelical churches have been very strong in the *Up* relationship, due to our love of Jesus and **dedication to following God's** word. In recent decades, there has been a resurgence of the *In* relationship as the small groups movement has impacted scores of churches including our own. Even more recently, many churches like ours are discovering the *Out* relationship as a catalyst for creating this type

### 2:4 Group Stats



**of environment. It's very exciting** for me to see: that we encourage **people to "leave the building"** in so many ways; that we are forming missional communities around these relationships; that we even use our building in many ways to show care and hospitality to our community. To follow Christ is to care what He cares about, and that is why *discipleship* is *missional* to the core. God cares deeply for outsiders, so concern for outsiders is ground zero for spiritual growth. Thank you for inviting me and my family into this dynamic.

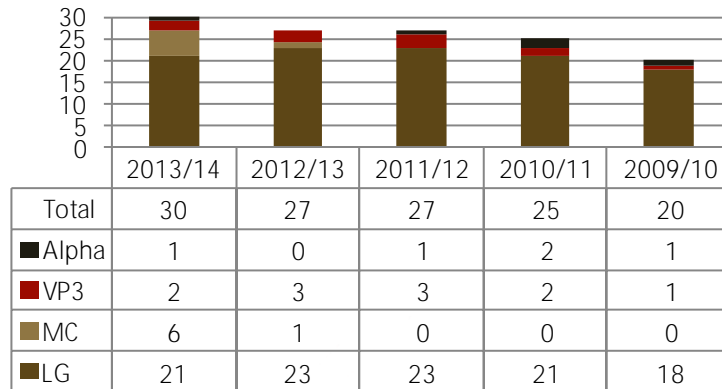
## Alpha

One of the many examples of how we reached out this past year is the Alpha Course. We conducted an Alpha Course in Cochrane in conjunction with the province-wide initiative Alberta 2013. We did this in partnership with Bow Valley Baptist Church & Saint Peter's Lutheran Church.

Fourteen people took part in the course which explores the big questions of life and shows how *"the message of Jesus is as relevant to today's questions and challenges as it ever was."* Several of these people took meaningful steps forward in their spiritual lives and have become part of our spiritual community. Thanks go out to the 11 volunteers from all the churches who worked on this initiative which happened at *Seniors On the Bow*. Thanks in particular go to Bev Hill, Dave Pahl, Rhonda Spence, Dan & Winnie Williams and Steve & Audrey Zub.

Alpha continues to be a useful tool for sharing the message of Jesus in a warm and engaging environment. One of our Life Groups is planning on starting

## Number of Small Groups



this fall with the Alpha Course as a way of reaching out.

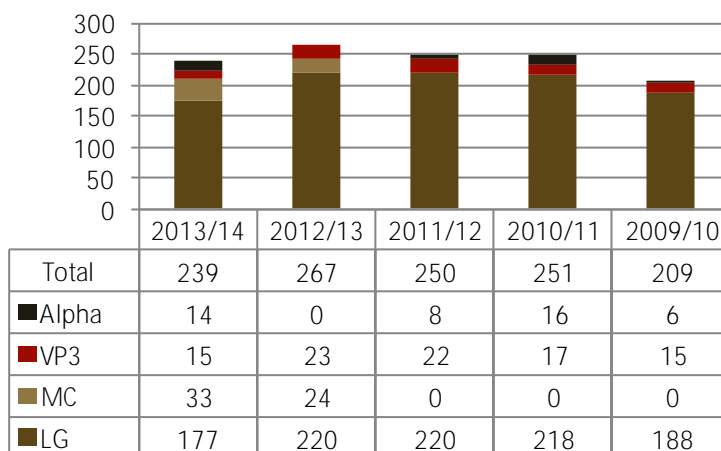
## Life Groups

For as long as I can remember, Life Groups has been an indispensable structure for creating a disciple-making environment. Even though our Life Groups did not receive much attention from pastoral leadership (due to staff shortages), they continued to provide warm and caring places for people to share their lives together, to study **God's word and encourage each other in their faith.** Overall, the numbers have dipped. Nevertheless there has been growth in other areas. All over town, our groups meet to grow, using all kinds of materials from inductive Bible studies to relevant **topical series.** It's also exciting to see the new groups that have emerged for newly married and young families.

Thank you to all our Life Group leaders who have faithfully led and shepherded over the last year. A special word of thanks needs to be said to Dan Clark who consistently and faithfully serves our life groups community in so many ways.

I look forward to working closely with our Life Groups as we continue to make disciples. I will be inviting all of them to consider how we can become more intentional about incorporating the

## Number of People in Small Groups




*Out* relationship into their group rhythms. The Life Group mentioned above is one example of how this can be done, however, in the months ahead there will be many opportunities to experiment and explore what is right for each group.

### Looking Forward

Missional Discipleship encompasses all our adult group ministries. This coming year, we have a number of objectives for Missional Discipleship in our church:

- (a) **Expand our groups' thinking** and awareness around the three vital relationships (Up, In & Out)
- (b) Support our group leaders through training and new coaching structures
- (c) Equip our groups to be more experimental and outward focussed
- (d) Pray for guidance for how we could bless the people of Morley
- (e) Continue to offer Alpha and The Journey as excellent tools for making disciples

Thanks again for welcoming me back into the Cochrane Alliance family. I look forward to seeing how God is going to shape our lives together as we seek to make disciples for His glory in our town. 

Respectfully submitted,  
Mike Poettcker  
Associate Pastor  
Missional Discipleship



## REPORT OF THE PASTOR OF PEOPLE CARE

**P**salm 37:23 declares that "the Lord makes firm the steps of the one who delights in Him." The past ministry year has been one of challenges, seeming setbacks, and certainly new growth in my life. I would never have imagined all that would lie ahead of me when I looked ahead at this past year. However, the Lord *has* ordered each of my steps and has been there to see us through.

It was my intention to be completely finished my Gonzaga University Master of Counselling degree by July 1, 2014. But God had other plans for me. Most of this past year was spent in giving my attention to completing my counselling practicum at the Calgary Counselling Centre. I completed requirements of 250 face-to-face client hours in early April. A few days later, I suffered a heart attack which subsequently led to open heart surgery. I received a single bypass procedure at the Foothills hospital. It was necessary to put my university studies on hold for a little more than two months while I regained my strength at home. My plan is to finish all of my exams and defend my Theory of Counselling paper (a sort of mini-thesis) which were delayed due to my recuperation time.

I have been grateful to my church as well as my university professors for their flexibility in

being sensitive to my physical needs as well as allowing me to finish in a tailor-made time table. I have reconnected with my study program and have plans to finish in December of this coming year. I plan to also return to my full time position at the church as of September 1st of this year. I am grateful for the outpouring of support through prayer and words and expressions of kindness. It has been a two year journey where I have grown much as a person and hopefully as a professional counsellor. The finish line is in sight. A huge thank you to my church family for standing with me in this adventure of learning.

Shortly, I plan to give back what I have learned to those I am seeking to give care to in my work as a pastor and counsellor.

I am also grateful to many who have picked up parts of my work load during my absence. Mike Poettcker has joined our staff and was instrumental in giving leadership and direction to our Groups ministries while I have been away. The rest of my staff have been amazing in picking up some of the things I would regularly do so that I could complete my counselling program. Thanks to all who stood and walked with me.

### Keenagers (55+)

Our Keenagers (55+) group has been actively involved meeting together for Bible Study, potlucks, hymn sings at Seniors on the Bow as well as several outreach projects. Two different occasions saw our seniors serve approximately 70 international students who come from the four corners of the world to study at the various universities and schools in Calgary. A big thanks to our Keenagers Committee made up of Marilyn Valentine, Herb and Maureen Blatler, Ched and Janet Evans, Dave Pahl and Marti Hehr. They have assisted me in planning and hosting events this past year. A big thank you to Darrel and Marianne Bender for giving leadership to our Wednesday afternoon Bible study.

### People Care

Numerous people have also assisted me in my absence in giving good care to our church family and our community. Thanks to our Care Response Team made up of Marianne Bender (chair), Dave and Janet Hall, Arlene Dickau, Joan Winter and Bev Neufeld who have worked faithfully in serving the care needs of our church family throughout the year. Our Care Response team made approximately 125 interventions

or visits this past year. Several of our team attended the Seminar on Grief Recovery held at Mount Royal University where Dr. Alan Wolfelt shared his expertise in this area. A big thank you to Marianne Bender and Robin McColl for the leadership they gave to the Transformation of the Mind workshop which covered the subjects of depression, fear and healing. Approximately 24 people attended this workshop.

### Life Transitions

This past year we marked the passing of Werner Magnus from this life into his glorious home in heaven.

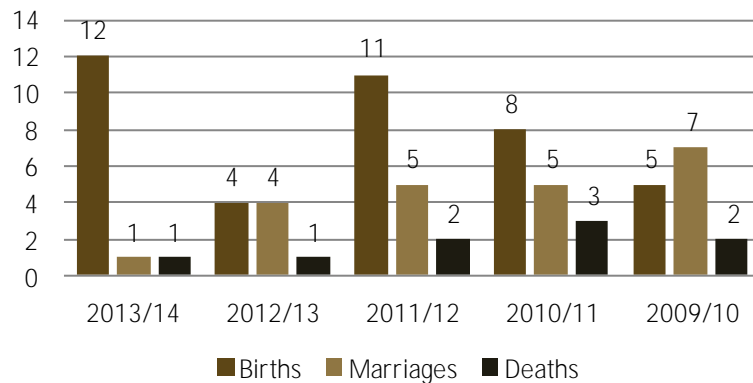
### The Year Ahead...

I look forward to being back on staff full-time in September where I plan to be fully involved in giving leadership to our People Care ministries at the church. I will be working initially in evaluating the best way to give effective care to the priorities of caring well for people. It is my intention to have our people care ministries fully operational by January 2015. I will also be completing the remaining requirements for my Master of Counselling degree with Gonzaga University by December 2014.

I plan to serve as a member on our Discipleship Team in the upcoming year. I will participate in a coaching role in moving several of our groups toward becoming missional communities. Although all of the details are not in place at the time this report is being written, it is my desire to address the areas of counselling ministries, support recover ministries, transition ministries (weddings, funerals etc.) crisis intervention

and marriage and family life mentoring possibilities. I will also be giving leadership to our Front Door Ministry team to insure that people visiting our church or looking for a church home are given careful attention and follow up.

## Life Transitions



Pixie and I want to thank you for the kind support we have received from our church family, our Board of Elders, our church staff and the many volunteers who serve with us to carry out the People Care ministries here at Cochrane Alliance Church. We are blessed people indeed. Pray with us that God will use all of us to see lives transformed for His kingdom both in our church family as well as the community of Cochrane.



Respectfully submitted,  
 Larry Charter  
 Associate Pastor of People Care



## REPORT OF THE PASTOR OF STUDENT MINISTRIES

Leadership Team Matt Wiebe, Case Littlewood, Dave Brotherton, Lucy Pereyra, Cadi Litschke, Kyanna Mochar, Heather Ann Wicker, Jordy Dyck, Hayden Sikina, Kayl Litschke, Dekker Parrott, John Bosma, Dee Wiebe, Meagan Orr.

### What's Been Going On

This year marked a time of transition for how we approach youth ministry. Before the fall came there was a stirring within our leadership that how we do ministry needed to be refocused and realigned to reflect our desire to create missional disciples. Our desire was for this ministry to be a place of hope, a place where all youth could encounter God. We did not just want to be focused on our needs but we had a desire for our youth to be intentional in reaching the youth in Cochrane with the love of God. No longer would this just be a gathering of the believers but it would become a community that was growing together, living life together and reaching the lost together. It would be a time to break out of our Christian bubble and send our youth out to be salt in light in all areas of their lives. Thus missional communities became the primary vehicle for ministry to happen.

Missional Communities are now the primary way that we do discipleship. We call our missional communities 3G. Our understanding of discipleship involves both nurturing spiritual growth in youth and as well equipping them for outreach. Missional communities are the contexts in which youth gather to experience life together, grow as believers, reach out to their friends, and challenge each other to live God honoring lives.

We have 3 of our 3G's up and running. All together we have 50 youth participating in our 3G's, along with 13 leaders. All our groups did very well and grew in many ways. Some of the highlights from the 3G's this year were...

- (a) One of our groups partnered with the Cochrane Pregnancy Center in serving and prayer
- (b) In the midst of a complete reshuffle, close relationships and new friendships were formed
- (c) One of our groups connected multiple times with the residents at Big Hill Lodge
- (d) New youth from outside of our church got connected into a 3G

- (e) Seniors from our church family opened their homes to our youth to help form inter-generational relationships.

- (f) Bag lunches were made for the homeless

The other component of our ministry through the school year is our events and conferences. These are aimed at helping build the community of youth we have, while providing opportunities for youth to bring friends. At our events we average around 40 youth. Our one big event of the year, Terminal Velocity saw 65 youth in attendance, many of which were friends that were invited for the first time. We had 3 retreats/conferences in the year: our fall retreat, EPIK, and Legacy. All of these had increased participation from the previous year.

