



# 2013 ANNUAL REPORT

ANNUAL GENERAL MEETING

SEPTEMBER 15, 2:00 PM





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## REPORT OF THE LEAD PASTOR

**F**or God was in Christ, reconciling the world to himself, no longer counting people's sins against them. And he gave us this wonderful message of reconciliation. So we are Christ's ambassadors; God is making his appeal through us. We speak for Christ when we plead, "Come back to God!" For God made Christ, who never sinned, to be the offering for our sin, so that we could be made right with God through Christ. 2 Cor. 5:19-21 (NLT)

These words, originally written to a church in Greece 2000 years ago, weave together two great themes that continue to inspire today's church. First, the Apostle Paul reminds us of God's great reconciling mission through his son Jesus. When we respond in humility, we are made right (righteous!) in Jesus. But there's more! Once made friends of God, he gives us the privilege of representing Jesus as his ambassadors. Our calling is to invite others to join the family—to be reconciled with God as we have.

We believe Jesus is up to the same "stuff" today, albeit in a different time and context. His mission is to invite people of all backgrounds and ages to come back to God—to be made right with him. As a church he has called us to join his mission as ambassadors who share the

Good News with others and help them grow-up in the faith. We call this two-part movement *Missional Discipleship*.

This annual report is essentially a reflection on what God has been doing among us and where we sense his call to missional discipleship in the 2013-2014 year.

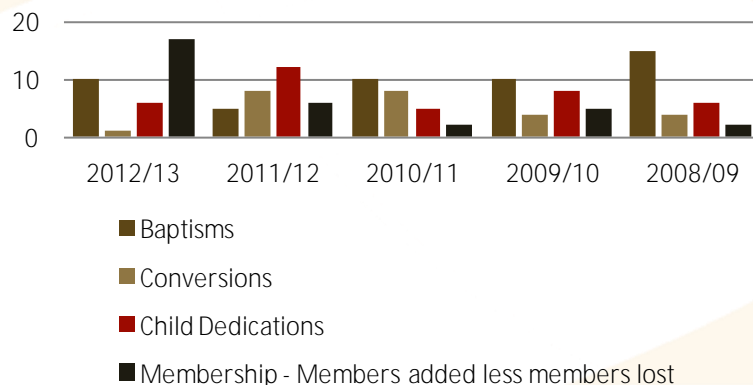
### New Staff

It seems no year at Cochrane Alliance would be complete without significant changes to the staff team. This year there will be three significant changes. First, Larry Charter will enter-into the second year of his Master of Counselling. This means he will be giving approx. 15 hours/week to his ministry with us.

Secondly, this past spring we got the happy news that Laura Hahn was engaged to Vick Ladipo and planning the plunge into married and parenting-life. The downside (for Cochrane Alliance anyways) of this transition was Laura's resignation as Pastor of Community and Discipleship leaving us with a key staff vacancy. Finally, Emma Pattinson, serving us so well this past year in Children's ministry, let us know that she is planning a move to BC with her family in the coming months.

With these transitions we will be looking to make two significant hires. The board has decided to expand the Children's Pastor Position to a full time role and to fill the vacancy as soon as possible.

## General Statistics



As we complete the search (and pending her move) Emma will continue to serve us in a transitional role. Secondly we will be reconfiguring Laura's job description to fit some of our key missional discipleship priorities and begin the search for another associate pastor early this fall.

### Discipleship Initiatives and Alpha

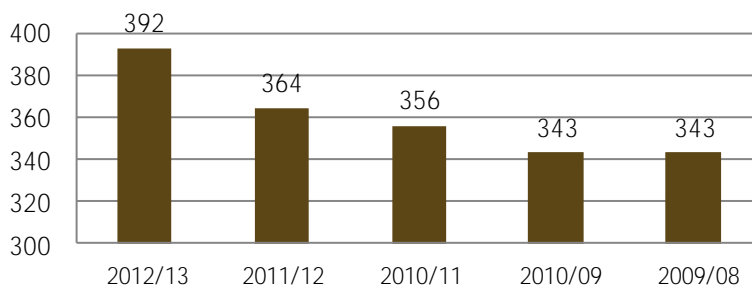
With a reduced-staff we will not do much to change the discipleship programs we offered in 2012-2013. Our line-up will include *LifeGroups* (with a fall-emphasis on missional living), *The Journey* and *A Way of Life* (formerly known as *The Emerging Journey* and *The Equipping Experience*) and *2:4 groups*.

One of the missing pieces in our discipleship program last year was a growth opportunity for people who are unfamiliar with Jesus or exploring Christianity in general. Thus, we will be re-introducing the Alpha program in conjunction with Alberta 2013. Alberta 2013 is an invitation from the province's churches for Albertans to attend an Alpha course through the church of their choice this fall. The spiritually curious will be engaged through a province-wide, integrated media campaign. It will provoke people to 'Question Everything' by asking the most basic question, 'Why?' We're excited to participate in this province-wide initiative.

### Missional Communities

In 2012-2013 we began experimenting with a new kind of group that has mission as its number one priority. A missional community is a family of disciples united in their commitment to Jesus and sent by him to a particular "tribe" they live among. Members of "MCs" commit to

## Average Weekend Service Attendance



investing in their own discipleship while at the same time prioritizing their relationships with those who do not yet know Christ personally. There is still a lot to learn and articulate about MC life, but we're committed to continuing the journey. From two experimental groups that formed last fall we expect to see 4-5 groups this year. They will range from a neighborhood group in Heritage Hills to an MC that focuses on New Canadians in Cochrane. I am delighted to see more and more people willing and excited to jump into this new venture.

### Expanding Sunday Morning Ministry

As Emma and I reported earlier this year, we are bursting at the seams in our Sunday School classrooms. Increased Sunday morning attendance has led to increased numbers of children—a happy challenge indeed. In order to do a better job at discipling children in our current facility we believe the time has come to move to two services. This will allow us to spread-out our kids and reduce the student-teacher ratio. Not only that, as we recruit for the new season, we will be looking for men and women who can teach in four-week chunks. While this increases the level of

commitment we ask for from our volunteers, we believe the sacrifice will benefit our kids immensely. Worship Services (beginning at 9 and 11 a.m.) in the sanctuary will look and feel much the same as they have in the past few years.

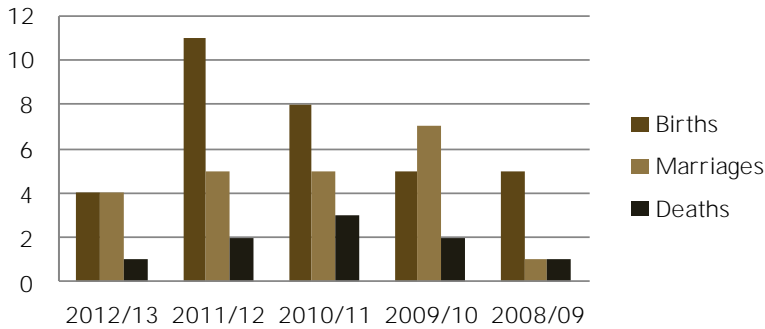
### Building Renovation

After much prayer and discussion (and current realities like the lack of children's space discussed above) the Board believes that our ministry will be better served with an improved facility. We are at the beginning stages of exploring options for upgrading the current property. See the Report of the Board of Elders (Page 25) for further details.

### Considering Women as Elders

The Board of Elders would also like the church body to consider the matter of whether or not women should be eligible to serve as Elders. Since Assembly 2000, the Christian and Missionary Alliance has left the matter up to local congregations to decide. In 2003, after a process of prayer and theological discussion, Cochrane Alliance Church membership voted on this question, and the motion to allow women to serve as Elders received 41% support, well short

## Life Transitions



of the 2/3 majority vote required by our national constitution. At our 2003 AGM the Board was asked to set a timeline to revisit this question. We set that timeline for five years, and in 2008, after further discussion, the Board decided not to bring the matter before membership.

Earlier this year the Board considered the question again and decided it is time to discuss the issue as a body and bring the matter to a vote. This coming fall and winter we will work-through a process that includes

- (a) discussion and education at the Board level,
- (b) a series of evenings where the various theological and biblical positions on this matter are outlined and discussed
- (c) a season of prayer and reflection and finally

(d) a formal vote by membership of the church. Lord-willing the process will be complete by April 2014.

We would ask for sustained prayers for wisdom, guidance and the unity of the Spirit as we engage this matter.

### National & International Partnerships

We continue to be blessed by the partnerships we have forged with churches and International Workers around the globe. We were delighted to receive Sonny Perron-Nault and Elsa Angers from our partner church (*The Oasis*) in Cloverdale, Quebec. Rumor has it that a team from Quebec may come west mid-2014! This next year will also mark the final year of a 5-year partnership with the Alliance

Church in San Raymundo, Guatemala. Local leaders there are hopeful the school will open its doors in 2014. This gives us an excellent opportunity to assess our partnership and consider what God is calling us to **do in the coming years.** We're also excited to send another team of students to San Raymundo in February 2014. This past January, Alliance international workers (and former Cochrane-ites!) Mark & Paula began their new roles **Canadian Regional Developers (CRD's)** to the Spice Region (Southeast Asia). **We're delighted to see them take-on this new responsibility and look forward to signing a Seamless Link agreement with them while they are on home assignment in Canada.** Developed by the Alliance National Office, a Seamless Link is a covenant that **outlines how, by God's grace, two partners will practically work together: praying for one another, communicating together, doing on-site ministry, and giving towards the cost of ministry.**

### Concluding Thoughts

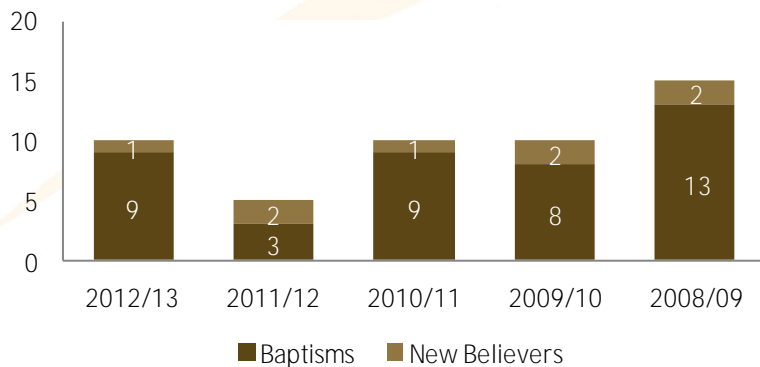
I believe that God has called us into mission in a wonderful place at very exciting time. Just think: by some estimates Cochrane could be populated by 30,000 people in less than seven years. What an opportunity! Are we ready to seize it?

I wish to thank the hundreds of people who make-up this family and give sacrificially of their time and resources to see our ministry go forward. Thank you. May God fill us with his Spirit and give us the privilege of seeing hundreds more be made right with him in the coming days and years.



Respectfully submitted,  
Rev. Jason Koleba  
Lead Pastor

## Baptism





## REPORT OF THE ASSOCIATE PASTOR

The past six months have we have seen God doing great things in the lives of people in our church and our community. It has been challenging for me personally as I have sought to juggle ministry here at the church with my study load at Gonzaga University. However, I am encouraged with how God has gone before me to guide and assist me as I have **sought to the "wear two hats"** of ministry.

### Groups

Many groups, big and small, have been meeting regularly to study **God's Word, pray and encourage** each other, to enter into a deeper personal discipleship experience as well as to reach out to others in our community. Our Life Groups saw 23 groups meeting regularly with approximately 220 adults participating. Several of our Life Groups participated in the Modern Parables Series by Thomas Purifoy and Jonathan Rogers which followed the parable series in our morning services. Others participated in 2:4 groups with a total of 32 groups serving 63 participating adults. The Emerging Journey (Vantage Point 3) discipleship program served 23 adults in three different groups. Two Missional Community groups, serving 24 adults and families, met on a

regular basis as well. A big thank you to all who have served in various capacities to see our many groups serve a large group of people. It has been encouraging to see 328 adults involved in some kind of group experience on a regular basis. The ministry year ahead of us presents many opportunities to invite others to be part of a group experience.

### Keenagers (55+)

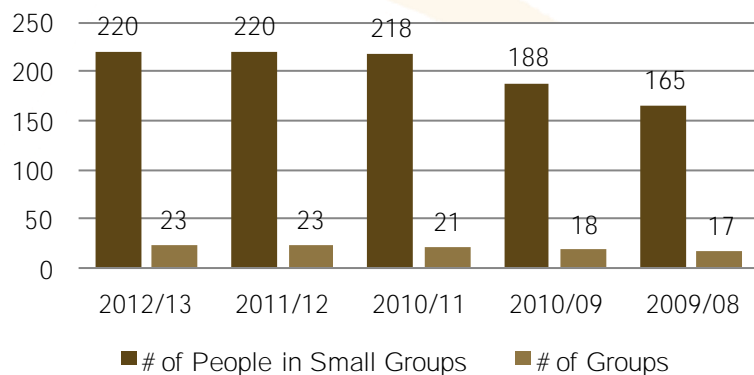
Our Seniors group (Keenagers) have been actively involved meeting together for Bible study, potlucks, hymn sings at Seniors on the Bow as well as several outreach projects. Several of our Keenagers prepared a meal and served 50 to 60 international students in Calgary at the Focus

event sponsored by International Student Ministries, a group which extends hospitality to students who are here in Calgary studying. A big thanks to our Keenagers committee (Marilyn Valentine, Herb and Maureen Blattler, Ched and Janet Evans, Dave Pahl and Martie Hehr) as well as Darrel and Marianne Bender who have served faithfully the Wednesday afternoon Bible studies.