Our final component of ministry is what takes place in summer. In the summer of 2013 we had 2 main things to highlight, the first of which was our Backyard Day Camp. This was a new initiative that we launched as a community missions project. With a team of 15, (youth and leaders) we set out to bring the Gospel message right into a few communities within Cochrane.

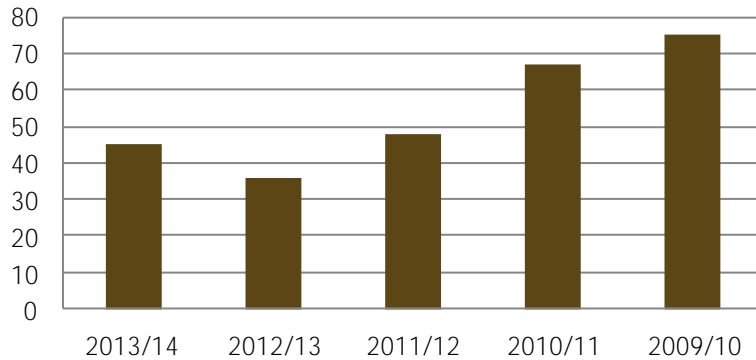
Our thinking was instead of running a day camp at the church

and asking people to come to us, let's bring the day camp right into the community. The hope was that we would be able to engage more people within the community that may never want to step into a church. Our team planned a week-long camp that included games, crafts, and teaching from the Bible. We set up in 2 communities: Glenbow in the mornings, and Gleneagles in the afternoon. All together, we had 40 elementary aged kids participate in our backyard camp. This was very encouraging, and we even had some first time decisions to follow God.

The other exciting aspect of this backyard camp is that we found out that Bow Valley Baptist had planned to do a very similar imitative in Cochrane. Not having talked about this previously with them, we took this as God's leading that we were pursuing a good path. We started communicating with the team at Bow Valley, and the plan is to discuss at the end of summer how each camp went, and look to a full scale collaboration in summer 2014. This collaboration is likely to be pursued by the children's pastors of both churches.

The other highlight of summer was Camp Chamisall. I was able to bring 5 youth leaders with me this year to serve at the week I direct. The goal in this is that this will be the start of increased participation in Camp Chamisall from our church family. The leaders I brought out really enjoyed camp, and I believe they will be able to help cast the vision with our youth and families in the year to come. The most exciting part of our week at camp was that we had 23 first time decision to follow God.

## FUSION Attendance



### Guatemala

This February we had a team of 18 from our youth ministry go and serve in Guatemala. Our team did amazing. They truly displayed the serving and loving attitude of Christ to the people in Guatemala. Our team was able to be part of the continued construction on the school. We got lots of work accomplished on the 3rd floor of the building. Our team also led a few programs for the kids, spent time with the youth group, played a lot of soccer, shared testimonies with the church, led worship, and enjoyed much time with the church of San Raymundo.



Respectfully submitted,  
Jason Dimnik  
Pastor of Student Ministries





## REPORT OF THE PASTOR OF **CHILDREN'S** MINISTRY

**T**his year has been one of change as it saw the **Children's Ministry baton** pass from Emma Pattinson to myself as well as the move from one service to two. It has also been one of growth as we welcomed children from Soccer Camp into the family of God, celebrated the birth of many new babies, and increased our volunteer base to help maintain full Sunday School during both services. There is much to celebrate as we look at the last year in a nutshell!

### Sunday School

#### Nursery (ages 0-2)

Our Nursery children have been a joy this last year and we look forward to spending time in the coming year with the many new additions that have joined us. The number of nursery volunteers doubled to accommodate the second service, many of them being moms, dads, and grandparents desiring to serve for their kids.

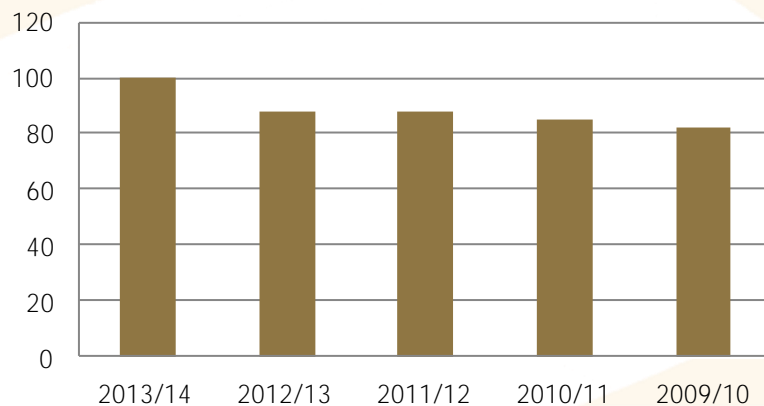
#### Little Lambs (age 2)

Our Little Lambs class of two year olds blew us away this year with their energy and their numbers! They were full of excitement, loved hearing the stories told from the storybook Bible and doing simple crafts to go with the story. Many of our young families attend the second service and our two year old class reflected that. Their classroom space was not adequate this year and the challenge for next year will be to find space that better accommodates their energy and numbers.

#### Terrific Tigers (ages 3-5)

The two service model brought an interesting change to this class. While the first service leaders typically enjoyed a small class of around 5 kids, the second service leaders enjoyed the energy brought by 15 and sometimes 20+ kids. As a whole, the class continued to run smoothly thanks to many youth who were willing to lend a hand on short notice. Through the continued use of the Tru curriculum by David C. Cook, the kids learned through stories, games, crafts and play times that God created them, loves them, and is always with them. One of the strengths of the class has been the welcoming atmosphere

### Kids Ministry Attendance





nurtured by the leaders. This has proven helpful with the high number of visitors it has seen this year. The challenge for this group moving forward is space to safely care for and teach the kids as numbers continue to grow.

### Elementary (Kindergarten – Grade 4)

We have continued using the Tru curriculum by David C. Cook to **teach the kids about God's Big Story** and how they are invited to be a part of it. Tru is designed to help kids and their families connect with God, find their place in His big story, and respond to Him through the power of the Holy Spirit. We have continued the large group/small group model to help facilitate this. During large group time the kids have been introduced to the Bible stories through skits, science experiments, and games. The worship music load was shared this year between Christy DeGreeff, and some of the large group leaders. During small group time the kids were separated into Kindergarten, Grade 1, Grade 2, Grade 3-4 Girls and Grade 3-4 Boys. The move to two services greatly helped to reduce the crowding in the classrooms and it increased the level of interaction between the kids and their leaders. 90% of our small group leaders committed to month on/month off teaching schedules which also helped to create a more relational environment in all of the classrooms and allowed for better tracking with the kids.

The challenges for large group moving into next year are finding enough large group leaders to share the teaching load, finding a music replacement for Christy deGreeff, and creating ways for kids to respond creatively to what they hear in the Bible story to further deepen the connection between the story and their lives.

For small group, the challenges are recruiting enough leaders for each class as well as providing more training and discipleship for the leaders.

### Pre-Teens (Grade 5-6)

Divided by gender, these classes benefit from highly committed teachers including Dan Williams, Ken Morris, Matt Dempster, Kelly Hicks, Robin McColl, and Becky Knudson. Each class took a unique journey this year in an effort to dig deeper in the Bible and learn how the lessons learned can best be applied to pre-teen life. The boys took a year long look at the book of Daniel and with the help of the Billy Graham Evangelistic Association's *Dare To Be A Daniel* curriculum, learned how to share what they believe with their **friends**. The girls used Lifeway's study called *Esther: The Role of a Lifetime* to see how God is working in their lives just as he **worked in Esther's**. They also worked together with help from the Brothertons and Dwain Hicks to create a video that shared the Easter story with the congregation.

### Growth

Our average Sunday School attendance this year hovers around 125 kids with peaks as high as 150. Our preschool groups have seen the most growth, and will likely continue to see it as the community continues to attract young families and as our current young families continue to grow. Average attendance has grown by 13.6% from last year.

### Soccer Camp

We offered soccer camp through Athletes in Action for the fourth year this July. Once again the camp was full with a waitlist. The coaches were great and the volunteers were outstanding, leading to a memorable week for everyone involved. 2 kids made a decision to follow Jesus for the first time, and 5 kids recommitted their lives. The camp continues to receive high praises from the community and ministers to many kids who do not regularly attend church (28% this year). The challenge as we move forward is continuing to spread the word to new families, and finding a way to meet the increasing demand.



## Moms & Tots


Moms and Tots was well received once again this year under Kara **Balcarras' leadership as a place** for moms and their preschool kids to connect, relax, enjoy a coffee and build relationships on Tuesday and Thursday mornings. September 2013 saw a large number of new faces, many new to town looking for a place to meet and connect. It continues to attract moms from the community, with 85% of them not attending our church. On average 15 moms attended with about 20 kids, although many mornings saw close to 50 people gathering. Our bouncy castles have been a huge asset to this ministry as they attract new people to come and provide the kids with a fun activity on the busy mornings. Facebook has been a great way to get the word out and we are exploring more ways Facebook can help us attract new people to come and provide the kids with a fun activity on the busy mornings. We are also exploring more ways Facebook can help us advertise to new moms and to families who are new to town. Once again Kara, along with Mandie Schuler hosted a cooking event where around 25 women gathered to make freezer meals. It was very well organized and much appreciated by the women involved.

## Child Dedications

This year we celebrated with 12 families who chose to dedicate their children, 14 in total. It was a joy for our church family to recognize the commitment of so many families and to agree to journey with them as they learn to nurture their children spiritually as well as physically and emotionally.

## Looking Ahead

While the move to two services has helped to relieve some of the space pressure that has been building the last couple years, there are still space needs that could be better met within the facility, especially for our preschool classes. Potential for building renovation provides a possible solution for those needs and we have opened up discussion regarding what type of space our future kids ministry could benefit from.

**Jason Dimnik's Backyard Camps** coincided with Bow Valley Baptist Church's Backyard Camps this year and it opened up the door for collaboration with the Bow Valley for July 2014. In the last few months of this ministry year the church as a whole has been buzzing with anticipation for the coming Backyard Kids Camps and we look forward to what God will do and how He will bring us together for this joint mission. 

Respectfully submitted,  
Melanie Shaw  
**Pastor of Children's Ministry**



## REPORT OF THE PASTOR OF WORSHIP

**T**his past year has brought the conclusion of several seasons and some new beginnings. Many of you know that I have been working over the past several years on earning a Masters degree in Leadership and Ministry at Ambrose Seminary. I completed all the requirements for that degree and happily walked the stage this past April! God has used this season of study to challenge me in many ways, to deepen my commitment as a disciple of Jesus and grow in my capacity to lead and disciple others. Charity and I are thankful for how God has led and provided for us in this past season, and are excited for what the future will bring. Since I am now no longer officially a student, we have committed to an increased role here at Cochrane Alliance, bumping my workweek up to 30 hours. The extra time will create more capacity to coach and disciple those in the worship ministry as well as adjust to the added demands of worship gatherings as we continue to grow. I will continue to flip a bi-vocational switch, and work approximately one day a week **painting. We're thankful for the confidence you have shown in us, and feel privileged to continue serving with you. I feel we have**

been in good rhythms in our worship ministries and have seen significant growth over the past year as we continue to pursue becoming missional disciples.

### Leadership & Coaching

Every year I have many thanks to offer those who lead in this ministry. Tim Carlson has been a strong anchor for the team, and continues to give us steady and mature leadership. Tony Wong has taken steps as a leader. He and I continue to work together in a co-leader scenario, and I am looking forward to continuing to coach and disciple Tony and to seeing how he grows. For personal reasons, Emily Adlington decided to step away from her regular involvement in worship ministries. I appreciated her filling in from time to time, such as at our Good Friday Gathering, but we have missed her contribution and I feel that we would benefit greatly from the addition of a female worship leader. **This past spring I've been pleased to welcome back Tim Arkell to the team. Tim's** experience and ability helps round out our team and will help fill in some of our leadership gaps. Tim has been helping me explore and establish an account with Planning Centre Online, a

scheduling and planning tool. This web-based software should make preparing and scheduling for gatherings easier and save us time in the end. We hope to begin using this system this fall. In recent weeks I have been working a little more with Dekker Parrot and the "youth" worship team. This team has given musical leadership at Fusion worship nights over the past few years. I anticipate spending more time with them in the coming year, helping them grow as capable worship leaders, and giving them more opportunity to lead on Sundays.

### Adjustments to Multiple Sunday Worship Gatherings

Moving to two Sunday gatherings last fall presented us with significant challenges. All the various teams of people involved were affected in some way, but rose to the occasion. I appreciate the flexibility of our scripture reading, prayer and communion prep teams and the willingness of many of these people to do **double "duty" at both the 9am and 11am services.**

I also appreciate immensely the commitment and sacrifice of our musicians, singers and tech crews, who arrive early and stay through to the end. When

summer arrived, we all recognized a certain tiredness and need to rest, but also the joy of knowing we served and supported each other well. I also **appreciated Lisa Brotherton's** help as a service coordinator. She help me most weeks in making sure things were turned on and neat and tidy before services began, by connecting with all the service participants pre-service to ensure we all knew our parts and cues, and by troubleshooting mid-service issues.