### People Care

Many people in our church family are involved in caring for the needs of others in our church family as well as in the community of Cochrane. I am grateful to several people who have assisted me in caring for the needs of people while I have been involved in my study

### Groups





program. A big thanks to Dave Pahl and Audrey Demaere who have served at our two care facilities (Big Hill Lodge and Bethany Care Centre) by conducting monthly chapel services at the two centers in my absence.

The Care Response Team, under the faithful leadership of Marianne Bender, have quietly done a wonderful job of visiting people in hospitals and homes, supporting people who need a listening ear and a word of encouragement as well as many other expressions of kindness. The first six months of this year saw our Care Response Team involved in approximately 90 visits and/or interventions among people needing personal care and attention. The CRT team has made it possible for me to study knowing that there are others who are caring effectively for the needs of people. Thanks to Lynn Millburn, Phyllis Reynar, Arlene Dickau, Dave Hall, Janet Hall, Darcy Sproule, Joan Winter, Dave Pahl, and Dave Heggie who have served on our CRT Team.

### Prayer Team

Our Prayer Team, (Steve Zub-chairman, Carolyn Gregg, Bev Hill and Jordy Dyck) have been actively involved in planning our weekly Prayer Gatherings and our Sunday morning prayer alter ministries which seek to promote a spirit of prayer as well as supporting people prayerfully who are requesting prayer for personal needs. Our prayer team also planned and led our Annual Week of Prayer (January 13-20) where we saw over 200 people participate in our weekly gatherings for prayer. Thank you, Prayer Team, for serving our church family by encouraging us to pray!

### Gonzaga University Study Program

This past six months have been busy, stretching and growing months for me personally as I have spent many hours in classes, studying, reading, writing papers, and tests. I have completed the first half of my Master of Counseling degree with Gonzaga University (Spokane Washington). I have now completed nine required courses including four weeks of residency studies in Spokane during the month of July.

I am grateful to my church board, my church family, my wife and family and many others who have given me this incredible opportunity and support to help me sharpen my skills as a professional counselor as well as prepare me for counseling ministries in the days ahead. It has been a challenging experience as I have sought to carry on ministry here at the church as well as my responsibilities as a student in **my master's program**. I am deeply grateful to my church staff and others here at the church who have taken on added ministry responsibilities so that my study program could become a reality.

### The Year Ahead

Starting on September 9<sup>th</sup>, I will be serving in a practicum experience at the Calgary Counseling Centre. My practicum will involve a wide range of counseling experiences as I seek to complete my partial requirements for my Gonzaga counseling degree. I will also be taking weekend courses with Gonzaga University which run parallel with my practicum. I am prepared for this to be a challenging and growing experience but I am excited by the opportunities that lie ahead.

I will be reducing my work hours here at the church to 15 hours per week to make possible the completion of my Gonzaga degree. It will still be my desire to serve the needs of the church family as much as is possible. I am confident that others will be here to assist me in meeting the needs as they arise. I am grateful to my staff and to many people serving with me who have agreed to help shoulder the people care load for the eight months while I will be involved in this reduced ministry load.

My plans are to complete my degree program by the middle of July, 2014 when I return to Spokane to complete my oral and written exams there at the Gonzaga campus. I am excited with the challenges that lie ahead of me. It will be an adventurous **ride, that's for sure!** Thanks for your ongoing prayers and support as I complete this next chapter of my life. In spite of my somewhat limited presence here at Cochrane Alliance for the next eight months I am still looking forward to serving together with **many others to see God's kingdom** established and grow here in Cochrane and around the world.



Respectfully submitted,  
Larry Charter  
Associate Pastor of People Care





## REPORT OF THE ASSOCIATE PASTOR COMMUNITY & DISCIPLSHIP

**2:4** These groupings continued on from the fall and a few people were added to them in the January session. I believe that these groupings are as good as **people's ability to make their schedules work and their commitment to letting others into our journeys.** We are currently trying to finish off the January-June 2013 year with an online survey monkey in order to evaluate our ministry year with factual data vs anecdotal stories. However, some of the stories that I have heard have been heartening: people who have been struggling with depression, anxiety and a couple are even contemplating walking away from faith. These people have remained deeply committed to **their 2:4s when other 'official' things have taken a backseat** which is a sign of the body of Christ caring for others. The numbers fluctuate on how many people are currently involved in these but we were around 63 throughout the year. Another encouraging stat is that one 2:4 grouping has already birthed into two groups and both are praying about the next people to join them. I am hopeful that we will always be open to finding room for just one more!

### 1on1

Franc Godri continues his quiet behind-the-scenes work on our website in having an apologetics conversation about issues that are related to the weekly sermon. **If you haven't checked it out, I'd highly encourage you to do so and have the thinking part of your faith journey stretched and encouraged.**

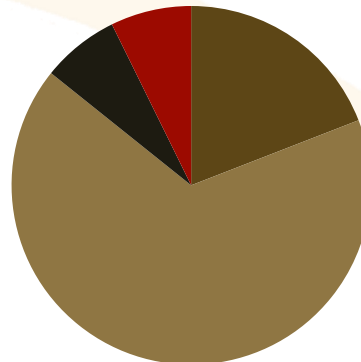
### Emerging Journey (now the Journey)

Three groups finished off their training (under the fabulous leadership of Yolanda Bosma, Cindy Koleba and Dan Weinert). We are now in the process of recruiting new participants for the

fall Year one group (the Journey) and are hopeful to have two year one groups and one year two group. What an honor to listen to Brad Smith share his narrative in June: God is developing us over the long haul and it looks **differently in everyone. We've heard four different narratives over the past few years and each one is unique in the way that builds the culture of missional discipleship and helps all of us to know that we are not in it alone.**

### Justice

We had one event that we partnered with the national



■ 2:4 Groups ■ Life Groups ■ The Journey ■ Missional Community

initiative, Defend Dignity in January. With all the news and documentaries abounding about the crimes of human trafficking and speaking up against legalizing prostitution, I am encouraged that the CMA is at the front of this and meeting with politicians and advocating and raising awareness regarding this issue. So often things are said about **“Where are the Christians? Where is the church?”** We are there advocating for the voiceless and I'd encourage you to follow this movement on FB, twitter and through the blog.

### Missions

Our Missions committee is a fabulous group of committed volunteers who care deeply about the international reach of our church. Scott Vlietstra is a strong leader with intentionality towards the causes and people we support. This team is passionate about building a strong missions culture here and every year we see signs of it moving forward.

There are 15 people who went on our fourth trip to Guatemala under the capable leadership of Ken Morris and Harold Hiebert. Guatemala has definitely **impacted our church's heart** positively in becoming a more compassionate and world Christian place on a DNA level. The school that we have partnered with them to build is almost at the point of being able to take students soon. Guatemala is a place where education is not taken for granted.

The missions committee has been in conversation with Mark and Paula Jones about signing a Seamless Link agreement this fall. This is an exciting development to partner with CMA missions-especially as

Mark and Paula give leadership to many relief/compassion and church planting initiatives in Muslim countries. They will be a part of our church family this upcoming year and we look forward to developing strong relationships with International Workers who are a part of the CMA family. I know that they will positively impact our church while we endeavor to support and encourage them as well. (Mark and Paula serve in South East Asia).

### Quebec

We were blessed to have Sonny and Elsa from the Oasis (formerly DDO) church that we have a partnership agreement with be with us this spring. It was so encouraging to sit with them and hear their testimonies along with others who have loved and supported Quebec over the years. The fact that

the RIDE monies raised last summer was encouraging as well. (On a side note: if you're looking for your next adventure-next July/August 2014, there is a similar ride called Love in Motion that will be raising monies for a project in Alberta. Get those cycling legs conditioned-you'll want to be part of it)

### Community

This spring, we celebrated the most volunteers ever at the Food Drive when we hosted it. Our church participated by shoring other teams of churches or community groups who were short the requisite people. I always have a sense of pride in our congregation when we step up to do so many practical and tangible ways to show love to the community. It seems that the one-time serves seem to fit with where **people's calendars and responsibilities** are these days.



One of the challenges is that the places where the greatest impact is the biggest demands on our schedules. With the pace of life that so many of us live at, a weekly or regular serving commitment in our community is something that seems like just too much. However, this is where the deep friendships, connections and life change happens. We have only had 2 people be weekly In-School Mentors with Big Brothers Big Sisters but this is where the big life change happens. I find myself torn: wishing more of us were able to do this but knowing that many of you are feeling overwhelmed at the pace at which you are dashing through life.

Last spring, we had the door that was open in Morley temporarily close to volunteer in the library for a weeks which stretched into a year. That door has now reopened for the fall and there are five volunteers ready and prepared to serve weekly or bi-weekly in the fall. Sometimes keeping the long-term in mind is important to insure that we do not become discouraged.

It is just in the beginning stages but Calgary Catholic Immigrant Society is open in Cochrane one day/week and offering great resources to newcomers to Canada and helps people with settling into a new community. They are very open to partnership and working with us and we were blessed to be able to partner on hosting a citizenship event for Temporary Foreign Workers in June. It will be exciting to see where this relationship goes. Great things are happening as many families such as Liangs, VandeVlierts, Ongs and Barclays have opened their homes and hearts in friendship to people who are new in Canada. These are the sort of friendship and outreach

that slowly but at a deep level **changes people's lives.**

At a recent community committee, one of the members stopped the conversation and commented on what a great community Cochrane is with people working together and not competing at the community helping level. She then commented that she works in Canmore, Cochrane, Airdrie, Beiseker, Strathmore and Chestermere and this is the only **community where there's a faith community** as an active participant. Yeah CAC!

### In closing

By the time that you are reading this report, I will no longer be on staff at Cochrane Alliance and rather someone who has fond memories of her time of employment at CAC. I have been so blessed by this family and have a few highlights of my time here: facilitating 2 Emerging Journey groups, leading a pilot missional community, seeing 2:4s become an integral part of our missional discipleship value, building our relationships with community partners and having so many of them become close friends and various times of public teaching: **both in kids' ministries and in** facilitating adult training and in preaching. However, the biggest highlight of my time here has been of the people. SO many of you have welcomed me into your stories and have shared my story as well. There are so many friendships that I share with many of you and even though things change with distance, I **know that in God's economy is** where we are just further away from each other geographically but not in our hearts. I am so grateful that I will be in and out of Cochrane regularly to have time to book extra coffee dates with friends. My prayers and

love will continue for this congregation as you seek to be a place of missional discipleship that impacts Cochrane and the world!



Respectfully submitted,  
Laura Hahn  
Associate Pastor—Community  
and Discipleship



## REPORT OF THE PASTOR OF STUDENT MINISTRIES

Fusion has continued to be a big part of this youth ministry. We continued down the path of beginning each month with our Fusion worship service. These times allow our youth to engage together in worship and teaching. We have had fairly regular attendance on these evenings and hope to see more youth become involved in these evenings.

In January Cadi Litschke and Dekker Parrott took over the leadership of our youth worship teams. Both have provided great direction, and led our youth well in worship. Many youth from the ministry have also been included on the worship teams.

Our teaching for the past 6 months centered on the idea of transformation. We looked at what it means to have God transform our hearts and minds. Transformation in our life requires us to give God all of who we are (not just pieces; soul, mind, body and emotion). We explored the question "What would it look like if you lived the same way in all the areas of our life?". And we were reminded that we can't transform ourselves or anyone for that matter, but rather it is only God that can bring transformation.

### Events

When planning our events this year we tried to not just think about our youth, but we planned with the mindset that ministry should go beyond ourselves. What we do should not just be focused on us, but there should be an outward focus in what we do. With this in mind we tried to serve and connect with other generations in our church through specifically planned events.

In February we sought to serve the families of our church and connect with the children by offering a free child care night so parents could go out on Valentines, and not have to find a babysitter. This was a great night in which we had about 10 families take us up on our offer. Our youth came that night ready to be with the kids, and they did an amazing job of caring for the kids and blessing parents.

In March we invited the Keenagers to join us on a youth night, the night was called "generations collide". John Bosma, Jordy Dyck, and Kristina Mochar together planned this evening, and they did a phenomenal job! On the evening youth came dressed up as a stereotypical senior and the Keenagers came dressed as stereotypical youth. It was

hilarious to see people like Carolyn Gregg with fake piercings, and dreadlocks and youth like Lloyd Rodgers with grey hair and pants pulled up way to far! The dressing up helped break some of the fear of interacting with someone way different in age. The night included games, and times at tables to get to know each other. It really was an amazing night! Both groups got a long so well, and we had a lot of fun together! This was definitely a highlight of my year to see these two generations, putting their own desires aside to take time to laugh and have fun together. We look forward to doing something like this again with the Keenagers!