### Sunday Gathering Rhythms

We have continued to put effort into creating worship gatherings that are about much more than music and preaching. Sunday gatherings, in their entirety, ought to shape us as a *Gospel people*, whose worship gatherings **celebrate Christ's story and send** us out again strengthened to live on mission.

The acronym B.E.L.L.S. summarizes how worship shapes and supports us as missional disciples:

- (a) We gather to *Bless* God and each other. We sing **praise, declare God's** greatness, and support each other in relationship. We had a **unique "round table"** gathering this past fall that was a significant worship praxis and prayer moment for many of us. We plan to try a few times this coming year to **take a week to "simply worship"**.
- (b) We **Eat together at the Lord's Table**. We have the Table physically present even when we are not actually participating in a communion meal, simply because the Table tells us the story of Jesus and is a centralizing and symbolic

picture of his real presence with us.

- (c) We *Listen* to God. We take a posture of prayer, expecting to meet with and hear from God. This could include what he might say to us through songs and in times of prayer.
- (d) We *Learn* Jesus each week. We develop a discipline for **God's Word and keep a priority** for preaching. This year we read Scripture every week because we believe that it is the story that forms us as a gospel people. We heard regularly from many people

who deeply appreciate this **rhythm, and it is "surprising"** how much Scripture we have digested simply by chipping away from week to week. Each month we devote two weeks to a gospel reading, one to a New Testament Letter, and one to and Old Testament passage. We finished the majority of the books of Mark and Hebrews, and many Psalms and Old Testament stories. The coming year we will continue into Luke and take in the practical wisdom of James. I **appreciate Suzanne Hawkes'**



help in coordinating a team readers.

- (e) We are a people who are *Sent*. We regularly conclude **worship with a 'benediction'** that sends us out ready to **express God's calling on our lives** in the week to come. This past year we focused intently on developing rhythms and telling stories that exemplify how we are seeking to live as missional disciples. We incorporated **many "missional moments"** in which we interviewed people and told the stories of people in or associated with our congregation. At our Thanksgiving and Christmas Eve gatherings we told real life stories of specific families within our church body who have displayed a deep commitment to live as Christ followers through difficult life circumstances. At our Good Friday gathering we had 5 individuals share how various aspects of their experience have been touched with the **restorative power of Jesus'** death on the cross, and on Easter Sunday we baptized several people who gave witness to the new life of Christ they now have. In the spring we also celebrated the signing of a **Seamless Link agreement with the Jones' in SE Asia**. These gatherings were high points of our year. This coming year we plan to develop a web based vehicle for stories to be posted and shared, because we simply cannot keep up and include all the requests for time in our Sunday gatherings.

### Tech Team & Projects


I'd like to thank all the guys who have run tech this year: Keith, Dekker, Mike, Jordy, and Ethan. I appreciate the time that each one spends to set up, clear the

to set up, clear the stage, help at weddings and funerals, and make worship distraction free. Keith no longer attends Cochrane **Alliance and we'll miss his contribution.** I'm happy to welcome Rick Stephens to the team. Rick has previous experience mixing sound and a **servant's heart, and has quickly fit in very well.**

I also appreciate our media crew: Janet, Daniel, Dwain and Wendy. We added a new Mac and are now using software called ProPresenter to project media for services. This software is much more powerful and user-friendly, but has also meant many hours spent sitting with me learning how to use it confidently. I appreciate their time and commitment, and the great job they do keeping things running smoothly during services.

We have not made any major improvements to our equipment, although we have troubleshot a few maintenance issues and added a few new microphones that will improve the sound of our percussion, and the quality of sound when we have baptisms.

### Final Comment

Gathering to worship is an important part of our journey as disciples. In a sense, our Sunday worship gatherings are the broadest scale missional community we are all a part of, and the rhythms of our times together in worship form us as a gospel community. I appreciate the opportunity to explore with you how worship makes us confident to live lives of mission as we seek to grow deeper in Christ, and become a transformative influence in this community. 

Respectfully submitted,  
Matt Quick  
Pastor of Worship



## REPORT OF THE BOARD OF ELDERS

The role of elders is to provide oversight of and direction to the ministry of Cochrane Alliance Church. We are elected and entrusted by the membership to carry out the many facets of oversight: spiritual well-being of the body, performance of the pastoral staff, financial integrity, ensuring adequate facilities to carry out ministry, and protecting the people and property involved in these ministries. Those charged with this care and oversight of the church in 2014 were: Franc Godri, Jason Koleba, Kevin Loeppky, Doyle Peterson, Clarence Poettcker, Al Ruttan, Scott Vlietstra, and Dan Williams.

This was a particularly busy year in church leadership, as we saw more staffing changes, the building renovation plans took shape, and we guided the congregation through the consideration and vote on women as elders.

We are pleased to see a full complement of staff in place as we enter the fall season. There is strength in each pastoral position and the team as a whole is well balanced to meet the diverse needs in our congregation and community.

At the 2013 AGM the membership passed a motion to engage architect design services and

begin a focused funding initiative to upgrade the current facilities for improved ministry functions. We are bringing to you now a concept plan for renovation of the building to significantly enhance space for outreach to the community and to fulfil our ministry vision. The motion coming from the Board of Elders to the AGM is:

MOVED to accept the concept plans for building renovation, as presented on September 14, 2014, and to raise the necessary funds to develop and furnish the facility.

We are asking that this motion pass by at least a 75% affirmative vote in order to move forward with the building renovation program. Preliminary work on the funding plan is completed, and the campaign for securing funds will become more visible in October and November, if the membership directs us to move forward by passing this motion.

This year was a learning experience for many of us who studied the issue of gender in church leadership and sought **godly counsel and God's wisdom** on the matter before us. The Board of Elders decided last year to bring the question of eligibility of women to serve as elders to a vote of the membership. The

national Christian and Missionary Alliance denomination has allowed each local church to decide this matter, and it had been ten years since this was formally acted on at Cochrane Alliance Church. We set aside a week of prayer, received some theological perspectives, and listened to each other at two Special General Meetings in February and April. At the SGM of April 6, 2014, the membership vote did not reach the 2/3 majority needed to change current practice. After prayerful reflection and consideration, the Board of Elders is recommending that we rest on this decision and not revisit the question during the next three years. We bring this motion for action at this meeting:

MOVED to have any formal discussions on the issue of women as elders be revisited no sooner than three years from this AGM.

We noticed some challenges in the voting process, as several members who were unable to attend the April SGM requested provision for absentee or early voting. Our local church bylaws make no provision for absentee or early voting. After careful consideration and consultation with the District officials, we are proposing a change in the bylaws to allow for early voting at duly

called meetings.

MOVED to add the following paragraph (as #5) to Article III – Government in the bylaws:

**“The business week prior to any scheduled AGM or SGM, church members in good standing who cannot attend the meeting in person will be able to vote by ballot on matters set in the agenda. This early vote will take place at Cochrane Alliance Church during regular business hours and will be conducted as per the administrative guidelines for this procedure.”**

If this motion passes, the Board of Elders and staff will develop the administrative procedures for implementing the early vote process. The procedures will be along these lines:

The front desk staff will administer the vote

The membership of the congregant will be verified

**The member will sign an “early vote” ledger, including reason why they cannot attend**

The member will be given a ballot for each item on the agenda they wish to cast a ballot for

The member will vote in a private location

The ballot will be put in a secure box (separated by voting items)

All early votes will be added to the votes of the AGM or SGM

Each of us on the Board of Elders considers it a privilege to serve you. We trust God for wisdom in our decisions for the matters that come before us. Prayer for healing is a special part of our ministry that many have requested this past year. Please contact any of us or the pastors if you would like to arrange prayer with the elders.



Respectfully submitted,  
Doyle Peterson  
Board Chair



## REPORT OF THE TREASURER

The past year was a very good year for us financially. We finished 2013/2014 fiscal year with income exceeding our expenses by \$89,003. Our attendance numbers have been very strong and we successfully transitioned into a dual service format during this past year.

During the year a pastoral housing fund was established. This fund was established to be used by pastors new to Cochrane Alliance Church to assist them in finding suitable housing. This fund was initially funded with \$50,000 and applicants could apply to the board for an interest free loan of up to \$15,000 once suitable housing was found.

This past year we also realized significant financial savings on staffing costs as we were in a time of transition in many areas of staffing with various staffing positions unfilled or staff working at reduced hours. It was only the last month or two of the fiscal year that we had a full complement of pastoral staff.

Looking forward to this coming budget year, we are now blessed with stability in our pastoral leadership team which we haven't had in quite some time. This blessing does mean that our staffing costs are significantly higher than they have been. Staffing costs are budgeted to increase by \$83,061 compared to **last year's budget. This increase** in staffing costs represents 72% of the increase in the budget as a whole for this coming year.

We are blessed with growth in our congregation which has put pressures on space in our building. It has also put pressure on those who are teaching and discipling. In this coming budget we have increased funding for leadership development and Christian Education.

We are a church that has always supported missions work. This past year we established a seamless link agreement with Mark and Paula Jones and this year's budget includes the \$12,000 we committed to support them financially. We also

continue to support missionaries that call our church home as well as our partners in Quebec and Guatemala

We are going to be calling on you to support a building campaign and we are also asking you to continue to support the general fund here at Cochrane Alliance church. We have chosen to step out in faith that God will continue to bless us and provide the funds we need.



Respectfully submitted,  
Scott Vlietstra  
Treasurer





# Nominations

## For Board of Elders:

3-year-term:

- Kevin Loeppky
- David Eeles
- Tim Carlson

## Current Members:

- Doyle Peterson
- Dan Williams
- Scott Vlietstra
- Al Ruttan
- Franc Godri

## Nominations for Congregational Reps to Nominating Committee:

1 Year term:

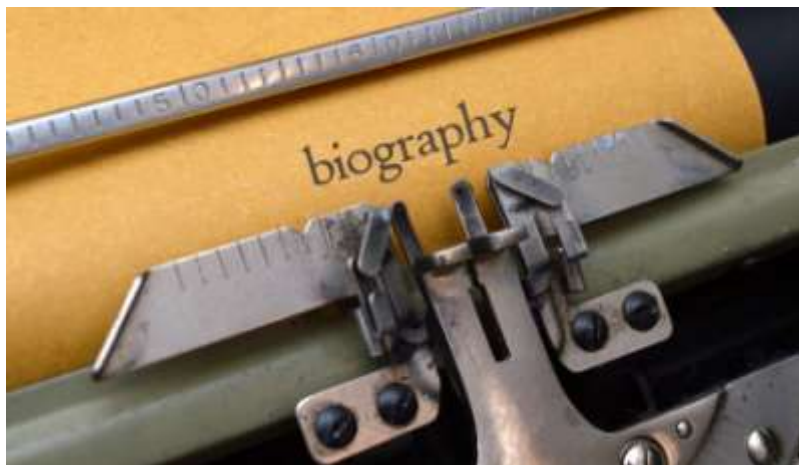
- Julie Torrie
- Marianne Bender

From Constitution, Article XV – Elections

*...The Nominating Committee shall present and post, at least two Sundays prior to the annual meeting, one name for each office to be filled. Other nominations, if any shall be made in writing, signed by two members in good standing, and filed with the chairman of the nominating committee for posting before the public services on the Sunday prior to the annual meeting.*

Nominating Committee:

- |                    |                     |
|--------------------|---------------------|
| Jason Koleba       | Chairperson         |
| Wendy Ellerby      | Congregational Rep  |
| Carol Peterson     | Congregational Rep  |
| Al Ruttan          | Board of Elders Rep |
| Clarence Poettcker | Board of Elders Rep |



## ELDER BIOGRAPHIES



**Doyle  
Peterson**

was raised in a Christian home and committed his life to Christ at age twelve. During university years he struggled to discern God's will regarding his life's work, and during a summer missions project with Gospel Recordings in Los Angeles, he fully committed his life to Christian service. He completed his engineering degree, worked two years for Phillips Petroleum Research Centre in Oklahoma, and then joined Wycliffe Bible Translators in 1983. He has served in various technology and management roles in Wycliffe, and is currently International Director of Strategic Initiatives. Carol serves in the Finance department of the Wycliffe Canada headquarters in Calgary. They have three children, Christopher, Eric, and Renee. Their family moved to Cochrane in 1999 and they joined Cochrane Alliance Church in 2002.



**Scott  
Vlietstra**

grew up in a Christian home with most of his early years being in Lacombe, Alberta. He attended Red Deer College and University of Alberta in the early 90s and became a High School teacher with a focus on mathematics and now physics. He and his wife Lorraine have three children, Logan, James, and Taya. They have been attending Cochrane Alliance Church fourteen years. Scott teaches in Calgary at Western Canada High School. He has a real heart for God's call to missions.



**Dan  
Williams**

was born in Lacombe, Alberta and lived on a farm in the area until he was fourteen. He was privileged to grow up in a Christian home. He made a decision for Christ at a very young age. Due to a fire he moved with his family to the Okanagan and then the coast where he completed high school.

Dan met his wife Winnie at Briercrest and completed a teaching degree at the U of C. They have three grown children, Mark, Phil and Cindy as well as eleven grandchildren. Cochrane Alliance has been a great blessing to both he and his wife and Dan looks forward to what God will do here in this church and in the great town of Cochrane.



**Al  
Ruttan**

was born in Ontario, born again at sixteen years of age. He moved to northern Alberta in 1980 and to Cochrane in 1984. Al started attending "church" at Cochrane High School, helped in building the original church building, then the addition (current sanctuary, etc). has been in several small groups, plays, choir, nursery, has taught Sunday school, etc. Al is married to Pat; they have three married children and three grandchildren. Al worked for the Province of Ontario and the Province of Alberta in the Criminal Justice system at six Correctional, Young Offender, and Remand Centres. He retired three years

ago as Director of the Calgary Remand Centre. He is presently working full time at Home Hardware and plans to retire again in the future.



**Franc Godri**

Franc was born in L a S a I l e , Quebec. He current works for Standard Life as a Senior Consultant. He has been in the financial services industry for over eighteen years and this, following an eleven year career as a military pilot. He is married to Carol Randall and they have three children. Franc and Carol started attending Cochrane Alliance shortly after they moved to Cochrane in 1998 as seekers. Through strong yet humble church leadership and with the help of the Alpha course, Franc and Carol were baptised together in 2000. Franc has a passion for apologetics and how we can defend our faith with confidence, facts and humility. To this end, he has been working with the church leadership to provide apologetic resources to congregation members.

**Elder Nominees**



**Tim Carlson**

Tim grew up in Salmon Arm, BC, the son of a Free Methodist pastor. After high school he attended Aldersgate Bible College in Moose Jaw, Saskatchewan, before studying at the University of Victoria to become a high school Literature and History

teacher. He has been at Calgary Academy for twelve years and is currently the Academic Dean for Grades eleven and twelve. He and his wife Leah have two children, Samantha and Solomon and have been attending Cochrane Alliance for four years. Tim has a heart for his local community and for the local church seeking to find ways to connect with those around him to share in the journey of reaching out to share Christ's love and compassion.



**David Eeles**

David grew up in Wainwright, Alberta, and attended the University of Alberta where he obtained degrees in business and law, and met his wife, Wendy. He's a partner at Norton Rose Fulbright, where his practice includes the development of power, oil and gas, transmission line and other projects. David and Wendy have five children (Jordan, Matthew, Simone, Lachlan and Grace), and have been attending Cochrane Alliance since 2012. David is a life-long follower of Jesus. He was saved at age four recommitted his life as an adult, and was baptized at age thirty-five. Prior to joining Cochrane Alliance, he served his local church as both a youth leader and bible teacher. David desires to be used effectively by God, and would welcome the opportunity to serve on the board of elders.



**Kevin Loeppky**

Kevin grew up in the small town of Osler Sask. He attended a Christian school and finished his grade twelve there. At that same school he dedicated his life to the Lord at the age of eight. He was baptized at the age of eighteen and then married at nineteen years of age to his wife Pamela. Kevin and Pam have three children. They moved to Cochrane for work and a change in life. They had hit the economy boom and life had a different spin to it. God has seen Kevin through times of great financial need and has used life challenges to shape and mold him to whom He sees fit.



- 1) Call to order
- 2) Adoption of agenda
- 3) Devotion and opening prayer
- 4) Adoption of minutes:
  - Annual general meeting of September 15, 2013
  - Special general meeting of February 2, 2014
  - Special general meeting of April 6, 2014
- 5) Report of the nominating committee
- 6) Election of elders
- 7) Reports:
  - Lead Pastor
  - Board of Elders
  - Treasurer
- 8) 2014 Financial statements
- 9) 2014-15 Budget
- 10) New Business:
  - Facilities planning
  - Bylaw change to provide for early voting
  - Resting period of at least three years on women as elders question
- 11) Adjournment and closing prayer

# Practical Procedures for Annual General Meeting

*The very words "parliamentary procedure" strike terror into the hearts of most men and women. And rightly so!*

*Parliamentary procedure, when carried to extreme, can be a bore. It can be a nuisance, and a real pain. However, a little understanding of basic, practical parliamentary rules and procedures will avoid wasting time and ensure that business is accomplished.*

*So this material is put together with the idea of providing every member with a minimum of details on correct business procedures. Correctly used, an understanding of parliamentary procedure will inform you in the efficient and smooth operation of a meeting ensuring that the majority rules, but that the minority is given a chance to speak.*

## AGENDA

Please ensure that you have adequately prepared for the business meeting by reading the Annual Report carefully and noting any questions for clarification. It is also considerate to submit well in advance any new items for discussion at the annual meeting to the Board Chairman. This greatly assists the chairman in preparing for the discussion.

There will be no formal reading of reports contained in the distributed Annual Report. It is expected that all reports have been read prior to the general meeting and, therefore, only questions pertinent to the report will be entertained.

Adjournment will be scheduled and publicized at a pre-determined time. It may only be extended by a majority vote on behalf of the membership, and then only for a maximum of one half hour.

## MOTIONS

### The Main Motion

**This is the most common motion used at any business meeting. A "motion" is the method used to introduce a new subject for discussion at the business session. While it is called the "main motion", it is of the lowest rank or priority. Therefore, a "main motion" can be introduced *only when there is no other business before the meeting.***

Without making a motion sound complicated, it is important to know (and understand) the eight individual steps in the proper presentation of *any* motion:

A member rises and addresses the chair.

The chair recognizes the member.

**The member states his/her motion ("I move that . . .")**

Another member seconds the motion (without rising or addressing the chair).

THE CHAIR STATES THE MOTION (ensuring all members know wording).

Members discuss the merits of motion. (Each member receives recognition from the chair first. See item #1 and #2 above.)

**Members vote on motion. (Chair says, "Those in favor, say Aye", etc.)**

THE CHAIR ANNOUNCES THE RESULTS OF THE VOTE.

### The Amendment

Although amendments seem designed solely to challenge the ability of the chairman and confuse the membership, that **isn't their purpose** - honest!

An amendment is designed to change or modify a main motion that has already been introduced to the meeting and is currently under discussion by the membership. An amendment may be introduced at any time during the discussion period.

An amendment is introduced by a member when he/she is basically in agreement with the main motion, but feels that a slight change or alteration to the wording of the main motion might make it even better.

Therefore, all amendments should indicate clearly what changes the member wants to make to the *wording* of the main motion.

Possible wordings can be divided into four sets:

I move that we amend the motion by adding the words . . .

I move that we amend the motion by striking out (deleting) the words . . .

I move that we amend the motion by inserting the words . . .

I move that we amend the motion by striking out the words . . . and inserting the words . . .

If another change is required, simply vote first on the amendment that has been proposed - either accepting or rejecting it - then go ahead and propose another amendment to the main motion if desired.

It is important to know that you must vote on the amendment first, then you must vote on the main motion (main motion as amended).



## MINUTES AGM September 15, 2013

### 1) Call to Order

The Chairman Doyle Peterson called the meeting to order at 2:05pm.

The tellers for the elections to the Elders Board are Jeremie Dohnal and Loren Miller.

### 2) Adoption of Agenda

MOVED by Wayne Regehr & SECONDED by Franc Godri to accept the agenda.

CARRIED

### 3) Devotion and Opening Prayer

**Jason Dimnik shared a devotional on " Guidance "**

We all receive guidance in many aspects of our lives.

As Christians we are not on our own as we can rely on God.

We must be willing to seek his guidance and listen.

Much of our guidance comes out of our relationship with God.

If we have a solid and growing relationship with God he will lead us.

Jason concluded his devotional by opening in prayer.

### 4) Adopt Minutes of the Annual General Minutes held on March 17, 2013

MOVED by Jason Koleba & SECONDED by John Wicker to accept the minutes of the March 17, 2013 Annual Meeting.

CARRIED

### 5) Report of the Nominating Committee

Jason Koleba delivered the report of the nominating committee.

The committee recommends delaying nominations until the fall AGM.

Frank Godri is nominated for a 3 year term as Elder.

The nominees for congregational reps to the nominating committee are as follows:

Carol Peterson

Wendy Ellerby

Doyle asked for all those who accept the changes in the nominating committee to raise their hands.

CARRIED

### 6) Doyle asked the tellers to distribute ballots for a vote on the single Elder position.

Ballots were distributed and the voting completed.

Franc Godri was confirmed by the congregation for a 3 year term as elder.

## 7) Reports

### A) Lead Pastor – JASON KOLEBA

Jason delivered his report and announced that the other pastors would not deliver their reports verbally to reduce the amount of time for the meeting to conclude.

- 1) Jason thanked Yolanda Bosma for compiling the annual report.
- 2) Jason thanked Darrel Bender for his leadership and insight as he has served many years on the board and is stepping off the board this year.
- 3) Jason noted that we have experienced a phase of transition in the past 6 months.
- 4) Emma Pattinson is moving to Golden soon and is being replaced by Melanie Ulricksen who **will manage the children's ministry.**
- 5) **The children's ministry leadership role is now a full time position.**
- 6) Laura Hahn has moved out of the pastors role and is now a wife and mother.
- 7) **Laura's role will be replaced however the responsibilities of the role will be expanded and changed.**
- 8) Larry Charter is committed to his schooling at Gonzaga University over the next year and **therefore will have limited involvement in his pastor's role here.**
- 9) Jason reviewed plans for missional discipleship including the Alpha course which has been advertised widely using various media.
- 10) We are planning to continue with life groups and currently have approximately 22 groups running.
- 11) Emerging journey and 2:4 groups are continuing in 2013.
- 12) We have had two missional communities in Cochrane with the focus on actively engaging with non-Christians in our town.
- 13) There are plans to increase this to five missional communities in Cochrane.
- 14) Jason reported that we are still looking for more leaders to assist with discipleship training.
- 15) Jason commented on the issue of women as elders.
- 16) If a local Alliance church would like to appoint women as elders a vote could be held and if more than 2/3 were in favour women could be appointed as elders.
- 17) The elders have looked at this again and plan to go through a process to look at the women as elders issue again including providing information to the congregation, a night of prayer with a vote planned for next spring.

### Questions and concerns

There were no questions.

MOVED by John Wicker and seconded by Clarence Poettcker to accept the reports of the Lead Pastor.

CARRIED

### B) Board of Elders – DOYLE PETERSON

#### i) Doyle addressed the question "What does church growth look like for CAC?"

- ii) There were three ideas that came out of Elders meetings – 1. Focus on renewed lives and a dynamic community in Christ centered homes. 2. Continue to move in the direction of missional discipleship as a church body. 3. Physical space is a real issue that must be addressed in the coming year.
- iii) The elders looked at 5 models for church growth and settled on a blended approach including **the orbital model (missional discipleship) and growth in numbers which will happen on it's own with growth of the town.**

- iv) We realize that this facility is not satisfying our current needs.
- v) The elders have had a meeting with the architect who designed this building to look at what we could do with our building to add more space.
- vi) This was followed up with meetings with leaders in the church.
- vii) The outcome of these meetings was to focus on what we can do to upgrade the current facility over the next 10 years while looking to options for a new location and facility longer term.
  
- viii) MOVED by Frank Godri and seconded by Clarence Poettcker to accept the report of the Board of Elders.

CARRIED

**C) Treasurer's Report-AL RUTTAN**

- i) Al Ruttan presented the report.
- ii) Al thanked Yolanda Bosma and Brenda Heavenor who has worked hard to put together all of the numbers.
- iii) We finished the last statement period just under budget for the general fund.
- iv) Overall it has been a good year financially.
- v) 013 Financial Statements
  - 1) Actual Revenue was \$361,949.
  - 2) The expense budget was \$378,755 and expenses were \$367,391.
  - 3) We are a healthy church that provides strong support for missions.
- vi) A financial review was conducted by an outside independent accountant with no issues identified.
- vii) Questions regarding the 2013 statement.
  - There were no questions.
- viii) MOVED by Jason Koleba and seconded by Bill Popplewell to accept the 2013 Financial Statements and reviewers report.

CARRIED

- 8) Options for the CAC facility to address space limitations.
  - a) Doyle discussed some of the recent changes including office moves and 2 services Sunday morning.
  - b) Doyle reported that our kitchen is not considered adequate for preparing meals for church events.
  - c) We are lacking rooms that can accommodate meetings for 20 to 70 people.
  - d) The question that the Elders asked was how can we manage CAC as property stewards?
  - e) Options that were looked at included renovating the existing building to better address our needs and abandoning this facility for a new facility in a different location.
  - f) The decision was to renovate and innovate.
  - g) Possibilities include adding more classrooms and multipurpose rooms and adding more seats to the main sanctuary.
  - h) Jason believes that we should focus on a building campaign to renovate the building to increase our capacity to around 1000 people and provide multipurpose rooms.
  - i) We would like to seize the opportunity to partner with our community to address many of the needs of Cochrane and area.
  - j) Many clubs and community groups are currently looking for space to use in Cochrane.
  - k) Jason pointed out that Cochrane is growing rapidly with a projected population of 39,000 within 6 years.