Our other big event was called terminal velocity. In essence the sanctuary was transformed and we ran our own version of laser quest/paintball. Case Littlewood and Dekker Parrott put a lot of time into this event to make all the equipment and set up the sanctuary to look like an arena that had backlights, lasers, smoke machines and much more! At this event we saw many youth bring out friends for the first time, and we can pray that those friends will get connected on a bigger scale.



### Small Groups

Small groups have continued to meet twice a month and they continue to be a big part of the ministry. Nearly all the youth that are coming to fusion are also connected in small groups. In fact we often have our best turnouts on small group nights. Students that are part of small groups are experiencing close community with other youth and leaders. Our small group leaders continue to do a fantastic job, and I feel as though our leaders that are in place have really allowed for our small group ministry to do well.

### Small Group Leaders

Grade 7 Girls: Rachel Ellerby  
Grade 8 Girls: Meagan Orr and Kyanna Mochar  
Grade 7/8 Boys: John Bosma and Jordy Dyck  
Grade 9 Girls: Loretta Arkell and Lucy Pereyra  
Grade 9/10 Boys: Patrick Watt and Dave Brotherton  
Grade 10/11 Girls : Dee Weibe and Kristina Mochar  
Grade 11/12: Boys: Kayl Litschke and Dekker Parrot  
Grade 12 Girls: Heather Ann Wicker

### Conferences

EPIK - This is the first year that Cochrane Alliance Church was a part of the EPIK conference. This is an Alberta wide conference that takes place in Calgary. It focuses on junior high age youth and aims to challenge these youth in their faith and as well to take a hold of the truth that they can be used by God now! We had 16 youth and 6 leaders participate this year! It was a phenomenal weekend in which our youth grew closer as a community and as well received great times of teaching and worship!

Legacy - This conference was for

our senior high students. The conference is put on by Ambrose and we had 13 youth and 5 leaders attend. Again this conference provided great opportunities for our youth to grow and be challenged in their faith. The Eeles family graciously opened their home for us to sleep at for the weekend, which made for great time together as a group. So a big thanks to the Eeles family!

### Where Are We Going?

Can we say with confidence that we are accomplishing the ministry Christ has called us to? I believe that we are to a certain point, but I also believe that we can do a lot better. Our world is changing, the town of Cochrane is changing whether we choose to see it or not. Our youth are searching for meaning, purpose, love, acceptance, and freedom in life. Currently they are not turning to God, and the church for this. This should cause us to pause and truly evaluate what we are doing.

In my experience with youth ministry it has been my observation that the vast majorities of youth ministries that are operating serve mainly as a safe haven for Christian youth to come have fun, connect, and learn from God's word. This is not entirely bad, as many youth that are in the church, are enjoying good community and are learning from God's word and we have seen good things come

from this. Many lives have been changed and many youth would like to see our youth ministry engage with the concept of missional communities. It has been on my heart over the past year that we need to place a larger emphasis on reaching the lost. are growing in their walk with God. However in doing this we have also hurt ourselves as we have focused the majority of our efforts inwardly.

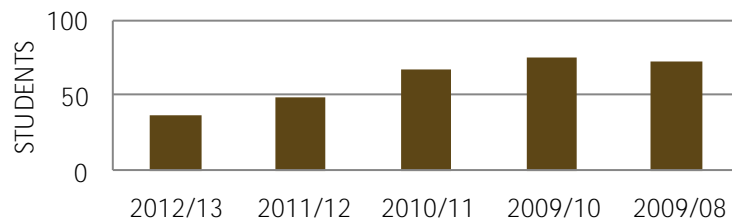
Going into next year we would like to see our youth ministry engage with the concept of missional communities. It has been on my heart over the past year that we need to place a larger emphasis on reaching the lost. As a youth leadership team we are wanting to lean into developing missional communities for our youth.

Missional Communities will be the primary way that we do discipleship. Our understanding of discipleship involves both nurturing spiritual growth in youth and as well equipping them for outreach. Missional communities will be the contexts in which youth gather to experience life together, grow as believers, reach out to their friends, and challenge each other to live God honoring lives. We are unsure of what this new course will bring but we are excited for it, and fully believe that this is the direction that God is pointing us towards.



Respectfully Submitted  
Jason Dimnik  
Pastor of Student Ministries

## FUSION





## REPORT OF THE KIDS MINISTRIES DIRECTOR

Sunday mornings are at present the main focus of contact with children attending Cochrane Alliance; encompassing nursery through to grade 6. Preschool and grade school classes have their own age specific lessons each Sunday. The curriculum is 'Tru' ([tru.davidcook.com](http://tru.davidcook.com)) which is an online based curriculum which provides a variety of age specific lessons for both large and small groups. The focus is on the Big God Story and how kids fit into this.

### Nursery and Little Lambs

Nursery continues to have a steady flow of babies and young toddlers. Keeping the volunteer / child ratio safe is always a priority which is achieved with some wonderful youth who supplement the adult volunteers each week. Little Lambs was new in September 2012 just for 2 year olds. This is a 2 yr old, rising 3 yr old class which has eased some of the overcrowding in the nursery and provides a more suitable play room for the 2 yr olds. This separate class has been working well for a year now and the children have been content so it will continue for the next year.

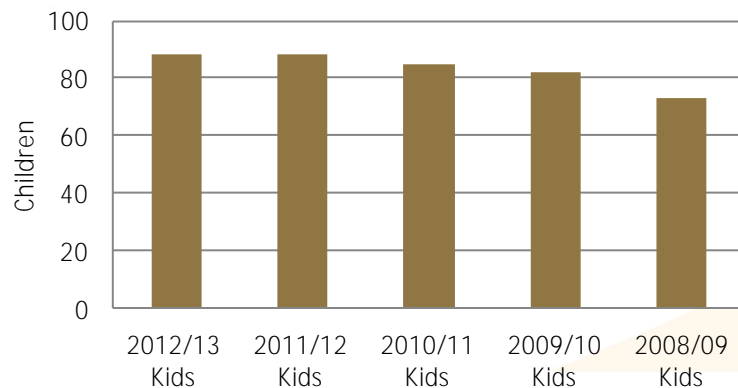
### Terrific Tigers Pre school

Pre school continues to be one of the larger and lively classes. It is very encouraging to hear the kids recite some key characters and stories from the Bible. The regular attendees can tell the stories about Jonah, Daniel, Samson, David and some New Testament stories such as the Good Samaritan. The worship slot led by Christie DeGreeff is popular with the kids and I hope to find some more willing worship leaders so this can be a weekly occurrence. Thinking ahead to fall this group will provide some challenges as they will become one of the larger grade school classes and will increase the numbers in large group.

### Grade School

Sunday School for Kindergarten through to grade 4 starts with large group where our very creative large group leaders bring alive the curriculum in fun and interactive ways and with worship. The Big God Story curriculum emphasizes how **God's story is a continuous one and where kids fit into this.** Bible verse memorization and bringing your Bible to Church is rewarded by prizes each week. Once a month there is a quiz (usually Wheel of fortune style) testing the **kids' memory on what they have learned over the previous month.** This is a popular event but also provides encouragement to the teachers that their effort is worthwhile and the kids are learning something.

## Kids Ministry Attendance





After large group the kids then break up into age specific small groups which provide a different setting to continue the lesson theme, usually through crafts, games and stories.

Grade 5/6 go straight to their classes and follow a preteen specific curriculum. Kelly Hicks and Dan Williams have taken the lead in these classes since September 2012 teaching 3 out of 4 Sundays every month providing continuity of leadership and deepening relationships with the children. Dan has seen the boys willingness to pray, share with each other and willingness to give their testimonies increase which is so wonderful to hear; no mean achievement for a class of teenage boys! Both Kelly and Dan will vouch for the value of continuity teaching these kids every week.

### Moms and Tots

This group continues to meet on Tuesday and Thursday mornings averaging around 10-12 Moms each morning. More than half of these Moms do not attend Church. Kara Balcarras does a wonderful job leading this group and has a great way of facilitating the Moms to connect and form friendships with each other. As the weather improved the Moms started meeting socially throughout the week in outdoor locations too.

### Soccer Camp

The preparation for soccer camp took place in the months leading up to July 1<sup>st</sup>. This year our booking and payment system has been available online which has been a huge administrative bonus and 60 kids registered for the camp. At the end of the camp the feedback from parents and campers was all positive. Two children made a decision to

become Christ followers and 6 more rededicated their lives to Christ. Half the kids were not Church attendees although some had connections through friends or Moms & Tots. This year was the easiest year out of the 4 years soccer camp has been running. The coaches from Athletes in Action were great, but the assistant coaches from Cochrane Alliance were outstanding. They committed to the week, connected with the kids and were innovative in the way they presented the Gospel message. Huge recognition goes to these people for making the camp such a success.

### Growth

Overall the Kids Ministries attendance figures are exactly the same as last year but the breakdown of those numbers is slightly different. There were only 6 Sundays when attendance was below 100 kids, and the peak came on Feb 10<sup>th</sup> at 150 kids. So this means since 2010 there has been a 4% increase in attendance. The lack of large classrooms still continues to be an issue particularly for grade 1 and grade 3 / 4 girls where there can be up to 20 kids squashed into a small room.

In March around 50 parents and Sunday School teachers met together and a new multi service ministry approach was introduced by Jason Koleba and myself. This was endorsed by everyone present as a way to resolve some of our challenges in Kids Ministries and we now move ahead with this plan in Sept 2013. I anticipate that the some of the problems such as a lack of large enough classrooms will be resolved as the attendance is split between the two services. Although this makes the Kids Ministries leader schedule more complicated we are confident that it will make the kids experience

more beneficial and hopefully 'calmer and quieter' with less kids in each class. Some of our Sunday School classes are bursting at the seams which is something to celebrate, but it **doesn't necessarily feel all that wonderful when you are 'in the moment' as a leader in one of those crazy classes!**

### Appreciation

There are over 100 volunteers involved in Kids Ministries who give their time to make Kids Ministries function throughout the year. The Sunday School teachers have been outstanding this year even though it is a tough job sometimes coping with big classes and excitable children. There are people who help behind the scenes too such as the registration desk administrators and Pam Loepky and Carrie Goertzen who spend hours preparing lessons and crafts with me. They all play an important but vital role and I cannot say enough how much I appreciate what everyone does in their individual roles. Thank you! 

Respectfully Submitted  
Emma Pattinson  
Director of Children's Ministries



## REPORT OF THE WORSHIP PASTOR

It feels quite a bit different to be writing this report in the middle of summer! Looking back at the first half of 2013, we have a number of things to be thankful for and I am once again feeling blessed to have the privilege of spending so much of my time in preparing and leading worship from week to week! The spring and summer months have been very busy ones for my family. I took on a heavier course load this spring in order to try and alleviate some of the pressure in the coming year. During the summer, I also turn on a bio-vocational switch and work three days a week painting. So these past few weeks have been full, but in the same breath, bring new challenges and different kinds of energy into our lives. We have been in good rhythms in terms of our worship ministries, and we have had several great moments over the past six months as we continue to pursue becoming missional disciples.

### Leadership & Events

There have been a few shuffles in the past few months. Julie Pearson felt challenged by the Lord to pursue new directions, and stepped down from leading in our worship ministries here at Cochrane Alliance. I appreciated the quality of musicianship and maturity that Julie brought to our

team, and she will be missed. Emily Adlington finished off a practicum role in worship leadership role. It was a great privilege for me to coach and encourage Emily in her journey, and she continues to prepare at Ambrose for future ministries. Tim Carlson has continued to give us steady and mature leadership and has been eager and flexible in accommodating new opportunities for others to help out with leadership. In recent months, I have been happy to work with Tony Wong, another young worship leader. Tony has a super positive attitude and a servant heart, and I look forward to continuing to help him develop into a greater worship leadership role here at Cochrane Alliance.

The worship design team, that we formed this past fall, put in many hours and creative energy in helping me to plan our Easter services. Our Good Friday service was fantastic celebration of how **Jesus' life and death fulfilled God's ultimate plan that was prophesied hundreds of years in advance.** We included several creative elements that helped us view the events of that day from the perspective of several biblical characters, and find many similarities in our own stories. Cathy Adlington was a big help in putting together terrific scrim/shadow scenes to visually aid our time of worship.

Easter Sunday was a lively celebration. Wendy Eeles volunteered to lead a choir, and both she and the choir rose to the occasion. We sang a number of upbeat hymns and choruses, and **had a children's story time that included illustrations drawn and colored by many of the children in our church family.** The highlight of the morning was baptizing seven **people!** I can't think of a better way to celebrate the resurrection and new life that Jesus secures for us, or a better picture of the transforming power of the gospel for those in attendance who may still have been considering the potential of the Christian faith for themselves.

This spring we had the opportunity to welcome two special musical guests: the Ambrose Community Choir on April 7<sup>th</sup>, and Jon Neufeld **of Starfield on Father's Day, June 13<sup>th</sup>.** The Ambrose choir was well received and was a great follow up to the Easter weekend. Our worship team really appreciated playing with a leader of the caliber of Jon Neufeld, and having him come gave us not only a super worship experience, but also exposure to world poverty and hunger issues and the opportunity to support Food for the Hungry.

### Planning For Fall Worship Services

Moving to two Sundays services

this fall presents us with additional challenges and commitments for all the various teams of people involved. But this does not alter the intent for our gatherings, and preparations for these changes are well underway. Our plan is to duplicate the services as closely as possible, and I anticipate that we will be able to make adjustments that will likely be needed as we roll through the fall.

We have continued to put effort into creating worship gatherings that are about much more than music and preaching. The entirety of our Sunday gatherings shape us as a body of believers, and our worship practices and rhythms **ought to celebrate Christ's story**, form us as a community of his people, and strengthen us and send us out again bent on his mission. This coming year we are planning to reshape our corporate worship rhythms somewhat, and to draw out more intentionally how our worship rhythms form us as a gospel community.

We could use the acronym BELLS to summarize how our corporate worship shapes and supports us as missional disciples:

- 1) We gather to *Bless* God and each other. We sing praise, **declare God's greatness**, and support each other in relationship.
- 2) We **Eat together at the Lord's Table**. This year we plan on having the Table physically present during all Sunday worship gatherings, even when we are not actually participating in a communion meal, simply because the Table tells us the story of Jesus and is a centralizing and symbolic picture of his real presence with us. I have **appreciated Joan Winter's** faithful service in preparing for Communion. Joan is stepping away from that role, but I want to thank her for all she has done. I also want to thank Ched and Jan Evans, Doug and Arlene Dickau, Ken and

Verna Corbett, Bob and Denise Higginson who have begun to carry the responsibility for that preparation.

- 3) We *Listen* to God. We take a posture that expects to meet with and hear from God, and this could include what he might say to us through songs and in times of prayer and preaching. We have several new people ready to begin leading us in prayer, and also appreciate those who have done so in the past year.
- 4) We *Learn* Jesus each week. We develop a discipline for **God's Word and keep a priority** for preaching. This year we plan to read Scripture every week because we believe that it is the story that forms us as a gospel people. Each month we will devote two weeks to a gospel reading, one to a New Testament Letter, and one to an Old Testament passage. Our plan is to read through the gospel of Mark, the book of Hebrews and many Old Testament stories that complement the direction of our sermon series. I appreciate the help of Suzanne Hawkes in co-ordinating a team of people for this.
- 5) We are a people who are *Sent*, and so we see the ultimate vocation our lives as completely meshed in co-operating with God in his mission. We regularly attempt to highlight real life stories of **"sent" kinds of actions**, and conclude each week with a **'benediction' that sends us out ready to express God's calling** on our lives in the week to come.

### Tech Team & Projects

I'd like to thank all the guys who have run tech this year (Dekker, Keith, Mike, Jordy, Ethan). I appreciate the time that each one spends to set up, take down and make worship distraction free. I also appreciate our media crew.

Janet, Daniel, Dwain and Wendy have been adjusting to new additions/features in our system (which is finally fully functional!) and have been doing a great job keeping things running smoothly during services.

We have made some improvements to our equipment this spring. We added a new snake for the drum mics to keep that area tidy and free from damage to the chords. We have also added some gels to the spot lights that help to reduce the harshness of those lights and make the skin tones more natural and warm. Most recently we have added a large TV screen on the beam under the sound booth that will function as a stage prompter. In the coming year we have planned to make a few upgrades to aging computer parts in the media booth, make a switch to better presentation software and add a second computer to allow for displaying different images on the two screens simultaneously.

We have also begun a process of consulting with a designer on updating and enhancing the décor of the area behind the stage. We are taking into consideration the potential timing of a larger renovation to our facilities as we investigate our options.

### Final Comment

Gathering to worship is an important part of our journey as disciples. In a sense, our Sunday worship gatherings are the broadest scale missional community we are all a part of, and the rhythms of our times together in worship form us as a gospel community. I appreciate the opportunity to explore with you how worship makes us confident to live lives of mission as we seek to grow deeper in Christ, and become a transformative influence in this community.



Respectfully Submitted  
Matt Quick, Worship Pastor



## REPORT OF THE BOARD OF ELDERS

The role of elders is to provide oversight of and direction to the ministry of Cochrane Alliance Church. We are elected and entrusted by the congregation to carry out the many facets of oversight: spiritual well-being of the body, performance of the pastoral staff, financial integrity, ensuring adequate facilities to carry out ministry, and protecting the people and property involved in these ministries. Those charged with this care and oversight of the church in 2013 were: Darrel Bender, Jason Koleba, Kevin Loeppky, Doyle Peterson, Clarence Poettcker, Al Ruttan, Scott Vlietstra, and Dan Williams.

We gathered as elders in mid-January for a half day of prayer and discussion concerning the direction of Cochrane Alliance Church. The REVEAL survey results were a helpful starting point as we considered the **church's role in people's lives and the community as a whole**. The elders committed to spend time in focused prayer and discernment throughout January concerning direction for this ministry, and at our regular monthly meeting we summarized our thoughts along these lines:

- 1) It is important to focus on renewed lives and dynamic community, as described in our church Vision. As we seek to live in Christlikeness, the idea

of OTHERNESS is key – being unselfish and sacrificial in all aspects of our lives.

- 2) Continue to move in the direction Missional Discipleship as a body. We need to better understand what this is, what it means for us as followers of Christ, and then how to become equipped to serve within Cochrane and beyond in a more missional manner.
- 3) Physical space is a real issue that we must engage more deeply this year. The status quo is not adequate, and ministry space will become a critical issue if we do not act soon.

These issues were focused on a single question that the staff and Board engaged together in March: **“What does growth mean for Cochrane Alliance Church?”**

We gathered as staff and elders for a full day of prayer, discernment, and learning together on March 16. We considered five different models of how our church could be shaped and what it would mean to grow in Cochrane for each of these models. We hovered around the ideas of traditional church growth and the **‘orbital model’** which aligns well with many of the ideas we have embraced in the Missional Discipleship approach to church.

In June, Jason and Doyle hosted

an evening meeting of several leaders in the congregation, in which we presented the concepts of orbital church and missional communities, and then considered the implications for growth and use of the current facilities. We were pleased that the discussion focused on the vision and direction of Cochrane Alliance Church rather than facilities details. We considered a key question of whether to improve the current property or begin now to plan for a new or different facility. We leaned in the direction of improving the current property for continued use over the next ten years, while also beginning to explore ideas for a future site in the longer term.

The Board of Elders has decided now to begin conceptual planning for a facility upgrade. This will involve considerable work to design and renovate our current building. Included in the budget for FY2013-14 are fees to engage an architect firm in conceptual and detailed design. Before approving that budget, we are bringing this question to the congregation for vote:

**“Shall Cochrane Alliance Church engage architect design services and begin a focused funding initiative to upgrade the current facilities for improved ministry functions?”**



Respectfully Submitted  
Doyle Peterson





## REPORT OF THE TREASURER

The past six months saw us come close to **achieving our "mini" budget**, but our expenses exceeded our income by \$3,600.00. This will be covered by our surplus from last year.

We have not updated our Plan to Protect training for volunteers in the past six months, so this will need to be done over the coming year. This is an important aspect of ensuring our children are taught in a safe environment, but does add an expense to this **year's upcoming budget**.

Our staffing is in a state of transition, with Larry continuing his education and working very limited hours. His workload is being shared by all the other pastoral staff. We are beginning the process of filling a staffing position left open by Laura, and **we have just filled the Children's pastor position on a full time basis**. How soon we fill vacant positions will have an impact on the budget, and makes expense prediction more of an art than a science.

With our numbers up, especially in the number of children and young families that are attending, we have some challenges ahead of us this next year. Space is at **a premium in children's education**, and anyone who

volunteers in this area is well aware of this. We would like to explore plans to create more space in the form of expanding our second storey balcony level for classrooms, multi-purpose rooms, etc. This has an initial cost of about \$66,000.00, and will provide us with a structural **engineer's report, and preliminary plans** for expansion and renovation. More detailed plans will need to be drawn up from that, but I think this phase could be completed by April of next year. We are asking for the **congregation's support in this** as this will incur some additional expenses.

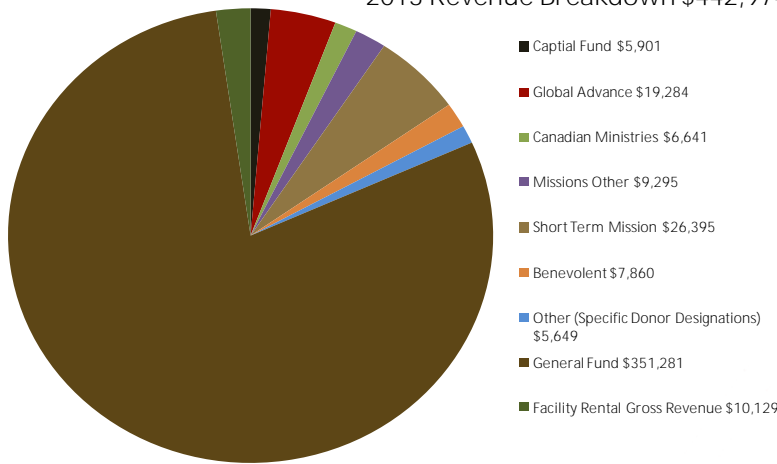
Overall we are a healthy church that supports missions locally, nationally, and worldwide. Through your faithful and generous giving we will continually to grow and expand to minister to our adults and children, and to others around the world.



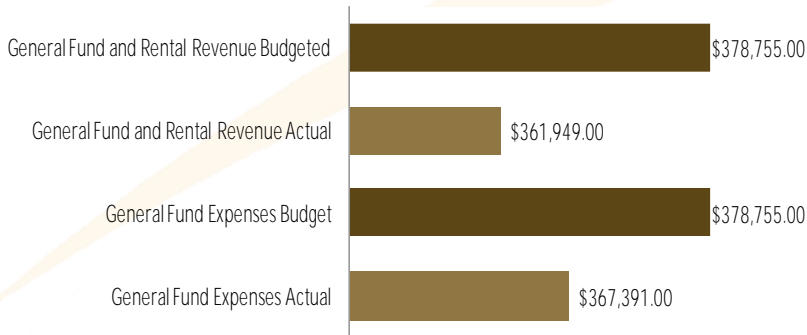
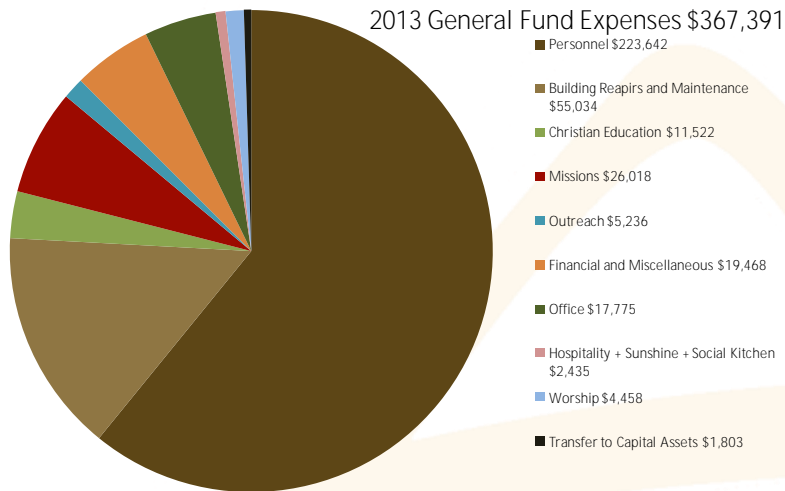
Respectfully Submitted  
Al Ruttan

# Finances at a Glance

2013 Revenue Breakdown \$442,974



2013 General Fund Expenses \$367,391



- General Fund Expenses Actual
- General Fund Expenses Budget
- General Fund and Rental Revenue Actual
- General Fund and Rental Revenue Budgeted





## REPORT OF THE NOMINATING COMMITTEE

### Nominations

#### For Board of Elders:

3-year-term:

Franc Godri

#### Current Members:

Doyle Peterson  
Clarence Poettcker  
Dan Williams  
Scott Vlietstra  
Kevin Loepky  
Al Ruttan

#### Nominations for Congregational Reps to Nominating Committee:

1 Year term:

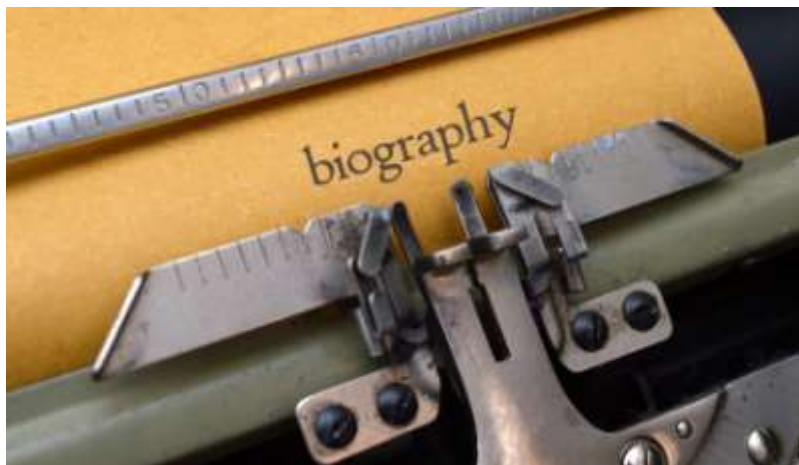
Carol Peterson  
Wendy Ellerby

From Constitution, Article XV – Elections

*...The Nominating Committee shall present and post, at least two Sundays prior to the annual meeting, one name for each office to be filled. Other nominations, if any shall be made in writing, signed by two members in good standing, and filed with the chairman of the nominating committee for posting before the public services on the Sunday prior to the annual meeting.*

Nominating Committee:

Jason Koleba	Chairman
Karen Trapp	Congregational Rep
Catherine Legary	Congregational Rep
Al Ruttan	Board of Elders Rep
Clarence Poettcker	Board of Elders Rep



## Elder Biographies



**Doyle Peterson**

was raised in a Christian home and committed his life to Christ at age 12. During university

years he struggled to discern God's will regarding his life's work, and during a summer missions project with Gospel Recordings on Los Angeles, he fully committed his life to Christian service. He completed his engineering degree, worked two years for Phillips Petroleum Research Centre in Oklahoma, and then joined Wycliffe Bible Translators in 1983. He has served in various technology and management roles in Wycliffe, and is currently International Director of Strategic Initiatives. Carol serves in the Finance department of the Wycliffe Canada headquarters in Calgary. They have three children, Christopher, Eric, and Renee. Their family moved to Cochrane in 1999 and they joined Cochrane Alliance Church in 2002.