- l) We need to think about how we can address the needs of a much larger town in the coming years.
- m) Doyle proposed that we form building/development committees to move forward.
- n) Tasks to address include raising funds and selecting an architect.
- o) We would request 2-3 concepts that would then be brought to the congregation for review and approval.
- p) Today's question is should we move ahead with this proposal.**

#### 9) Questions

- a) Wally Irons asked if there is an opportunity to build a separate activities facility to address our needs? Jason stated that our initial focus is on this building however we would also look at land for a future facility. Doyle mentioned that we had considered that option before.
- b) John Caldwell proposed limited expansion of the building with an eye to the future and finding a decent plot of land for a new building instead of spending too much on renovations.
- c) Leon Hansen asked if there were plans when the building was designed to renovate and expand. Jason responded that we are limited as our footprint cannot be increased.
- d) Heather Ann Wicker commented that expansion is a great idea.
- e) Wayne Regehr stated that he does not have a clear vision of our future. He suggested that we should have a clear vision for the future before spending much money. This vision should be brought back to the congregation before moving ahead. Doyle stated that our vision has gone to a certain point. Doyle mentioned that an architect can be a big help in developing a clear vision by proposing multiple options. He is hoping that this process including dialogue with the congregation will provide more clarity to our vision.
- f) Ken Morris asked what square footage we are talking about. Jason stated we would be adding between 7,000 and 8,000 square feet.
- g) Bill Popplewell asked what about street parking and the town? Jason stated that we will address that issue as well as talk to CP rail about land next to the rail line. Bill is in support of the initiative.
- h) Arnie Shakotko asked why we decided to look at expanding the building vs looking at a new building. Doyle responded that we are on prime land here in the middle of town. Alternate locations would be on the perimeter of town. For a few million dollars we could address our needs here vs much more money for a new facility and land.
- i) Tim Heavenor expressed support for the proposed initiative. Realistic estimates for just land to build a new church is 2 to 4 million dollars with as much again to build a new church on the land. Total costs could be 7 to 15 million dollars for a new church.
- j) Leon Hanson proposed planting another church in town as an option and keeping this church here. Jason stated that we considered selling the church and functioning without a facility, planting a new church and a number of other options.
- k) Jordy Dyck stated that he is in support of this. He asked how much do we want to open the **building for community use vs keeping the building more "sacred"**. Jason and Doyle stated that we have discussed this and we will move carefully ahead as we expand and partner with the community.

i) **MOVED** by Tim Heavenor and seconded by John Wicker to engage architect design services and begin a focused funding initiative to upgrade the current facilities for improved ministry functions.

CARRIED

Questions and comments.

Jan Regehr asked when this would happen. Doyle stated that we would start this fall and look to have

something before the congregation early in 2014.

10) 2013-2014 Proposed Budget

- a) Al Ruttan presented the proposed budget for the next year.
- b) The proposed budget for the next year is \$701,789. This includes some modest increases in salaries and other expenses.
- c) There is a capital budget proposed of \$66,000 to address the first phase of our plan to renovate the building. Based on current giving to date the projected revenue will be approximately \$20,000 over the proposed budget.
- d) Ken Morris asked about our commitment of \$60,000 to Guatemala and plans for future . Doyle stated that we have completed a 5 year commitment and are looking at possibly renewing this commitment.

i) Bill Popplewell moved to accept the Treasurers report and seconded by Lorna Smith.

CARRIED

ii) Clarence Poettker moved that we destroy the ballots and seconded by Kevin Loeppky.

CARRIED

11) Adjournment and Closing Prayer.

Motion to adjourn at 4:03pm



## MINUTES SGM February 2, 2014

Official minutes were recorded but not able to be retrieved from the church electronic file system. These minutes are reconstructed from notes by the Board Chair.

1. Doyle Peterson called the meeting to order at 1:30pm.
2. Welcome and opening prayer
3. Darrel Bender served as rules expert for the meeting.
4. Doyle Peterson provided background on how the question of women as elders has been processed by the Christian and Missionary Alliance in Canada.
5. Franc Godri summarized the process to date, presented specific policy and procedural questions that would need to be addressed if this action passes and referenced the various resources available for the membership to access and learn more on the topic.
6. The Chair recognized the good work of the team leading the church through this process during the past several months: Franc Godri as team leader, Darrel Bender, Gwynn Butler and Sharon Wicker.
7. The Chair presented guidelines for the discussion to follow, and then moderated comments from those attending.
8. No formal action was taken at this meeting.
9. Meeting adjourned at 2:45pm.



## MINUTES SGM April 6, 2014

- 1) Call to Order  
Vice Chair Kevin Loeppky called the meeting to order at 1:39pm.
- 2) Welcome and Opening Prayer  
Kevin welcomed members and opened in prayer.  
Darrel Bender served as the rules expert for the meeting.
- 3) Background History on the Question – Franc Godri  
Franc reviewed the agenda for the meeting  
**The question before us is “Should Cochrane Alliance Church allow women to serve on the board of elders?”**  
At the Alliance assembly in 2000 local congregations were instructed to decide on this issue  
There was a vote in 2003 where the decision was not to allow women as elders.  
It was agreed that this question would be revisited in the future.  
The elders purchased books on the subject and these were made available to the congregation.  
There were special meetings on the subject with Bernie V. from Ambrose leading us.  
There was also a special day of prayer on this subject.
- 4) Discussion and question time was opened by Kevin and Franc.  
Tim Heavenor spoke in favour of women as elders and referred to the scripture regarding elders being the husband of one wife and believes that this refers to a general principle rather than limiting this office to men. He believes that women are already in leadership positions in many parts of the church and in the community and we would be warranted in allowing women as elders.  
  
Bev Hill spoke in favour of unity of the membership regardless of the outcome.  
  
Don Neufeld spoke regarding the initial vote where he voted in the negative however now he believes that we should allow women as elders. The Bible was written for us and not to us. This is not unlike the slave issue many years ago in the US. God probes and challenges us and the movement is always to lift up women even in biblical times.  
  
Bruce Littlejohn spoke of the children of Israel coming to the promised land and there were no men to take leadership positions. He has a fear that men will not step up to leadership positions if they have an out.  
  
**Yolanda Bosma mentioned that in Paul’s letter he stated “as you know” when in reality they did not know and we do not know how the original script was intended.**  
  
Dave Eeles stated that this is not a question of whether women are capable as leaders or not – it is really about what does the bible say about this issue. Every day we are faced with people challenging

what the Bible says vs what is believed to be correct in our present culture. He believes that the Bible is clear about our roles as men and women in the church. We need to ensure that we are seeking the will of the Father in all that we do

**Dan Williams urged us all to read a book “Recovering Biblical manhood and womanhood” by John Piper.** The end of the book deals with trends within and outside of the church that are alarming. He believes that God has given men the responsibility of leading in the home and in the church. We are paying a huge price in our culture with the lack of men in leadership.

Tim Carlson shared that his wife and he are relatively new members. He believes that God wants us to be more Christ like and to grow in faith. His background is free Methodist where women have been allowed as elders for a long time. They were drawn here by the similarity to the Methodist church. They did notice the difference in the area of women as elders. His conviction is that women can add positively to the leadership of the church as elders.

Wayne Regher called for the question.

- 5) The Votes were taken and counted.
- 6) Kevin thanked Franc and his team for all the hard work on this including the website, information sessions, reading material etc.  
Franc announced that over 50% of the members were in attendance today and thanked all those who attended
- 7) Announce results – Kevin announced that the vote is in favour of women as elders at 63 votes for yes and 52 for no (55%) which was not at the required 2/3 in favour.
- 8) Motion to recount the votes by Jeff Allen and seconded by Tim Carlson.
- 9) Kevin announced the results of the recount – no change.
- 10) Motion to Destroy the Ballots – Wayne Regher seconded by Vaughn Laycock
- 11) Close in prayer – Franc at 2:37pm

# COCHRANE ALLIANCE CHURCH BYLAWS

## ARTICLE 1 - NAME

This church shall bear the corporate name of the Cochrane Alliance Church of the Christian and Missionary Alliance in Canada.

## ARTICLE II – MEMBERSHIP

1. Active members of the church will be those members who have been approved for membership by the Board of Elders, attend regularly, participate in the activities of the church and promote the vision of the church. Active members will be asked to affirm their membership commitment annually. If a written response to the Board of Elders request for affirmation is not received, the Board will meet with the Active Member to determine their status.
2. Members who do not meet the standard of Active Membership shall be considered Inactive Members, and shall have no voting privileges until reinstatement. If inactive for twelve months, Inactive Members will be advised by written notice and removed from the membership list.
3. Active Members who are unable to participate in the work of the church due to involvement in Christian ministries in another locale, may apply for Associate Membership, but shall not have voting privileges.
4. If, at any time, the Board of Elders deems that a member does not meet the qualifications for membership, **they may, upon careful examination and exhortation of the person, withdraw the person's membership by a three-fourths majority vote.**

## ARTICLE III - GOVERNMENT

1. The Board of Elders is responsible for setting a date for the Annual General Meeting (AGM) to be held within the first four months of the fiscal year.
2. Notice of all congregational meetings shall be given from the pulpit and shall be printed in the Sunday bulletin on at least two consecutive Sundays prior to the congregational meeting.
3. Special congregational meetings may be called by the Board of Elders. Notice of such meetings will be in accordance with Section 2 of this Article and shall advise the congregation as to the purpose of the special meeting.
4. Ten percent or more of the membership may request in writing of the Board of Elders that a special congregational meeting be called and held. Such a meeting will then be called in accordance with Section 3 of this Article.
5. A quorum of any duly called meeting consists of the membership present.
6. All questions of parliamentary procedure not covered by the constitution and bylaws shall be decided by **Robert's Rules of Order.**

#### ARTICLE IV - BOARD OF ELDERS

1. The Board of Elders shall consist of the Lead Pastor and a minimum of three elected elders. Additional elder(s) may be elected as the church congregation grows in number.
2. Elders shall be elected to a term not exceeding three years. A three year term is defined as beginning at the AGM when the elder is elected and ending at the AGM three years hence. An elder can serve on the board for a maximum of two consecutive terms after which they must step off the board for a minimum of one year.
3. A quorum of the Board of Elders shall consist of a simple majority of its members.
4. When the church is without a lead pastor, the elders will have oversight of the services of the church.

#### ARTICLE V - PROPERTY AND RECORDS

1. An independent professional accounting firm shall be appointed by the Board of Elders before the end of each fiscal year. It shall be the duty of the accounting firm to submit a written report to the annual meeting with regards to property and records for which a review engagement or audit has been conducted.
2. A member wishing to inspect the official records may make such a request in writing to the secretary of the Board of Elders. The request must specify the item the individual wishes to review.
3. The fiscal year shall be from July 1 to June 30.
4. The spending of funds is confined to board-approved programs and projects. Each restricted contribution designated towards a board-approved fund, program, or project will be used as designated with the understanding that when the need for such a fund, program, or project has been met, or cannot be completed for any reason determined by the Board of Elders, the remaining restricted contributions designated for such fund, program or project will be used where needed most.

#### ARTICLE VI - NOMINATING COMMITTEE

The Nominating Committee shall consist of the Lead Pastor and two members from the Board of Elders, as well as two members elected by and from the congregation.

#### ARTICLE VII - BYLAW AMENDMENTS

1. The Bylaws may be amended from time to time following a two-thirds majority vote of the members present at an annual meeting or a special membership meeting called for such purpose.
2. The active members present constitute a quorum in order to amend the bylaws.
3. Proposed amendments to the Bylaws shall be posted for the membership at least two Sundays prior to the date of the membership meeting called to consider approval of the same.

#### ARTICLE VIII - REVOCATION

All Cochrane Alliance Church versions of the bylaws which have changed or been deleted at this meeting are hereby revoked.

Amended and Adopted at the Annual General Meeting on March 17, 2013

#### ARTICLE IV - BOARD OF ELDERS

1. The Board of Elders shall consist of the Lead Pastor and a minimum of three elected elders. Additional elder(s) may be elected as the church congregation grows in number.
2. Elders shall be elected to a term not exceeding three years. A three year term is defined as beginning at the AGM when the elder is elected and ending at the AGM three years hence. An elder can serve on the board for a maximum of two consecutive terms after which they must step off the board for a minimum of one year.
3. A quorum of the Board of Elders shall consist of a simple majority of its members.
4. When the church is without a lead pastor, the elders will have oversight of the services of the church.

#### ARTICLE V - PROPERTY AND RECORDS

1. An independent professional accounting firm shall be appointed by the Board of Elders before the end of each fiscal year. It shall be the duty of the accounting firm to submit a written report to the annual meeting with regards to property and records for which a review engagement or audit has been conducted.
2. A member wishing to inspect the official records may make such a request in writing to the secretary of the Board of Elders. The request must specify the item the individual wishes to review.
3. The fiscal year shall be from July 1 to June 30.
4. The spending of funds is confined to board-approved programs and projects. Each restricted contribution designated towards a board-approved fund, program, or project will be used as designated with the understanding that when the need for such a fund, program, or project has been met, or cannot be completed for any reason determined by the Board of Elders, the remaining restricted contributions designated for such fund, program or project will be used where needed most.

#### ARTICLE VI - NOMINATING COMMITTEE

The Nominating Committee shall consist of the Lead Pastor and two members from the Board of Elders, as well as two members elected by and from the congregation.