**Clarence Poettcker**

was raised in a Christian family and at an early age asked Jesus into his heart.

At the age of fourteen he rededicated his life to the Lord, was baptized upon his confession of his faith and joined the Mennonite Brethren Church. He married SuAnn shortly after his 22nd birthday. They have three grown children. Since coming to Cochrane Alliance he has been involved in various areas of church ministry. Most of his ministry has been with small groups, both adult and youth. He has also sung in the choir, acted in dramas, ushered, been on prayer team ministry and served on the Board of Elders.

of age to his wife Pamela. Kevin and Pam have three young children. They moved to Cochrane Alberta for work and a change in life. They had hit the economy boom and life had a different spin to it. God has seen Kevin through times of great financial need and has used life challenges to shape and mold him to whom He sees fit.



**Scott Vlietstra**

grew up in a Christian home with most of his early years being in Lacombe,

Alberta. He attended Red Deer College and University of Alberta in the early 90s and became a High School teacher with a focus on mathematics and now physics. He and his wife Lorraine have three children, Logan, James, and Taya. They have been attending Cochrane Alliance Church fourteen years. Scott teaches Calgary at Western Canada High School. He has a real heart for God's call to missions and is presently the chair of the missions committee.



**Kevin Loeppky**

grew up in the small town of Osler Sask. He attended a Christian school and

finished his grade 12 there. At that same school he dedicated his life to the Lord at the age of 8. He was baptized at the age of 18 and then married at 19 years



**Dan Williams** was born in Lacombe, Alberta and lived on a farm in the area until he was 14. He was privileged

to grow up in a Christian home. He made a decision for Christ at a very young age. Due to a fire he moved with his family to the Okanagan and then the coast where he completed high school. Dan met his wife Winnie at Briercrest and completed a teaching degree at the U of C. They have three grown children, Mark, Phil and Cindy as well as eleven grandchildren. Cochrane Alliance has been a great blessing to both he and his wife and Dan looks forward to what God will do here in this church and in the great town of Cochrane.



**Al Ruttan** was born in Ontario, born again at 16 years of age. He moved to northern Alberta in 1980 and to

Cochrane in 1984. Al started attending "church" at Cochrane High School, helped in building the original church building, then the addition (current sanctuary, etc). has been in several small groups, plays, choir, nursery, has taught Sunday school, etc. Al is married to Pat; they have 3 married children and two grandchildren. Al worked for the Province of Ontario and the Province of Alberta in the Criminal Justice system at 6 Correctional, Young Offender, and Remand Centres. He retired 3 years ago as Director of the Calgary Remand Centre. He is presently working full time at Bass Pro Shops at Cross Iron Mills in

Balzac and plans to retire again in the future

**Elder Nominee**



**Franc Godri** was born in LaSalle, Quebec. He current works for Standard Life as a Senior Consultant.

He has been in the financial services industry for over 18 years and this, following an 11 year career as a military pilot. He is married to Carol Randall and they have 3 children. Franc and Carol started attending Cochrane Alliance shortly after they moved to Cochrane in 1998 as seekers. Through strong yet humble church leadership and with the help of the Alpha course, Franc and Carol were baptised together in 2000. Franc has a passion for apologetics and how we can defend our faith with confidence, facts and humility. To this end, he has been working with the church leadership to provide apologetic resources to congregation members.



## AGM Agenda

September 15, 2013

- 1) Call to order
- 2) Adoption of agenda
- 3) Devotion and opening prayer
- 4) Adoption of minutes of annual meeting of March 17, 2013
- 5) Report of the nominating committee
- 6) Election of elders
- 7) Reports:
  - a) Lead Pastor
  - b) Board of Elders
  - c) Treasurer
- 8) 2013 Financial statements (six months)
- 9) New Business:
  - a) Facilities planning
  - b)
- 10) 2013-14 Budget
- 11) Adjournment and closing prayer

## Practical Procedures for Annual General Meeting

*The very words “parliamentary procedure” strike terror into the hearts of most men and women. And rightly so!*

*Parliamentary procedure, when carried to extreme, can be a bore. It can be a nuisance, and a real pain. However, a little understanding of basic, practical parliamentary rules and procedures will avoid wasting time and ensure that business is accomplished.*

*So this material is put together with the idea of providing every member with a minimum of details on correct business procedures. Correctly used, an understanding of parliamentary procedure will inform you in the efficient and smooth operation of a meeting ensuring that the majority rules, but that the minority is given a chance to speak.*

### AGENDA

Please ensure that you have adequately prepared for the business meeting by reading the Annual Report carefully and noting any questions for clarification. It is also considerate to submit well in advance any new items for discussion at the annual meeting to the Board Chairman. This greatly assists the chairman in preparing for the discussion.

There will be no formal reading of reports contained in the distributed Annual Report. It is expected that all reports have been read prior to the general meeting and, therefore, only questions pertinent to the report will be entertained.

Adjournment will be scheduled and publicized at a pre-determined time. It may only be extended by a majority vote on behalf of the membership, and then only for a maximum of one half hour.

### MOTIONS

#### The Main Motion

**This is the most common motion used at any business meeting. A “motion” is the method used to introduce a new subject for discussion at the business session. While it is called the “main motion”, it is of the lowest rank or priority. Therefore, a “main motion” can be introduced *only when there is no other business before the meeting.***

Without making a motion sound complicated, it is important to know (and understand) the eight individual steps in the proper presentation of *any* motion:

A member rises and addresses the chair.

The chair recognizes the member.

**The member states his/her motion (“I move that . . .”)**

Another member seconds the motion (without rising or addressing the chair).

THE CHAIR STATES THE MOTION (ensuring all members know wording).

Members discuss the merits of motion. (Each member receives recognition from the chair first. See item #1 and #2 above.)

**Members vote on motion. (Chair says, “Those in favor, say Aye”, etc.)**

THE CHAIR ANNOUNCES THE RESULTS OF THE VOTE.

## The Amendment

Although amendments seem designed solely to challenge the ability of the chairman and confuse the **membership, that isn't their purpose** - honest!

An amendment is designed to change or modify a main motion that has already been introduced to the meeting and is currently under discussion by the membership. An amendment may be introduced at any time during the discussion period.

An amendment is introduced by a member when he/she is basically in agreement with the main motion, but feels that a slight change or alteration to the wording of the main motion might make it even better.

Therefore, all amendments should indicate clearly what changes the member wants to make to the *wording* of the main motion.

Possible wordings can be divided into four sets:

I move that we amend the motion by adding the words . . .

I move that we amend the motion by striking out (deleting) the words . . .

I move that we amend the motion by inserting the words . . .

I move that we amend the motion by striking out the words . . . and inserting the words . . .

If another change is required, simply vote first on the amendment that has been proposed - either accepting or rejecting it - then go ahead and propose another amendment to the main motion if desired.

It is important to know that you must vote on the amendment first, then you must vote on the main motion (main motion as amended).





## Minutes AGM

March 17, 2013

1. Call to Order
  - a. The Chairman Doyle Peterson called the meeting to order in prayer at 1:05pm.
2. Adoption of Agenda
  - a. MOVED & SECONDED to accept the agenda.

CARRIED
3. Devotion and Opening Prayer
  - a. **Laura Hahn shared a devotional on “Wedding Nerves”**
    - i. **Laura related her experience of her brother’s wedding and the love he had for his bride.**
    - ii. Christ views the church as his bride – think about how much Christ loves us.
  - b. Laura concluded her devotional by opening in prayer.
4. Adopt Minutes of the Annual General Minutes held on March 11, 2012
  - a. Pastor Jason responded to questions from Cathy Adlington at the AGM meeting last year (add to minutes).
  - b. MOVED & SECONDED to accept the minutes of the March 11, 2012 Annual Meeting.

CARRIED
5. Proposed Change to Bylaws
  - a. Darrel Bender noted that there are a set of bylaws on page 39 of the report for CAC.
  - b. Some bylaws are being removed and some are being added (please refer to report).
  - c. The term of elders is now 3 years and with a move of the AGM to the fall the term is more than 3 years by a few months.

- d. Elders can serve for 2 terms of 3 years each and then must step off the board for a term.
- e. Fiscal year is proposed to be July 1 to June 30<sup>th</sup>.
- f. AGM is moving to September from March as it must be within 4 months following the end of the fiscal year.
- g. A vote was taken for the change in bylaws.
- h. There were 52 in favour (over 2/3 majority).

CARRIED

#### 6. Report of the Nominating Committee

- a. Jason Koleba delivered the report of the nominating committee.
- b. The committee recommends delaying nominations until the fall AGM.
- c. The nominations are complete (Franc Godri for a 3 year term).
- d. The nominees for congregational reps to the nominating committee are as follows:
  - i. Darrel Bender
  - ii. Wendy Ellerby
- e. Doyle moved that we accept the changes to the church bylaws.

CARRIED

#### 7. Reports

- a. Lead Pastor – JASON KOLEBA
  - i. Jason delivered his report and announced that the other pastors would not deliver their reports verbally to reduce the amount of time for the meeting to conclude.
    - 1. We were delighted to add Emma and Jason to pastoral team.
    - 2. The youth group is doing well in 2013.
    - 3. There was a group of dedicated people who provided leadership to the youth group while we were without a youth leader.
    - 4. Larry began his master of counselling degree which means reduced hours working as a pastor.
    - 5. **Larry has a new title “associate pastor of people care”.**
    - 6. **Laura is now the “associate pastor of community and discipleship”.**
    - 7. Jason thanked Matt for his hard work with the worship ministry and the technology required.

8. Jason thanked Wendy and Yolanda for the hard work on the annual report this year.
9. Our Sunday morning attendance has increased by approx. 9% year over year.
10. We have more young couples in attendance and there are more new people every Sunday.
11. Our 2013 attendance in kids ministry increased by approximately 12% and we are very full in most of our Sunday school classes.
12. **We have decided to increase the amount of hours dedicated to children's ministry leadership** (up to about 30 hours per week from 20 hours).
13. **The plan is to go to two services on Sunday morning and offer children's classes in both services.**
14. The plan is to start the two service format in the fall.
15. **Our focus is to be more "missional" in the community in order to see transformation in the church and community.**
16. This year the life groups were studying content that fit well with sermons (Kings speech and Dallas Willard series).
17. Emerging Journey has been very successful with many people working through this series and becoming more active in the church over the past few years.
18. We launched the 2:4 groups in the past year.
19. We have had 62 people involved in 2:4 groups this past year.
20. **Jason and Laura launched two "missional" groups that meet twice a month.** These groups involve all of the parents and kids in activities including things like toboggan parties. There have also been supper events with couples. The focus is to engage with people who are not believers.
21. There have been a number of funeral services in the past few months for people outside of the church. Pastor Larry has become connected with a number of people – example was a young man with cancer that Larry was able to pray with in the hospital shortly before he passed away.
22. The spiritual life survey was completed – we are about average as churches go. Refer to the annual report for the detailed results.
23. The number one priority for our church based on the survey is to provide strong programs for children.

ii. Questions and concerns

1. Carolyn Gregg raised a concern about our morning prayer meeting with two services. Jason assured the members that this would be addressed.

iii. MOVED by Jason Koleba to accept the reports of the Lead Pastor in addition to the other pastors reports.

CARRIED

b. Board of Elders – Doyle Pedersen

- i. Doyle recognized the current elders – Darrel Bender, Dan Williams, Scott Vlietstra, Clarence Poettcker, Al Ruttan and Kevin Loepky, .
- ii. Doyle reported that one focus of the elders has been to catch people doing the right things and provided a number of examples of church members in action.
- iii. Doyle reported that we can look forward to more long term focus in the fall meeting in our ministry and facility needs.
- iv. MOVED by Doyle Pedersen to accept the report of the Board of Elders.