#### ARTICLE VII - BYLAW AMENDMENTS

1. The Bylaws may be amended from time to time following a two-thirds majority vote of the members present at an annual meeting or a special membership meeting called for such purpose.
2. The active members present constitute a quorum in order to amend the bylaws.
3. Proposed amendments to the Bylaws shall be posted for the membership at least two Sundays prior to the date of the membership meeting called to consider approval of the same.

#### ARTICLE VIII - REVOCATION

All Cochrane Alliance Church versions of the bylaws which have changed or been deleted at this meeting are hereby revoked.





**DART BRYANT**  
CHARTERED ACCOUNTANTS

404 - 13th Avenue N.E.  
Calgary, Alberta T2E 1C2

David R. Dart, C.A.  
Edwin L. Bryant, C.A.

Bus: (403) 230-3764  
Fax: (403) 230-3766  
davedart@dartbryant.com  
edbryant@dartbryant.com

---

## REVIEW ENGAGEMENT REPORT

---

To the Members of Cochrane Alliance Church of the Christian and Missionary Alliance

We have reviewed the statement of financial position of Cochrane Alliance Church of the Christian and Missionary Alliance as at June 30, 2014 and the statements of changes in net assets, operations and cash flow for the year then ended. Our review was made in accordance with Canadian generally accepted standards for review engagements and, accordingly, consisted primarily of inquiry, analytical procedures and discussion related to information supplied to us by the Church.

A review does not constitute an audit and, consequently, we do not express an audit opinion on these financial statements.

Based on our review, nothing has come to our attention that causes us to believe that these financial statements are not, in all material respects, in accordance with Canadian Accounting Standards for Not-for-Profit Organizations.

August 24, 2014

Chartered Accountants

**COCHRANE ALLIANCE CHURCH OF THE CHRISTIAN AND MISSIONARY ALLIANCE**

**Statement of Financial Position**


**June 30, 2014**

*(Unaudited)*

	Restricted	Restricted	Restricted	Restricted	Unrestricted	TOTALS	TOTALS
Capital	Missions	Other	General	2014	2013		
<b>ASSETS</b>							
<b>CURRENT</b>							
Cash and cash equivalents (Note 3)	\$ 7,670	\$ 19,877	\$ 68,965	\$ 122,839	\$ 219,351	\$ 135,537	
GST recoverable	-	-	-	4,510	4,510	2,366	
Staff loans (Note 4)	-	-	-	-	-	2,243	
	7,670	19,877	68,965	127,349	223,861	140,146	
<b>PROPERTY AND EQUIPMENT</b>							
(Note 5)	-	-	-	685,253	685,253	697,266	
	7,670	19,877	68,965	812,602	909,114	837,412	
<b>LIABILITIES AND NET ASSETS</b>							
<b>CURRENT</b>							
Accounts payable	-	2,467	-	13,957	16,424	33,725	
<b>NET ASSETS</b>							
Available for operations	7,670	17,410	68,965	113,392	207,437	106,421	
Invested in property and equipment	-	-	-	685,253	685,253	697,266	
	7,670	17,410	68,965	798,645	892,690	803,687	
	\$ 7,670	\$ 19,877	\$ 68,965	\$ 812,602	\$ 909,114	\$ 837,412	

ON BEHALF OF THE BOARD

  
Chairman

  
Treasurer

Please see Notes

**COCHRANE ALLIANCE CHURCH OF THE CHRISTIAN AND MISSIONARY ALLIANCE**  
**STATEMENT OF CHANGES IN NET ASSETS**

Year Ended June 30, 2014  
*(Unaudited)*

	Restricted	Restricted	Restricted	Restricted	Unrestricted	Unrestricted	Unrestricted	Net investment in Property and Equipment	TOTAL
Capital	Missions	Other	General						
<b>NET ASSETS - beginning of the year</b>	\$ -	\$ 13,328	\$ 17,113	\$ 75,980	\$ 697,266	\$ 803,687			
Excess (deficiency) of revenue over expenses	26,157	4,082	1,852	56,912	-	89,003			
Property and equipment additions	(18,487)	-	-	-	18,487	-			
Amortization	-	-	-	30,500	(30,500)	-			
Transfer on creation of Pastoral Housing Loan Fund	-	-	50,000	(50,000)	-	-			
	7,670	4,082	51,852	37,412	(12,013)	89,003			
<b>NET ASSETS - end of the year</b>	\$ 7,670	\$ 17,410	\$ 68,965	\$ 113,392	\$ 685,253	\$ 892,690			

**COCHRANE ALLIANCE CHURCH OF THE CHRISTIAN AND MISSIONARY ALLIANCE**

**Statement of Operations**

**Year Ended June 30, 2014**

*(Unaudited)*

	Restricted Capital	Restricted Missions	Restricted Other	Unrestricted General	TOTAL (12 months) 2014	TOTAL (6 months) 2013
<b>REVENUE</b>						
Offerings						
General	\$ 26,157	\$ 63,882	\$ -	\$ 750,168	\$ 840,207	\$ 383,646
Designated	-	31,379	18,745	-	50,124	22,804
Short term missions	-	44,001	-	-	44,001	26,395
Rent	-	-	-	19,263	19,263	10,129
	<u>26,157</u>	<u>139,262</u>	<u>18,745</u>	<u>769,431</u>	<u>953,595</u>	<u>442,974</u>
<b>EXPENSES</b>						
Ministries (Schedule 1)	-	-	-	413,496	413,496	220,049
General and office (Schedule 1)	-	-	-	108,449	108,449	59,252
Facilities (Schedule 1)	-	-	-	99,831	99,831	55,034
Missions - general (Schedule 2)	-	94,971	-	-	94,971	35,221
Short term missions (Schedule 2)	-	40,209	-	-	40,209	26,831
Benevolence and local church projects (Schedule 2)	-	-	16,893	-	16,893	13,859
Local programs and outreach (Schedule 2)	-	-	-	60,243	60,243	31,254
Amortization	-	-	-	30,500	30,500	16,500
	<u>-</u>	<u>135,180</u>	<u>16,893</u>	<u>712,519</u>	<u>864,592</u>	<u>458,000</u>
<b>EXCESS (DEFICIENCY) OF REVENUES OVER EXPENSES</b>	<b>\$ 26,157</b>	<b>\$ 4,082</b>	<b>\$ 1,852</b>	<b>\$ 56,912</b>	<b>\$ 89,003</b>	<b>\$ (15,026)</b>

**COCHRANE ALLIANCE CHURCH OF THE CHRISTIAN AND MISSIONARY ALLIANCE**

**Statement of Cash Flows**

**Year Ended June 30, 2014**

*(Unaudited)*

	Restricted	Restricted	Restricted	Unrestricted	TOTALS	TOTALS
	Capital	Missions	Other	General	(12 months)	(6 months)
	2014	2014	2014	2014	2014	2013
<b>CASH PROVIDED BY (USED FOR):</b>						
<b>OPERATING</b>						
Cash received from congregants & others	\$ 26,157	\$ 139,262	\$ 18,745	\$ 769,431	\$ 953,595	\$ 442,974
Cash paid to suppliers, employees & others	-	(144,131)	(16,893)	(692,513)	(853,537)	(415,519)
Cash flow from operating activities	26,157	(4,869)	1,852	76,918	100,058	27,455
<b>INVESTING ACTIVITIES</b>						
Property and equipment additions	(18,487)	-	-	-	(18,487)	(7,704)
Staff loans repaid (Note 4)	-	-	-	2,243	2,243	2,000
Interfund transfers (Note 4)	-	-	50,000	(50,000)	-	-
	(18,487)	-	50,000	(47,757)	(16,244)	(5,704)
<b>CASH AND CASH EQUIVALENTS</b>						
- beginning of year	-	24,746	17,113	93,678	135,537	113,786
- end of year	\$ 7,670	\$ 19,877	\$ 68,965	\$ 122,839	\$ 219,351	\$ 135,537

**COCHRANE ALLIANCE CHURCH OF THE CHRISTIAN AND MISSIONARY ALLIANCE**  
**Notes to Financial Statements**  
**Year Ended June 30, 2014**  
*(Unaudited)*

---

**1. NATURE OF OPERATIONS**

Cochrane Alliance Church ("CAC") is a congregation located in Cochrane, Alberta. The congregation desires to be a church transformed by Christ, multiplying Christ-centred homes, renewed lives and missional disciples in Cochrane, Canada and the world.

CAC is incorporated under the Societies Act of Alberta and is constituted as a branch society of the Western Canadian District of the Christian and Missionary Alliance denomination. CAC is exempt from income tax because it qualifies as a charitable organization, and is registered to issue charitable donation receipts for income tax purposes.

The continued operation of CAC is dependent on the ongoing donation support of those interested.

---

**2. ACCOUNTING POLICIES**

**Basis of Presentation**

The preparation of financial statements in accordance with Canadian Accounting Standards for Not-for-Profit Organizations requires management to assess whether there are any events or conditions that may cast significant doubt upon the Church's ability to continue as a going concern. An entity is a going concern when it is able to convert its assets to cash and discharge its liabilities in the normal course of operations. Management is not aware of any such material uncertainties; accordingly these financial statements have been prepared using the going concern assumption.

The Church follows policies in line with the Canadian Accounting Standards for Not-for-Profit Organizations in the preparation of its financial statements, a summary of which are as follows:

**Fund accounting**

Cochrane Alliance Church of the Christian and Missionary Alliance follows the restricted fund method of accounting for contributions.

The **Capital Fund** receives contributions and reports activities for maintaining property and retiring debt, if any.

The **Missions Fund** receives contributions and reports activities for missions projects undertaken by the Church, and provides support for domestic and foreign missions.

The **Other Restricted Fund** receives contributions and reports activities for benevolence, pastoral housing loans, local missions, and community outreach projects approved by the Elders.

The **General Fund** receives unrestricted contributions and accounts for the Church's program delivery and administrative activities.

*(continues)*

---

**COCHRANE ALLIANCE CHURCH OF THE CHRISTIAN AND MISSIONARY ALLIANCE**  
**Notes to Financial Statements**  
**Year Ended June 30, 2014**  
*(Unaudited)*

---

**2. ACCOUNTING POLICIES *(continued)***

**Financial instruments**

Financial instruments reported in these financial statements include cash and cash equivalents, other receivables, staff loans, and accounts payable.

Financial instruments are recorded at fair value when acquired or issued. In subsequent periods, financial assets with actively traded markets are reported at fair value, with any unrealized gains and losses reported in income. All other financial instruments are reported at amortized cost, and tested for impairment at each reporting date. Transaction costs on the acquisition, sale, or issue of financial instruments are expensed when incurred.

The Church is exposed to various risks through its financial instruments and has a comprehensive risk management framework to monitor, evaluate and manage these risks. The following analysis provides information about the Church's risk exposure and concentration:

Liquidity risk - this is the risk that an entity will encounter difficulty in meeting its obligations associated with financial liabilities. The Church is exposed to this risk because of uncertainty in the amount and timing of contributions expected to be received from its members and adherents.

Unless otherwise noted, it is management's opinion that CAC is not exposed to significant interest, currency or credit risks arising from these financial instruments.

**Cash and cash equivalents**

Cash and cash equivalents consist of cash in banks, balances outstanding on the line of credit, and investments, if any, convertible to cash within 90 days. The carrying amounts approximate fair value because of the short term to maturity.

**Property and equipment**

Property and equipment are recorded at cost on acquisition. Contributed capital assets are recorded at fair value on the date of contribution. Property and equipment are amortized over their estimated useful lives at the following rates and methods:

Land improvements	5%	straight-line method
Buildings and improvements	2.5%	straight-line method
Computer equipment	20%	straight-line method
Furniture and fixtures	10% - 33%	straight-line method

The Church regularly reviews its property and equipment to eliminate obsolete items.

*(continues)*

---

**COCHRANE ALLIANCE CHURCH OF THE CHRISTIAN AND MISSIONARY ALLIANCE**  
**Notes to Financial Statements**  
**Year Ended June 30, 2014**  
*(Unaudited)*

---

**2. ACCOUNTING POLICIES (continued)**

**Revenue Recognition**

The Church follows the restricted fund method of accounting for contributions. Revenue from contributions is recognized when received.

- a) Contributions restricted by donors for projects approved by the Elders Board are accounted for as restricted and spent according to their designation.
- b) Contributions related to general operations are recognized as revenue of the General Fund and are spent at the direction of the Elders Board.
- c) Contributions of gifts in kind are recorded at their fair market value, which is the amount for which a donation receipt is issued.

**Contributed Services**

During the year, volunteers are required to assist CAC in operating its programs. Because of the difficulty of determining the number of hours provided and their fair value, contributed services are not recognized in these financial statements.

**Allocated expenses**

CAC reports expenses on a functional basis in the statement of operations, including Ministries, Missions, Facilities, and General and Office. Expenses which are directly related to a particular function are charged to that function. Expenses not directly related to a specific function are included in General and Office expenses, and are not otherwise allocated to other functional areas.