CARRIED

c. Treasurer –

- i. Doyle presented the report for Al Ruttan who could not be in attendance.
- ii. Brenda Heavenor assisted Doyle in presenting the report.
- iii. Doyle reviewed the 2012 fiscal year and the financial review reports.
- iv. 2012 Financial Statements
  1. Actual Revenue was \$690,780.
  2. The budget was \$665,610 and expenses were \$656,230.
  3. Expenses came in under budget with \$34,550 in excess funds.
  4. Giving to missions continues to be strong.
  5. Staff management of budgets allowed many to come in under budget.
  6. We burned the mortgage in this past year when our final mortgage payment was made.
  7. The generosity of this church is evident.
- v. Questions regarding the 2012 statement.
  1. Question posed by Wayne Regehr regarding the current review of the financial statements vs an audit that could be done in the future. Should we consider having an actual audit done when our budget reaches a certain dollar amount?
  2. What is the actual cost difference in an audit vs a review? We currently do not do an audit due to the expense.
  3. There an error on the last page of the financial report (correction noted).

vi. MOVED by Doyle to accept the 2012 Financial Statements and review report.

CARRIED

vii. 2013 Budget

1. Propose a 6 month budget to take us to the end of the new fiscal year.
2. The proposed budget is \$380,070 which is more than half of our 2012 budget.
3. Our personnel costs have increased with new pastors on staff.
4. There are two youth conferences scheduled with expenses in the beginning of the year.
5. Some additional missionary support expenses proposed.

viii. Questions

1. Lonnie Trapp asked – “**should we be setting aside what we previously paid towards the mortgage for longer term needs?**” Answer: That will be looked into by the elders.

ix. MOVED by Doyle Pedersen to accept the 2013 proposed budget for January to June.

CARRIED

8. New Business – none.

9. Adjournment and Closing Prayer.

a. Motion to adjourn at 2:30pm

CARRIED

# COCHRANE ALLIANCE CHURCH BYLAWS

## ARTICLE 1 - NAME

This church shall bear the corporate name of the Cochrane Alliance Church of the Christian and Missionary Alliance in Canada.

## ARTICLE II – MEMBERSHIP

1. Active members of the church will be those members who have been approved for membership by the Board of Elders, attend regularly, participate in the activities of the church and promote the vision of the church. Active members will be asked to affirm their membership commitment annually. If a written response to the Board of Elders request for affirmation is not received, the Board will meet with the Active Member to determine their status.
2. Members who do not meet the standard of Active Membership shall be considered Inactive Members, and shall have no voting privileges until reinstatement. If inactive for twelve months, Inactive Members will be advised by written notice and removed from the membership list.
3. Active Members who are unable to participate in the work of the church due to involvement in Christian ministries in another locale, may apply for Associate Membership, but shall not have voting privileges.
4. If, at any time, the Board of Elders deems that a member does not meet the qualifications for membership, **they may, upon careful examination and exhortation of the person, withdraw the person's membership by a three-fourths majority vote.**

## ARTICLE III - GOVERNMENT

1. The Board of Elders is responsible for setting a date for the Annual General Meeting (AGM) to be held within the first four months of the fiscal year.
2. Notice of all congregational meetings shall be given from the pulpit and shall be printed in the Sunday bulletin on at least two consecutive Sundays prior to the congregational meeting.
3. Special congregational meetings may be called by the Board of Elders. Notice of such meetings will be in accordance with Section 2 of this Article and shall advise the congregation as to the purpose of the special meeting.
4. Ten percent or more of the membership may request in writing of the Board of Elders that a special congregational meeting be called and held. Such a meeting will then be called in accordance with Section 3 of this Article.
5. A quorum of any duly called meeting consists of the membership present.
6. All questions of parliamentary procedure not covered by the constitution and bylaws shall be decided by **Robert's Rules of Order.**



#### ARTICLE IV - BOARD OF ELDERS

1. The Board of Elders shall consist of the Lead Pastor and a minimum of three elected elders. Additional elder(s) may be elected as the church congregation grows in number.
2. Elders shall be elected to a term not exceeding three years. A three year term is defined as beginning at the AGM when the elder is elected and ending at the AGM three years hence. An elder can serve on the board for a maximum of two consecutive terms after which they must step off the board for a minimum of one year.
3. A quorum of the Board of Elders shall consist of a simple majority of its members.
4. When the church is without a lead pastor, the elders will have oversight of the services of the church.

#### ARTICLE V - PROPERTY AND RECORDS

1. An independent professional accounting firm shall be appointed by the Board of Elders before the end of each fiscal year. It shall be the duty of the accounting firm to submit a written report to the annual meeting with regards to property and records for which a review engagement or audit has been conducted.
2. A member wishing to inspect the official records may make such a request in writing to the secretary of the Board of Elders. The request must specify the item the individual wishes to review.
3. The fiscal year shall be from July 1 to June 30.
4. The spending of funds is confined to board-approved programs and projects. Each restricted contribution designated towards a board-approved fund, program, or project will be used as designated with the understanding that when the need for such a fund, program, or project has been met, or cannot be completed for any reason determined by the Board of Elders, the remaining restricted contributions designated for such fund, program or project will be used where needed most.

#### ARTICLE VI - NOMINATING COMMITTEE

The Nominating Committee shall consist of the Lead Pastor and two members from the Board of Elders, as well as two members elected by and from the congregation.

#### ARTICLE VII - BYLAW AMENDMENTS

1. The Bylaws may be amended from time to time following a two-thirds majority vote of the members present at an annual meeting or a special membership meeting called for such purpose.
2. The active members present constitute a quorum in order to amend the bylaws.
3. Proposed amendments to the Bylaws shall be posted for the membership at least two Sundays prior to the date of the membership meeting called to consider approval of the same.

#### ARTICLE VIII - REVOCATION

All Cochrane Alliance Church versions of the bylaws which have changed or been deleted at this meeting are hereby revoked.

Amended and Adopted at the Annual General Meeting on March 17, 2013

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**DART BRYANT**  
CHARTERED ACCOUNTANTS  
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## REVIEW ENGAGEMENT REPORT

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To the Members of Cochrane Alliance Church of the Christian and Missionary Alliance

We have reviewed the statement of financial position of Cochrane Alliance Church of the Christian and Missionary Alliance as at June 30, 2013 and the statements of changes in net assets, operations and cash flow for the six months then ended. Our review was made in accordance with Canadian generally accepted standards for review engagements and, accordingly, consisted primarily of inquiry, analytical procedures and discussion related to information supplied to us by the Church.

A review does not constitute an audit and, consequently, we do not express an audit opinion on these financial statements.

Based on our review, nothing has come to our attention that causes us to believe that these financial statements are not, in all material respects, in accordance with Canadian Accounting Standards for Not-for-Profit Organizations.

Chartered Accountants

August 21, 2013

**COCHRANE ALLIANCE CHURCH OF THE CHRISTIAN AND MISSIONARY ALLIANCE**  
**Statement of Financial Position**

**June 30, 2013**  
*(Unaudited)*

	Restricted	Restricted	Restricted	Restricted	Other	Unrestricted	TOTALS	TOTALS
	Capital	Missions	Missions	Missions	General	General	2013	December 31, 2012
<b>ASSETS</b>								
<b>CURRENT</b>								
Cash and cash equivalents (Note 3)	\$ -	\$ 24,746	\$ 17,113	\$ 93,678	\$ -	\$ 113,786	\$ 135,537	\$ 113,786
GST recoverable	-	-	-	2,366	-	3,961	2,366	3,961
Staff loans (Note 4)	-	-	-	2,243	-	4,243	2,243	4,243
	-	24,746	17,113	98,287	-	140,146	140,146	121,990
<b>PROPERTY AND EQUIPMENT</b>								
(Note 5)	-	-	-	697,266	-	706,062	697,266	706,062
	-	24,746	17,113	795,553	-	837,412	837,412	828,052
<b>LIABILITIES AND NET ASSETS</b>								
<b>CURRENT</b>								
Accounts payable	-	11,418	-	22,307	-	33,725	33,725	9,339
<b>NET ASSETS</b>								
Invested in property and equipment	-	-	-	697,266	-	706,062	697,266	706,062
Available for operations	-	13,328	17,113	75,980	-	112,651	106,421	112,651
	-	13,328	17,113	773,246	-	818,713	803,687	818,713
	\$ -	\$ 24,746	\$ 17,113	\$ 795,553	\$ -	\$ 837,412	\$ 837,412	\$ 828,052

**ON BEHALF OF THE BOARD**

 Chairman  
 Treasurer

**COCHRANE ALLIANCE CHURCH OF THE CHRISTIAN AND MISSIONARY ALLIANCE**  
**STATEMENT OF CHANGES IN NET ASSETS**  
 Six Month Period Ended June 30, 2013  
*(Unaudited)*

	Capital	Missions	Other	General	Net Investment in Capital Assets	Total
<b>NET ASSETS - beginning of the year</b>	\$ -	\$ 13,765	\$ 17,463	\$ 81,423	\$ 706,062	\$ 818,713
Excess (deficiency) of revenue over expenses	5,901	(437)	(350)	(20,140)	-	(15,026)
Property and equipment additions	(7,704)	-	-	-	7,704	-
Amortization	-	-	-	16,500	(16,500)	-
Transfers for equipment purchased	1,803	-	-	(1,803)	-	-
	-	(437)	(350)	(5,443)	(8,796)	(15,026)
<b>NET ASSETS - end of the year</b>	\$ -	\$ 13,328	\$ 17,113	\$ 75,980	\$ 697,266	\$ 803,687



**COCHRANE ALLIANCE CHURCH OF THE CHRISTIAN AND MISSIONARY ALLIANCE**

**Statement of Operations**

**Six Month Period Ended June 30, 2013**

*(Unaudited)*

	Restricted Capital	Restricted Missions	Restricted Other	Unrestricted General	TOTAL 2013	TOTAL (12 months) December 31, 2012
<b>REVENUE</b>						
Offerings						
General	\$ 5,901	\$ 25,925	-	\$ 351,820	\$ 383,646	\$ 739,190
Designated	-	9,295	13,509	-	22,804	50,778
Short term missions	-	26,395	-	-	26,395	48,381
Rent	-	-	-	10,129	10,129	12,204
	5,901	61,615	13,509	361,949	442,974	850,553
<b>EXPENSES</b>						
Ministries (Schedule 1)	-	-	-	220,049	220,049	376,900
General and office (Schedule 1)	-	-	-	59,252	59,252	111,488
Facilities (Schedule 1)	-	-	-	55,034	55,034	92,727
Missions - general (Schedule 2)	-	35,221	-	-	35,221	73,818
Short term missions (Schedule 2)	-	26,831	-	-	26,831	45,671
Benevolence and local church projects (Schedule 2)	-	-	13,859	-	13,859	27,208
Local programs and outreach (Schedule 2)	-	-	-	31,254	31,254	48,519
Interest on debt	-	-	-	-	-	165
Amortization	-	-	-	16,500	16,500	34,000
	-	62,052	13,859	382,089	458,000	810,496
<b>EXCESS (DEFICIENCY) OF REVENUES OVER EXPENSES</b>	\$ 5,901	\$ (437)	\$ (350)	\$ (20,140)	\$ (15,026)	\$ 40,057

**COCHRANE ALLIANCE CHURCH OF THE CHRISTIAN AND MISSIONARY ALLIANCE**

**Statement of Cash Flows**

**Six Month Period Ended June 30, 2013**

*(Unaudited)*

	Restricted	Restricted	Restricted	Restricted	Unrestricted	TOTALS	TOTALS
	Capital	Missions	Other	General	2013	(12 months) December 31, 2012	
<b>CASH PROVIDED BY (USED FOR):</b>							
<b>OPERATING</b>							
Cash received from congregants & others	\$ 5,901	\$ 61,615	\$ 13,509	\$ 361,949	\$ 442,974	\$ 858,392	
Cash paid to suppliers, employees & others	-	(50,636)	(13,859)	(351,024)	(415,519)	(791,652)	
Interest paid	1,803	-	-	(1,803)	-	(165)	
Inter-fund transfers	7,704	10,979	(350)	9,122	27,455	66,575	
Cash flow from operating activities							
	(7,704)	-	-	-	(7,704)	(36,618)	
	-	-	-	2,000	2,000	27,947	
	(7,704)	-	-	2,000	(5,704)	(8,671)	
<b>INVESTING ACTIVITIES</b>							
Property and equipment additions	-	-	-	-	-	-	
Staff loans repaid	-	-	-	-	-	-	
	-	-	-	-	-	-	
	-	-	-	-	-	(10,449)	
<b>FINANCING ACTIVITIES</b>							
District loan repayments	-	-	-	-	-	-	
<b>INCREASE (DECREASE) IN CASH FLOW</b>							
	-	10,979	(350)	11,122	21,751	47,455	
<b>CASH AND CASH EQUIVALENTS</b>							
- beginning of year	-	13,767	17,463	82,556	113,786	66,331	
- end of year	\$ -	\$ 24,746	\$ 17,113	\$ 93,678	\$ 135,537	\$ 113,786	

COCHRANE ALLIANCE CHURCH OF THE CHRISTIAN AND MISSIONARY ALLIANCE

Notes to Financial Statements

Six Month Period Ended June 30, 2013

(Unaudited)

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1. NATURE OF OPERATIONS

Cochrane Alliance Church ("CAC") is a congregation located in Cochrane, Alberta. The congregation envisions a day when Cochrane has been substantially transformed by the dynamic community of Cochrane Alliance Church, generating Christ-centred homes and renewed lives.

CAC is incorporated under the Societies Act of Alberta and is constituted as a branch society of the Western Canadian District of the Christian and Missionary Alliance denomination. CAC is exempt from income tax because it qualifies as a charitable organization, and is registered to issue charitable donation receipts for income tax purposes.

The continued operation of CAC is dependent on the ongoing donation support of those interested.

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2. ACCOUNTING POLICIES

Basis of Presentation

The preparation of financial statements in accordance with Canadian Accounting Standards for Not-for-Profit Organizations requires management to assess whether there are any events or conditions that may cast significant doubt upon the Church's ability to continue as a going concern. An entity is a going concern when it is able to convert its assets to cash and discharge its liabilities in the normal course of operations. Management is not aware of any such material uncertainties; accordingly these financial statements have been prepared using the going concern assumption.

The Church follows policies in line with the Canadian Accounting Standards for Not-for-Profit Organizations in the preparation of its financial statements, a summary of which are as follows:

Fund accounting

Cochrane Alliance Church of the Christian and Missionary Alliance follows the restricted fund method of accounting for contributions.

The *Capital Fund* receives contributions and reports activities for maintaining property and retiring debt, if any.

The *Missions Fund* receives contributions and reports activities for missions projects undertaken by the Church, and provides support for domestic and foreign missions.

The *Other Restricted Fund* receives contributions and reports activities for benevolence, local missions and community outreach projects approved by the Elders.

The *General Fund* receives unrestricted contributions and accounts for the Church's program delivery and administrative activities.

(continues)

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**COCHRANE ALLIANCE CHURCH OF THE CHRISTIAN AND MISSIONARY ALLIANCE**  
**Notes to Financial Statements**  
**Six Month Period Ended June 30, 2013**  
*(Unaudited)*

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**2. ACCOUNTING POLICIES** *(continued)*

**Financial instruments**

Financial instruments reported in these financial statements include cash and cash equivalents, other receivables, staff loans, and accounts payable.

Financial instruments are recorded at fair value when acquired or issued. In subsequent periods, financial assets with actively traded markets are reported at fair value, with any unrealized gains and losses reported in income. All other financial instruments are reported at amortized cost, and tested for impairment at each reporting date. Transaction costs on the acquisition, sale, or issue of financial instruments are expensed when incurred.

The Church is exposed to various risks through its financial instruments and has a comprehensive risk management framework to monitor, evaluate and manage these risks. The following analysis provides information about the Church's risk exposure and concentration:

Liquidity risk - this is the risk that an entity will encounter difficulty in meeting its obligations associated with financial liabilities. The Church is exposed to this risk because of uncertainty in the amount and timing of contributions expected to be received from its members and adherents.

Unless otherwise noted, it is management's opinion that CAC is not exposed to significant interest, currency or credit risks arising from these financial instruments.

**Cash and cash equivalents**

Cash and cash equivalents consist of cash in banks, balances outstanding on the line of credit, and investments, if any, convertible to cash within 90 days. The carrying amounts approximate fair value because of the short term to maturity.

**Property and equipment**

Property and equipment are recorded at cost on acquisition. Contributed capital assets are recorded at fair value on the date of contribution. Property and equipment are amortized over their estimated useful lives at the following rates and methods:

Land improvements	5%	straight-line method
Buildings and improvements	2.5%	straight-line method
Computer equipment	20%	straight-line method
Furniture and fixtures	10% - 33%	straight-line method

The Church regularly reviews its property and equipment to eliminate obsolete items.

*(continues)*

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**COCHRANE ALLIANCE CHURCH OF THE CHRISTIAN AND MISSIONARY ALLIANCE**  
**Notes to Financial Statements**  
**Six Month Period Ended June 30, 2013**  
*(Unaudited)*

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**2. ACCOUNTING POLICIES *(continued)***

**Revenue Recognition**

The Church follows the restricted fund method of accounting for contributions. Revenue from contributions is recognized when received.

- a) Contributions restricted by donors for projects approved by the Elders Board are accounted for as restricted and spent according to their designation.
- b) Contributions related to general operations are recognized as revenue of the General Fund and are spent at the direction of the Elders Board.
- c) Contributions of gifts in kind are recorded at their fair market value, which is the amount for which a donation receipt is issued.

**Contributed Services**

During the year, volunteers are required to assist CAC in operating its programs. Because of the difficulty of determining the number of hours provided and their fair value, contributed services are not recognized in these financial statements.

**Allocated expenses**

CAC reports expenses on a functional basis in the statement of operations, including Ministries, Missions, Facilities and General and Office. Expenses which are directly related to a particular function are charged to that function. Expenses not directly related to a specific function are included in General and Office expenses, and are not otherwise allocated to other functional areas.

**3. CASH AND CASH EQUIVALENTS**

	June 30 2013	December 31 2012
Cash	<b>\$ 135,537</b>	<b>\$ 113,786</b>

**4. STAFF LOANS**

Loans to staff members are approved from time to time for various specified purposes. Repayment of the loan will occur when the staff member chooses to make a repayment or is required to fully repay the loan upon discontinuance of employment. Loans are secured by promissory notes.

CAC received a payment of \$2,000 against the outstanding loan with the balance due in the 2014 fiscal year.



**COCHRANE ALLIANCE CHURCH OF THE CHRISTIAN AND MISSIONARY ALLIANCE**  
**Notes to Financial Statements**  
**Six Month Period Ended June 30, 2013**  
*(Unaudited)*

**5. PROPERTY AND EQUIPMENT**

	Cost	Accumulated amortization	June 30 2013 Net book value	December 31 2012 Net book value
Land	\$ 105,500	\$ -	\$ 105,500	\$ 105,500
Land improvements	89,131	50,651	38,480	40,481
Building	893,554	384,210	509,344	516,653
Computer equipment	161,460	125,550	35,910	34,897
Furniture and fixtures	170,642	162,610	8,032	8,531
	<b>\$ 1,420,287</b>	<b>\$ 723,021</b>	<b>\$ 697,266</b>	<b>\$ 706,062</b>

Consistent with the requirements of the Constitution of the District, title to the land and building bought and paid for by CAC is registered in the name of the District. While ownership of these assets rests with the District, their cost and related accumulated amortization have been recorded in these financial statements rather than the financial statements of the District, as CAC uses these assets in its operations and is responsible for their management and maintenance. This treatment is consistent with that adopted by the District and substantially all of the other congregations who are members of the District.

Management of CAC is of the opinion that this requirement does not preclude the recording of the land and building as assets of CAC, as CAC has exclusive use of the land and building for worship services and other activities.

The District has provided the land and building as collateral to secure advances outstanding from time to time, if any, on the Royal Bank Master Lending Agreement (Note 6).

**6. BANK LINE OF CREDIT**

The Church has negotiated an operating line of credit with the Royal Bank. The line of credit is for a maximum of \$50,000 and bears interest at prime + .5%. As the line of credit has been negotiated under the Master Lending Agreement between the District and the Royal Bank, the Western Canadian District has guaranteed the repayment of any unpaid amounts. No advances had been received during the year and there was no balance owing at June 30, 2013.

**COCHRANE ALLIANCE CHURCH OF THE CHRISTIAN AND MISSIONARY ALLIANCE**

**Notes to Financial Statements**

**Six Month Period Ended June 30, 2013**

*(Unaudited)*

**7. TRANSACTIONS WITH THE DENOMINATION**

CAC is a member of the Western Canadian District of the Christian and Missionary Alliance. As a member, CAC works with both the District and the national organization of the Christian and Missionary Alliance, providing support funding to accomplish mutual objectives, including missions efforts in Canada and abroad. However, CAC is not related to the District or the national organization, as each has its own independent Board managing their own affairs.

The following is a summary of the Church's transactions with the District:

	<i>June 30</i>		<i>December 31</i>
	<b>2013</b>		<b>2012</b>
District Operating Budget - support for the District office	\$ 10,873	\$	20,008
Canadian Ministries - support for Canadian missions	6,642		9,158
Global Advance - support for international missions	19,284		40,963
	<u>\$ 36,799</u>	\$	<u>70,129</u>

These transactions are in the normal course of operations and are measured at the amount of cash transferred.

**8. PENSION COSTS**

Certain employees of the church are members of a defined contribution pension plan operated by the denomination. During the period CAC contributed \$7,517 (2012 - \$13,324) to the plan. As the plan is a defined contribution plan there is no potential for a contingent liability arising from underfunded contributions.

**9. PROGRAM ACTIVITIES, NET OF RECOVERIES**

Some activities of the Church are partially funded by contributions from those directly participating. The net cost funded by the Church is as follows:

	Expense	Recoveries	<i>June 30</i>	<i>December 31</i>
			<b>2013</b>	<b>2012</b>
Children	\$ 2,863	\$ -	\$ 2,863	\$ 6,603
Youth	10,680	(5,449)	5,231	8,794
Adult	4,452	(1,023)	3,429	7,148
Hospitality	2,485	(50)	2,435	5,060
Local Outreach	10,312	(5,076)	5,236	15,100
	<u>\$ 30,792</u>	<u>\$ (11,598)</u>	<u>\$ 19,194</u>	<u>\$ 42,705</u>

**COCHRANE ALLIANCE CHURCH OF THE CHRISTIAN AND MISSIONARY ALLIANCE**  
**Schedule of Operating Expenses** *(Schedule 1)*  
**Six Month Period Ended June 30, 2013**  
*(Unaudited)*

	<i>June 30</i> <b>2013</b>	<i>December 31</i> <b>2012</b> <i>(12 months)</i>
<b>MINISTRIES</b>		
Staff remuneration and benefits	\$ 188,870	\$ 321,168
Worship resoucrs	4,458	7,385
Childrens' ministries, net of recoveries <i>(Note 9)</i>	2,863	6,603
Youth ministries, net of recoveries <i>(Note 9)</i>	5,231	8,795
Adult ministries, net of recoveries <i>(Note 9)</i>	3,429	7,148
Hospitality, net of recoveries <i>(Note 9)</i>	2,435	5,060
Meeting and travel	7,424	13,244
Professional development	4,329	5,715
Library	1,010	1,782
	<b>\$ 220,049</b>	<b>\$ 376,900</b>
<b>GENERAL AND OFFICE</b>		
Staff remuneration and benefits	\$ 23,019	\$ 50,757
District Operating Budget <i>(Note 7)</i>	10,873	20,008
Copier and printer	7,223	12,523
Communications	3,738	8,332
Office	6,814	12,693
Professional fees	7,585	7,175
	<b>\$ 59,252</b>	<b>\$ 111,488</b>
<b>FACILITIES</b>		
Cleaning	\$ 17,079	\$ 27,774
Utilities	16,428	26,618
Repairs and maintenance	14,267	31,735
Insurance	7,260	6,600
	<b>\$ 55,034</b>	<b>\$ 92,727</b>

**COCHRANE ALLIANCE CHURCH OF THE CHRISTIAN AND MISSIONARY ALLIANCE**  
**Schedule of Missions Support** *(Schedule 2)*  
**Six Month Period Ended June 30, 2013**  
*(Unaudited)*

	June 30 2013	December 31 2012 <i>(12 months)</i>
<b>MISSIONS FUND</b>		
Global Advance <i>(Note 7)</i>	\$ 19,284	\$ 40,963
Canadian Ministries <i>(Note 7)</i>	6,642	9,158
Missionary support	9,295	23,697
Subtotal	35,221	73,818
Short term missions	26,831	45,671
	<b>\$ 62,052</b>	<b>\$ 119,489</b>
 <b>OTHER RESTRICTED FUNDS</b>		
Local church projects	\$ 5,999	\$ 11,627
Benevolence	7,860	15,581
	<b>\$ 13,859</b>	<b>\$ 27,208</b>
 <b>GENERAL FUND</b>		
Local missions	\$ 26,018	\$ 33,419
Local outreach, net of recoveries <i>(Note 9)</i>	5,236	15,100
	<b>\$ 31,254</b>	<b>\$ 48,519</b>