**3. CASH AND CASH EQUIVALENTS**

	2014	2013
Cash	\$ 219,351	\$ 135,537

**4. STAFF LOANS**

Loans to staff members are approved from time to time for various specified purposes. Repayment of the loan will occur when the staff member chooses to make a repayment or is required to fully repay the loan upon discontinuance of employment. Loans are secured by promissory notes.

In 2014 a pastoral housing fund of \$50,000 was created for the purpose of extending interest-free loans to new staff members wanting to buy a house upon moving to Cochrane. The loans will be up to \$15,000 per staff person, repayable over a period of 10 years in equal monthly payments.



**COCHRANE ALLIANCE CHURCH OF THE CHRISTIAN AND MISSIONARY ALLIANCE**

**Notes to Financial Statements**

**Year Ended June 30, 2014**

*(Unaudited)*

---

**5. PROPERTY AND EQUIPMENT**

	Cost	Accumulated amortization	2014 Net book value	2013 Net book value
Land	\$ 105,500	\$ -	\$ 105,500	\$ 105,500
Land improvements	89,131	54,651	34,480	38,480
Building	909,742	406,210	503,532	509,344
Computer equipment	163,758	129,550	34,208	35,910
Furniture and fixtures	170,642	163,109	7,533	8,032
	<u>\$ 1,438,773</u>	<u>\$ 753,520</u>	<u>\$ 685,253</u>	<u>\$ 697,266</u>

Consistent with the requirements of the Constitution of the District, title to the land and building bought and paid for by CAC is registered in the name of the District. While ownership of these assets rests with the District, their cost and related accumulated amortization have been recorded in these financial statements rather than the financial statements of the District, as CAC uses these assets in its operations and is responsible for their management and maintenance. This treatment is consistent with that adopted by the District and substantially all of the other congregations who are members of the District.

Management of CAC is of the opinion that this requirement does not preclude the recording of the land and building as assets of CAC, as CAC has exclusive use of the land and building for worship services and other activities.

The District has provided the land and building as collateral to secure advances outstanding from time to time, if any, on the Royal Bank Master Lending Agreement (Note 6).

---

**6. BANK LINE OF CREDIT**

The Church has negotiated an operating line of credit with the Royal Bank. The line of credit is for a maximum of \$50,000 and bears interest at prime + .5%. As the line of credit has been negotiated under the Master Lending Agreement between the District and the Royal Bank, the Western Canadian District has guaranteed the repayment of any unpaid amounts. No advances had been received during the year and there was no balance owing at June 30, 2014.

---

**COCHRANE ALLIANCE CHURCH OF THE CHRISTIAN AND MISSIONARY ALLIANCE**  
**Notes to Financial Statements**  
**Year Ended June 30, 2014**  
*(Unaudited)*

**7. TRANSACTIONS WITH THE DENOMINATION**

CAC is a member of the Western Canadian District of the Christian and Missionary Alliance. As a member, CAC works with both the District and the national organization of the Christian and Missionary Alliance, providing support funding to accomplish mutual objectives, including missions efforts in Canada and abroad. However, CAC is not related to the District or the national organization, as each has its own independent Board managing their own affairs.

The following is a summary of the Church's transactions with the District:

	2014	2013
District Operating Budget - support for the District office	\$ 22,693	\$ 10,873
Canadian Ministries - support for Canadian missions	12,641	6,642
Global Advance - support for international missions	51,241	19,284
	\$ 86,575	\$ 36,799

These transactions are in the normal course of operations and are measured at the amount of cash transferred.

**8. PENSION COSTS**

Certain employees of the church are members of a defined contribution pension plan operated by the denomination. During the 12 months ended June 30, 2014 CAC contributed \$13,572 (6 months ended June 30, 2013 - \$7,517) to the plan, as included in total staff remuneration and benefits expense. As the plan is a defined contribution plan there is no potential for a contingent liability arising from underfunded contributions.

**9. PROGRAM ACTIVITIES, NET OF RECOVERIES**

Some activities of the Church are partially funded by contributions from those directly participating. The net expense funded by the Church is included in Ministries expense (Schedule 1) as follows:

	Expense	Recoveries	2014	2013
Children	\$ 6,842	\$ -	\$ 6,842	\$ 2,863
Youth	20,244	(8,107)	12,137	5,231
Adult	12,637	(6,229)	6,408	3,429
Hospitality	5,516	(372)	5,144	2,435
Local Outreach	22,250	(5,052)	17,198	5,236
	\$ 67,489	\$ (19,760)	\$ 47,729	\$ 19,194

**COCHRANE ALLIANCE CHURCH OF THE CHRISTIAN AND MISSIONARY ALLIANCE**  
**Schedule of Operating Expenses** *(Schedule 1)*  
**Year Ended June 30, 2014**  
*(Unaudited)*

	2014	2013
<b>MINISTRIES</b>		
Staff remuneration and benefits	\$ 340,950	\$ 188,870
Worship resouces	11,908	4,458
Childrens' ministries, net of recoveries <i>(Note 9)</i>	6,842	2,863
Youth ministries, net of recoveries <i>(Note 9)</i>	12,137	5,231
Adult ministries, net of recoveries <i>(Note 9)</i>	6,408	3,429
Hospitality, net of recoveries <i>(Note 9)</i>	5,144	2,435
Meeting and travel	18,890	7,424
Professional development	9,303	4,329
Library	1,914	1,010
	<u>\$ 413,496</u>	<u>\$ 220,049</u>
<b>GENERAL AND OFFICE</b>		
Staff remuneration and benefits	\$ 42,879	\$ 23,019
District Operating Budget <i>(Note 7)</i>	22,693	10,873
Copier and printer	13,084	7,223
Communications	6,635	3,738
Office	15,163	6,814
Professional fees	7,995	7,585
	<u>\$ 108,449</u>	<u>\$ 59,252</u>
<b>FACILITIES</b>		
Repairs and maintenance	\$ 35,553	\$ 14,267
Cleaning	30,344	17,079
Utilities	25,584	16,428
Insurance	8,350	7,260
	<u>\$ 99,831</u>	<u>\$ 55,034</u>

Please see Notes

**COCHRANE ALLIANCE CHURCH OF THE CHRISTIAN AND MISSIONARY ALLIANCE**  
**Schedule of Missions Support** *(Schedule 2)*  
**Year Ended June 30, 2014**  
*(Unaudited)*

	2014	2013
<b>MISSIONS FUND</b>		
Global Advance <i>(Note 7)</i>	\$ 51,241	\$ 19,284
Canadian Ministries <i>(Note 7)</i>	12,641	6,642
Missionary support	<u>31,089</u>	<u>9,295</u>
Subtotal	94,971	35,221
Short term missions	<u>40,209</u>	<u>26,831</u>
	<u>\$ 135,180</u>	<u>\$ 62,052</u>
<b>OTHER RESTRICTED FUNDS</b>		
Local church projects	\$ 5,753	\$ 5,999
Benevolence	<u>11,140</u>	<u>7,860</u>
	<u>\$ 16,893</u>	<u>\$ 13,859</u>
<b>GENERAL FUND</b>		
Local missions	\$ 43,045	\$ 26,018
Local outreach, net of recoveries <i>(Note 9)</i>	<u>17,198</u>	<u>5,236</u>
	<u>\$ 60,243</u>	<u>\$ 31,254</u>

Please see Notes

PROPOSED BUDGET  
JULY 1, 2014 - JUNE 30, 2015



**OVERALL BUDGET SUMMARY**

	2012 ACTUAL \$	2013 (6 months) ACTUAL \$	2013/14 BUDGET \$	2013/14 ACTUAL \$	2014/15 BUDGET \$
<b>RESTRICTED FUND (designated) Offerings: *</b>					
Capital Restricted Fund	10,493.00	5,901.00	78,300.00	26,157.23	10,260.00
Missions: Global Advance	40,962.57	19,284.36	46,000.00	51,241.40	58,485.00
Missions: Canadian Ministries	9,158.00	6,641.50	10,000.00	12,641.00	13,000.00
Missions: Other (specific donor designations)	70,493.35	34,995.00	70,000.00	73,660.45	50,000.00
Missions: AUC	1,585.00	695.00	1,500.00	1,720.00	2,000.00
Benevolent	14,657.00	7,435.25	15,000.00	13,885.85	15,000.00
Other: (specific donor designations)	12,424.33	6,074.05	12,000.00	4,858.66	5,000.00
<b>Total RESTRICTED FUND (designated) Offerings</b>	<b>159,773.25</b>	<b>81,026.16</b>	<b>232,800.00</b>	<b>184,164.59</b>	<b>153,745.00</b>
<b>GENERAL FUND (incl. undesignated) Offerings</b>	<b>678,576.24</b>	<b>351,819.63</b>	<b>691,789.00</b>	<b>750,168.19</b>	<b>797,855.00</b>
<b>TOTAL OFFERINGS (Restricted + General Funds)</b>	<b>838,349.49</b>	<b>432,845.79</b>	<b>924,589.00</b>	<b>934,332.78</b>	<b>951,600.00</b>
<b>Other GENERAL FUND Revenue:</b>					
Facility Rental Gross Revenue	12,203.50	10,129.00	10,000.00	19,262.78	18,000.00
Investment Income	-	-	-	-	-
Miscellaneous Income	-	-	-	-	-
<b>GENERAL FUND Gross Revenue</b>	<b>690,779.74</b>	<b>361,948.63</b>	<b>701,789.00</b>	<b>769,430.97</b>	<b>815,855.00</b>
<b>GROSS REVENUE (Restricted + General Funds)</b>	<b>850,552.99</b>	<b>442,974.79</b>	<b>934,589.00</b>	<b>953,595.56</b>	<b>969,600.00</b>
<b>RESTRICTED FUND Disbursements *</b>	<b>183,555.65</b>	<b>83,613.97</b>	<b>232,800.00</b>	<b>170,559.40</b>	<b>153,745.00</b>
* see Summary of RESTRICTED FUNDS for details					
<b>Net RESTRICTED FUND Receipts/(Disbursements)</b>	<b>(23,782.40)</b>	<b>(2,587.81)</b>	<b>232,800.00</b>	<b>13,605.19</b>	<b>153,745.00</b>
<b>GENERAL FUND EXPENSES: (see schedule for details)</b>					
Personnel	390,885.36	223,641.51	432,249.00	412,022.37	515,310.00
Building Repairs and Maintenance	86,126.99	47,774.14	84,175.00	91,481.41	85,195.00
Christian Education	24,327.75	12,533.45	36,400.00	27,299.49	44,305.00
Missions	33,418.89	26,018.27	42,080.00	43,045.00	44,200.00
Outreach	15,100.36	5,235.42	19,000.00	17,198.23	20,300.00
Financial and Miscellaneous	36,574.11	27,874.15	38,760.00	43,278.86	44,750.00
Office	30,921.00	15,618.59	31,700.00	30,641.18	43,470.00
Hospitality +Social Kitchen +Sunshine Convenor	5,059.80	2,434.53	5,800.00	5,144.46	6,700.00
Worship	7,385.01	4,458.04	11,625.00	11,908.35	11,625.00
<b>TOTAL OPERATING EXPENSES excl. Amortization</b>	<b>629,799.27</b>	<b>365,588.10</b>	<b>701,789.00</b>	<b>682,019.35</b>	<b>815,855.00</b>
<b>GENERAL FUND NET REVENUE / (LOSS) excl. Amortization</b>	<b>60,980.47</b>	<b>(3,639.47)</b>	<b>-</b>	<b>87,411.62</b>	<b>-</b>
<b>Transfers to/from Restricted Fund for Assets/Expenses:</b>					
For Capital Assets	15,931.70	1,803.00	-	-	-
Principal payments on debt	10,499.00	-	-	-	-
<b>TOTAL General Fund Revenues Required</b>	<b>656,229.97</b>	<b>367,391.10</b>	<b>701,789.00</b>	<b>682,019.35</b>	<b>815,855.00</b>

**GENERAL FUND EXPENSE DETAILS**

	2012 ACTUAL \$	2013 (6 months) ACTUAL \$	2014 BUDGET \$	2014 ACTUAL \$	2014/15 BUDGET \$
<b>PERSONNEL EXPENSE:</b>					
Salaries, Housing Allowances and Wages	328,786.82	186,190.02	357,079.00	336,802.03	430,960.00
Employer's Share of Payroll Benefits	43,139.05	25,698.59	44,125.00	47,027.09	52,950.00
Subscriptions and Memberships	1,364.55	1,266.85	1,500.00	1,393.38	1,600.00
Professional Development	4,350.92	3,061.70	7,765.00	7,910.03	7,880.00
Employees' Business Expense & Conferences	13,244.02	7,424.35	21,780.00	18,889.84	21,920.00
<b>Total Personnel Expense</b>	<b>390,885.36</b>	<b>223,641.51</b>	<b>432,249.00</b>	<b>412,022.37</b>	<b>515,310.00</b>

**BUILDING REPAIRS AND MAINTENANCE:**

Interior Building Repairs and Maintenance	25,873.56	12,794.60	27,020.00	28,243.55	27,190.00
Exterior Repairs and Maintenance	7,089.03	2,875.88	8,300.00	8,758.78	8,300.00
Contract Cleaning/Set up and lock up	30,670.35	18,540.00	26,160.00	33,130.00	26,160.00
Utilities	22,494.05	13,563.66	22,695.00	21,349.08	23,545.00
<b>Total Building Repairs and Maintenance</b>	<b>86,126.99</b>	<b>47,774.14</b>	<b>84,175.00</b>	<b>91,481.41</b>	<b>85,195.00</b>

**CHRISTIAN EDUCATION EXPENSE:**

Adult Education	7,147.80	3,428.64	9,450.00	6,407.98	16,650.00
Children's Ministries	6,602.63	2,863.43	9,060.00	6,842.01	11,740.00
Library	1,782.00	1,010.19	2,000.00	1,912.60	2,000.00
Youth Ministries	8,795.32	5,231.19	15,890.00	12,136.90	13,915.00
<b>Total Christian Education Expense</b>	<b>24,327.75</b>	<b>12,533.45</b>	<b>36,400.00</b>	<b>27,299.49</b>	<b>44,305.00</b>

**MISSIONS:**

Local Missions Project: Bruce Littlejohn	5,400.00	2,700.00	5,400.00	5,400.00	2,400.00
Local Missions Project: Peterson	5,400.00	2,700.00	5,400.00	5,400.00	5,400.00
Local Missions Project: Wicker	-	2,700.00	5,400.00	5,400.00	5,400.00
Local Missions Project: Stephanie Zub	-	900.00	1,800.00	1,800.00	1,800.00
Local Missions Ellerby	-	-	360.00	360.00	600.00
Local Missions Hiebert	-	-	360.00	360.00	600.00
Local Missions Quantz	-	-	360.00	360.00	-
Missionary Conference & Contingency	3,198.89	818.27	5,000.00	3,000.00	3,000.00
Partnership: Quebec	2,400.00	1,200.00	3,000.00	5,965.00	6,000.00
Seamless Link					12,000.00
Guatemala Project	17,020.00	15,000.00	15,000.00	15,000.00	7,000.00
<b>Total Missions</b>	<b>33,418.89</b>	<b>26,018.27</b>	<b>42,080.00</b>	<b>43,045.00</b>	<b>44,200.00</b>

**OUTREACH:**

Pancake Breakfast	2,624.25	-	3,000.00	3,203.39	3,600.00
Outreach Initiatives	3,024.90	255.95	4,000.00	3,484.02	2,400.00
Missional leadership (moved to adult ministries)	1,000.00	30.00	-	79.46	-
Camp Chamisall	3,000.00	1,500.00	3,000.00	3,000.00	3,000.00
CPCC	4,800.00	2,400.00	4,800.00	4,800.00	4,800.00
ISM Dinners					900.00
Seniors on the Bow					200.00
Soccer Camps (net of recovery )/backyard camps	651.21	449.47	1,000.00	1,431.36	3,400.00
Morley Food Bank	-	600.00	1,200.00	1,200.00	1,800.00
Alpha	-	-	2,000.00	2,000.00	200.00
<b>Total Evangelism and Outreach</b>	<b>15,100.36</b>	<b>5,235.42</b>	<b>19,000.00</b>	<b>17,198.23</b>	<b>20,300.00</b>

GENERAL FUND EXPENSE DETAILS (cont'd)

	2012 ACTUAL \$	2013 (6 months) ACTUAL \$	2014 BUDGET \$	2014 ACTUAL \$	2014/15 BUDGET \$
-					
<b>FINANCIAL and MISCELLANEOUS EXPENSE:</b>					
Bank Charges	1,906.55	1,304.22	2,600.00	3,354.36	3,500.00
Accounting Fee	7,175.00	7,585.00	7,000.00	7,995.00	8,000.00
District Op. Budget (3% of Gen. Fund Rcpts.)	20,007.97	10,872.93	21,150.00	22,692.99	24,000.00
Insurance: Accident, D. & O. and Liability	719.51	852.00	750.00	886.51	900.00
Insurance: Property	6,600.00	7,260.00	7,260.00	8,350.00	8,350.00
Interest On Building Loan	165.08	-	-	-	-
Miscellaneous	-	-	-	-	-
<b>Total Financial and Miscellaneous Expense</b>	<b>36,574.11</b>	<b>27,874.15</b>	<b>38,760.00</b>	<b>43,278.86</b>	<b>44,750.00</b>
<b>OFFICE EXPENSE:</b>					
Communications	6,565.57	3,068.34	5,450.00	5,306.22	13,625.00
Computer and Office Equipment Maintenance	6,423.97	3,298.98	6,250.00	6,419.10	7,245.00
Copier Lease and Photocopying Supplies	11,825.58	7,222.72	13,500.00	13,083.91	15,500.00
Office Supplies	697.12	1,358.46	3,700.00	4,503.30	4,000.00
Advertising	1,766.02	670.09	2,450.00	1,328.65	2,400.00
Office Equipment	3,642.74	-	350.00	-	700.00
<b>Total Office Expense</b>	<b>30,921.00</b>	<b>15,618.59</b>	<b>31,700.00</b>	<b>30,641.18</b>	<b>43,470.00</b>
<b>HOSPITALITY, SOCIAL KITCHEN, SUNSHINE CONVENOR:</b>					
Hospitality	1,705.22	569.08	1,600.00	1,747.90	2,500.00
Social Kitchen	2,962.67	1,670.09	3,400.00	2,741.77	3,400.00
Sunshine Convenor	391.91	195.36	800.00	654.79	800.00
<b>Total Hospitality, Social Kitchen, Sunshine Convenor:</b>	<b>5,059.80</b>	<b>2,434.53</b>	<b>5,800.00</b>	<b>5,144.46</b>	<b>6,700.00</b>
<b>WORSHIP EXPENSE:</b>					
Audio Visual Maintenance	63.41	426.35	1,050.00	1,329.94	850.00
Décor (Stage)	322.75	230.63	800.00	1,090.53	850.00
Equipment Maintenance	3,540.62	1,776.97	4,000.00	2,971.84	3,500.00
Honoraria(Pulpit Supply, Guest Musicians, etc.)	1,115.00	468.96	2,750.00	3,600.00	3,250.00
Music and Worship	592.81	241.41	775.00	823.54	850.00
Special Services	796.30	1,125.77	1,400.00	1,655.80	1,850.00
Training/Seminars	954.12	187.95	850.00	436.70	1,280.00
<b>Total Worship Expense</b>	<b>7,385.01</b>	<b>4,458.04</b>	<b>11,625.00</b>	<b>11,908.35</b>	<b>12,430.00</b>

Proposed Capital Budget for 2014.15  
(with approximate costs)

Priority	Description	Proposed in 2014.15
1	Computers - purchased	\$3,000.00
2	USB Audio Interface	\$200.00
3	Upgraded wireless mic system	\$2,000.00
4	Garage not completed due to permit issue	\$10,000.00
5	New HD Video Camera	\$500.00
6	Two-way radio headset	\$250.00
7	Stanchions x 4 + Signs	\$550.00
8	ipad for Sunday School checkin	\$450.00
9	5 Rectangular Table, 5 Round Tables	\$975.00
		<b>\$17,925.00</b>
	Amount in Capital Restricted Fund at the end of June 2014	<b>\$7,671.37</b>
	Additional money needed to meet these items	<b>\$10,253.63</b>

\*\* Does not include funds for building renovations



COCHRANE ALLIANCE CHURCH MEMBERSHIP - July 2014

AICHELE, Irwin	DAWSON, Dave	HEAVENOR, Brenda
AICHELE, Esther	DAWSON, Phyllis	HEGGIE, Joyce
ALLAN, Jeff	DE GREEFF, Dave	HEHR, Earl
ANACKER, Geoffrey	DE GREEFF, Christy	HEHR, Marti
ARKELL, Tim	DICKAU, Doug	HICKS, Dwayne
ARKELL, Loretta	DICKAU, Arlene	HICKS, Kelly
ASHTON, Ken	DILK, Emily	HIEBERT, Harold
ASHTON, Peggy	DIMNIK, Jason	HIEBERT, Michelle
BALCARRAS, Josh	DIMNIK, Jenna	HILL, Wayne
BALCARRAS, Kara	DOHNAL, Jeremie	HILL, Bev
BENDER, Darrel	DOHNAL, Tiana	HODGSON, Bill
BENDER, Marianne	DOIRON, Leo	HODGSON, Marcia
BENT, Ryan	DOIRON, Laurie	IRONS, Wally
BIERMAN, Rena	EELES, David	IRONS, Lois
BLATTLER, Herb	EELES, Wendy	JANZEN, Arnold
BLATTLER, Maureen	ELKIN, Paul	JANZEN, Sandra
BOOT, Henry	ELKIN, Hazel	JANZEN, Paul
BOOT, Christy	ELLERBY, Blaine	JANZEN, Cindy
BORN, Walter	ELLERBY, Wendy	KOLEBA, Jason
BORN, Jeanette	ELLERBY, Mavis	KOLEBA, Cindy
BORODY, Mike	ELLERBY, Rachel	LAPPALA, Cory
BORODY, Bev	FRIESEN, Gary	LAPPALA, Joelle
BOSMA, John	FRIESEN, Carolynne	LARSEN, Harold
BOSMA, Yolanda	FRIESEN, Ken	LARSEN, Edith
BOYCE BENT, Natasha	FRIESEN, Janet	LAYCOCK, Vaughn
BROTHERTON, Dave	GODRI, Franc	LAYCOCK, Kathy
BROTHERTON, Lisa	GOERTZEN, Wes	LEGARY, Ryan
BUJOLD, Maurice	GOERTZEN, Carrie	LEGARY, Catherine
BUJOLD, Debra	GRAPENTIN, Pearl	LIANG, Kent
BUTLER, Gwynneth	GREGG, Carolyn	LIANG, Loraine
CALDWELL, John	HALKYARD, Kevin	LITTLEJOHN, Bruce
CALDWELL, Charlene	HALKYARD, Carrie	LITTLEJOHN, Kerstin
CARLSON, Tim	HALL, Dave	LOEPPKY, Kevin
CARLSON, Leah	HALL, Janet	LOEPPKY, Pam
CHARTER, Larry	HANSEN, Leon	LUTCHMAN, Richard
CHARTER, Pixie	HANSEN, Cindy	LUTCHMAN, Julia
CLARK, Dan	HARBIDGE, Ben	MARTIN, Greg
CLARK, Joan	HARBIDGE, Theresa	MARTIN, Janelle
COLLINS, Evelyn	HAYES, Melia	MARTIN, Jeff
COTE, Andre	HEAVENOR, Tim	MARTIN, Jacqueline

COCHRANE ALLIANCE CHURCH MEMBERSHIP - July 2014

McCOLL, David	RUTTAN, Aaron	WATT, Brenda
McCOLL, Robin	RUTTAN, Kristina	WEATHERALL, Joyce
McKINNON, Joy	RUTTAN, Al	WEINERT, Dan
McPHAIL, Reid	RUTTAN, Pat	WICKER, Heather Ann
McPHAIL, Julie	SCHMIDT, Marlon	WICKER, John
MILLER, Loren	SCRUTON, Wayne	WICKER, Sharon
MILLER, Mary Ellen	SCRUTON, Sandra	WILLIAMS, Dan
MORAES, Sergio	SHAKOTKO, Arnie	WILLIAMS, Winnie
MORAES, Aline	SHAKOTKO, Nicqueline	WILSON, Cody
MORRIS, Ken	SHAW, Tim	WILSON, Sarah
MORRIS, Beverly	SHAW, Melanie	WINTER, Brian
NEL, Merissa	SMITH, Brad	WINTER, Ginny
NEUFELD, Don	SMITH, Lorna	WINTER, Joan
NEUFELD, Bev	SPADEMAN, James	WIRTH, John
OLENYK, Doris	SPADEMAN, Jodi-Lynn	WIRTH, Christine
PAHL, Dave	SPIDLA, Gail	WOROBEY, Dee Dee
PAHL, Aggie	STEPHENS, Rick	ZUB, Steve
PENNER, Joel	STEPHENS, Shirley	ZUB, Audrey
PENNER, Rini	SWAN, Kevin	
PETERSON, Doyle	SWAN, Trisha	
PETERSON, Carol	TORRIE, Graham	
POETTCKER, Clarence	TORRIE, Julie	
POETTCKER, SuAnn	TRAPP, Lonny	
POETTCKER, Mike	TRAPP, Karen	
POETTCKER, Becky	ULRIKSEN, Marlowe	
POPPLEWELL, Bill	ULRIKSEN, Delinda	
POPPLEWELL, Bonnie	VALANTINE, Marilyn	
QUICK, Matt	VANDE VLIERT, Henry	
QUICK, Charity	VANDE VLIERT, Anne	
RANDALL, Carol	VANDERBAAREN, Glenn	
REGEHR, Wayne	VANDERBAAREN, Fay	
REGEHR, Jan	VOIGT, Theresa	
REID, Dan	VLASBLOM, Rembrandt	
REID, Jodi	VLASBLOM, Melanie	
REMPEL, Judi	VLIETSTRA, Scott	
ROBERTS, Barry	VLIETSTRA, Lorraine	
ROBERTS, Barb	WAFER, Chantal	
ROBERTSON, Honey	WATT, Alan	