## PROPOSED BUDGET

JULY 1, 2013—JUNE 30, 2014

**OVERALL BUDGET SUMMARY**

	2011 ACTUAL \$	2012 BUDGET \$	2012 ACTUAL \$	2013 (6 months) BUDGET \$	2013 (6 months) ACTUAL \$	2014 BUDGET \$
<b>RESTRICTED FUND (designated) Offerings: *</b>						
Capital Restricted Fund	8,432.00	13,488.00	10,493.00	7,500.00	5,901.00	78,300.00
Missions: Global Advance	45,746.79	46,000.00	40,962.57	23,000.00	19,284.36	46,000.00
Missions: Canadian Ministries	6,003.00	6,000.00	9,158.00	4,500.00	6,641.50	10,000.00
Missions: Other (specific donor designations)	110,537.20	115,000.00	70,493.35	52,000.00	34,995.00	70,000.00
Missions: AUC	1,315.00	5,000.00	1,585.00	1,000.00	695.00	1,500.00
Benevolent	16,186.93	15,000.00	14,657.00	7,500.00	7,435.25	15,000.00
Other: (specific donor designations)	18,172.18	15,000.00	12,424.33	6,000.00	6,074.05	12,000.00
<b>Total RESTRICTED FUND (designated) Offerings</b>	<b>206,393.10</b>	<b>215,488.00</b>	<b>159,773.25</b>	<b>101,500.00</b>	<b>81,026.16</b>	<b>232,800.00</b>
<b>GENERAL FUND (incl. undesignated) Offerings</b>	<b>625,360.06</b>	<b>660,610.00</b>	<b>678,576.24</b>	<b>376,820.00</b>	<b>351,819.63</b>	<b>699,164.00</b>
<b>TOTAL OFFERINGS (Restricted + General Funds)</b>	<b>831,753.16</b>	<b>876,098.00</b>	<b>838,349.49</b>	<b>478,320.00</b>	<b>432,845.79</b>	<b>931,964.00</b>
<b>Other GENERAL FUND Revenue:</b>						
Facility Rental Gross Revenue	6,129.00	5,000.00	12,203.50	2,500.00	10,129.00	10,000.00
Investment Income	-	-	-	750.00	-	-
Miscellaneous Income	-	-	-	-	-	-
<b>GENERAL FUND Gross Revenue</b>	<b>631,489.06</b>	<b>665,610.00</b>	<b>690,779.74</b>	<b>380,070.00</b>	<b>361,948.63</b>	<b>709,164.00</b>
<b>GROSS REVENUE (Restricted + General Funds)</b>	<b>837,882.16</b>	<b>881,098.00</b>	<b>850,552.99</b>	<b>481,570.00</b>	<b>442,974.79</b>	<b>941,964.00</b>
<b>RESTRICTED FUND Disbursements *</b>	<b>203,031.31</b>	<b>215,488.00</b>	<b>183,555.65</b>	<b>101,500.00</b>	<b>83,613.97</b>	<b>242,800.00</b>
<i>* see Summary of RESTRICTED FUNDS for details</i>						
<b>Net RESTRICTED FUND Receipts/(Disbursements)</b>	<b>3,361.79</b>	<b>-</b>	<b>(23,782.40)</b>	<b>-</b>	<b>(2,587.81)</b>	<b>(10,000.00)</b>
<b>GENERAL FUND EXPENSES: (see schedule for details)</b>						
Personnel	382,910.31	409,400.00	390,885.36	230,910.00	223,641.51	432,249.00
Building Repairs and Maintenance	74,752.18	82,940.00	86,126.99	44,010.00	47,774.14	84,175.00
Christian Education	26,953.63	31,920.00	24,327.75	18,360.00	12,533.45	36,400.00
Missions	28,057.19	32,800.00	33,418.89	27,000.00	26,018.27	42,080.00
Outreach	15,158.90	15,550.00	15,100.36	7,750.00	5,235.42	19,000.00
Financial and Miscellaneous	35,259.54	35,600.00	36,574.11	27,460.00	27,874.15	38,760.00
Office	31,271.69	28,920.00	30,921.00	13,960.00	15,618.59	31,700.00
Hospitality +Social Kitchen +Sunshine Convener	5,113.42	5,700.00	5,059.80	2,870.00	2,434.53	5,800.00
Worship	8,539.20	12,280.00	7,385.01	7,750.00	4,458.04	19,000.00
<b>TOTAL OPERATING EXPENSES excl. Amortization</b>	<b>608,016.06</b>	<b>655,110.00</b>	<b>629,799.27</b>	<b>380,070.00</b>	<b>365,588.10</b>	<b>709,164.00</b>
<b>GENERAL FUND NET REVENUE / (LOSS) excl. Amortization</b>	<b>23,473.00</b>	<b>10,500.00</b>	<b>60,980.47</b>	<b>-</b>	<b>(3,639.47)</b>	<b>-</b>
<b>Transfers to/from Restricted Fund for Assets/Expenses:</b>						
For Capital Assets	-	-	15,931.70	-	1,803.00	-
Principal payments on debt	32,495.00	10,500.00	10,499.00	-	-	-
<b>TOTAL General Fund Revenues Required</b>	<b>640,511.06</b>	<b>665,610.00</b>	<b>656,229.97</b>	<b>380,070.00</b>	<b>367,391.10</b>	<b>709,164.00</b>



**GENERAL FUND EXPENSE DETAILS**

	2011 ACTUAL \$	2012 BUDGET \$	2012 ACTUAL \$	2013 (6 months) BUDGET \$	2013 (6 months) ACTUAL \$	2014 BUDGET \$
<b>PERSONNEL EXPENSE:</b>						
Salaries, Housing Allowances and Wages	321,404.52	339,000.00	328,786.82	187,245.00	186,190.02	357,079.00
Employer's Share of Payroll Benefits	43,587.15	43,000.00	43,139.05	24,105.00	25,698.59	44,125.00
Subscriptions and Memberships	907.70	1,200.00	1,364.55	700.00	1,266.85	1,500.00
Professional Development	4,693.40	8,300.00	4,350.92	6,500.00	3,061.70	7,765.00
Employees' Business Expense & Conferences	12,317.54	17,900.00	13,244.02	12,360.00	7,424.35	21,780.00
Total Personnel Expense	382,910.31	409,400.00	390,885.36	230,910.00	223,641.51	432,249.00

**BUILDING REPAIRS AND MAINTENANCE:**

Interior Building Repairs and Maintenance	20,949.01	23,375.00	25,873.56	10,600.00	12,794.60	27,020.00
Exterior Repairs and Maintenance	6,669.45	9,275.00	7,089.03	4,250.00	2,875.88	8,300.00
Contract Cleaning/Set up and lock up	26,050.00	28,590.00	30,670.35	16,080.00	18,540.00	26,160.00
Utilities	21,083.72	21,700.00	22,494.05	13,080.00	13,563.66	22,695.00
Total Building Repairs and Maintenance	74,752.18	82,940.00	86,126.99	44,010.00	47,774.14	84,175.00

**CHRISTIAN EDUCATION EXPENSE:**

Adult Education	5,497.36	10,300.00	7,147.80	4,950.00	3,428.64	9,450.00
Children's Ministries	7,190.24	8,420.00	6,602.63	5,170.00	2,863.43	9,060.00
Library	1,577.86	1,750.00	1,782.00	1,000.00	1,010.19	2,000.00
Youth Ministries	10,443.82	11,450.00	8,795.32	7,240.00	5,231.19	15,890.00
Great Big Sunday (Conferences)	2,244.35	-	-	-	-	-
Total Christian Education Expense	26,953.63	31,920.00	24,327.75	18,360.00	12,533.45	36,400.00

**MISSIONS:**

Local Missions Project: Bruce Littlejohn	4,800.00	5,400.00	5,400.00	2,700.00	2,700.00	5,400.00
Local Missions Project: Peterson	4,800.00	5,400.00	5,400.00	2,700.00	2,700.00	5,400.00
Local Missions Project: Wicker	-	-	-	2,700.00	2,700.00	5,400.00
Local Missions Project: Stephanie Zub	-	-	-	900.00	900.00	1,800.00
Local Missions Ellerby	-	-	-	-	-	360.00
Local Missions Hiebert	-	-	-	-	-	360.00
Local Missions Quantz	-	-	-	-	-	360.00
Missionary Conference & Contingency	3,457.19	3,000.00	3,198.89	1,500.00	818.27	5,000.00
Partnership: Quebec	-	4,000.00	2,400.00	1,500.00	1,200.00	3,000.00
Guatemala Project	15,000.00	15,000.00	17,020.00	15,000.00	15,000.00	15,000.00
Total Missions	28,057.19	32,800.00	33,418.89	27,000.00	26,018.27	42,080.00

**OUTREACH:**

Pancake Breakfast	2,426.34	3,000.00	2,624.25	-	-	3,000.00
Outreach Initiatives	3,006.60	3,000.00	3,024.90	2,000.00	255.95	4,000.00
Missional leadership (moved to adult ministries)	-	1,000.00	1,000.00	-	30.00	-
Camp Chamisall	3,000.00	3,000.00	3,000.00	1,500.00	1,500.00	3,000.00
CPCC	4,800.00	4,800.00	4,800.00	2,400.00	2,400.00	4,800.00
Soccer Camps (net of recovery)/backyard camps	1,381.29	750.00	651.21	1,250.00	449.47	1,000.00
Morley Food Bank	-	-	-	600.00	600.00	1,200.00
Alpha	544.67	-	-	-	-	2,000.00
Total Evangelism and Outreach	15,158.90	15,550.00	15,100.36	7,750.00	5,235.42	19,000.00

GENERAL FUND EXPENSE DETAILS (cont'd)

	2011 ACTUAL \$	2012 BUDGET \$	2012 ACTUAL \$	2013 (6 months) BUDGET \$	2013 (6 months) ACTUAL \$	2014 BUDGET \$
<b>FINANCIAL and MISCELLANEOUS EXPENSE:</b>						
Bank Charges	1,077.41	1,300.00	1,906.55	1,050.00	1,304.22	2,600.00
Accounting Fee	7,687.50	6,500.00	7,175.00	7,000.00	7,585.00	7,000.00
District Op. Budget (3% of Gen. Fund Rcpts.)	18,600.17	20,000.00	20,007.97	11,400.00	10,872.93	21,150.00
Insurance: Accident, D. & O. and Liability	735.22	800.00	719.51	750.00	852.00	750.00
Insurance: Property	6,408.99	6,600.00	6,600.00	7,260.00	7,260.00	7,260.00
Interest On Building Loan	750.25	200.00	165.08	-	-	-
Miscellaneous	-	200.00	-	-	-	-
<b>Total Financial and Miscellaneous Expense</b>	<b>35,259.54</b>	<b>35,600.00</b>	<b>36,574.11</b>	<b>27,460.00</b>	<b>27,874.15</b>	<b>38,760.00</b>
<b>OFFICE EXPENSE:</b>						
Communications	4,744.06	5,220.00	6,565.57	3,000.00	3,068.34	5,450.00
Computer and Office Equipment Maintenance	10,103.37	6,100.00	6,423.97	2,460.00	3,298.98	6,250.00
Copier Lease and Photocopying Supplies	11,071.56	11,200.00	11,825.58	5,600.00	7,222.72	13,500.00
Office Supplies	2,837.65	3,100.00	697.12	1,600.00	1,358.46	3,700.00
Advertising	2,245.22	2,600.00	1,766.02	1,000.00	670.09	2,450.00
Office Equipment	269.83	700.00	3,642.74	300.00	-	350.00
<b>Total Office Expense</b>	<b>31,271.69</b>	<b>28,920.00</b>	<b>30,921.00</b>	<b>13,960.00</b>	<b>15,618.59</b>	<b>31,700.00</b>
<b>HOSPITALITY, SOCIAL KITCHEN, SUNSHINE CONVE-</b>						
<b>NOR:</b>						
Hospitality	1,649.18	1,700.00	1,705.22	850.00	569.08	1,600.00
Social Kitchen	2,763.45	3,200.00	2,962.67	1,600.00	1,670.09	3,400.00
Sunshine Convenor	700.79	800.00	391.91	420.00	195.36	800.00
<b>Total Hospitality, Social Kitchen, Sunshine Convenor:</b>	<b>5,113.42</b>	<b>5,700.00</b>	<b>5,059.80</b>	<b>2,870.00</b>	<b>2,434.53</b>	<b>5,800.00</b>
<b>WORSHIP EXPENSE:</b>						
Audio Visual Maintenance	739.92	250.00	63.41	450.00	426.35	1,050.00
Décor (Stage)	393.96	3,100.00	322.75	900.00	230.63	800.00
Equipment Maintenance	2,729.81	4,200.00	3,540.62	2,400.00	1,776.97	4,000.00
Honoraria(Pulpit Supply, Guest Musicians, etc.)	2,950.00	2,480.00	1,115.00	660.00	468.96	2,750.00
Music and Worship	745.77	450.00	592.81	700.00	241.41	775.00
Special Services	487.22	800.00	796.30	1,075.00	1,125.77	1,400.00
Training/Seminars	492.52	1,000.00	954.12	250.00	187.95	850.00
<b>Total Worship Expense</b>	<b>8,539.20</b>	<b>12,280.00</b>	<b>7,385.01</b>	<b>6,435.00</b>	<b>4,458.04</b>	<b>11,625.00</b>

Proposed Capital Budget for 2014  
(with approximate costs)

Priority	Description	Proposed in 2013
1	Nursery Call Screen	\$300.00
2	Storage Solutions for equipment room	\$250.00
3	Hard Drive for Media PC	\$250.00
4	I Mac	\$1,500.00
5	Back Parking Lot Garage	\$10,000.00
6	Preliminary Design Phase of Facility Upgrade	\$66,000.00
		<b>\$78,300.00</b>

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Amount in Capital Restricted Fund at the end of June 2013	<b>\$0.00</b>
Additional money needed to meet these items	<b>\$78,300.00</b>

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## COCHRANE ALLIANCE CHURCH MEMBERSHIP - June 2013

ADLINGTON, Bob	DIMNIK, Jenna	HILL, Wayne
ADLINGTON, Cathy	DOHNAL, Jeremie	HILL, Bev
AICHELE, Irwin	DOHNAL, Tiana	HODGSON, Bill
AICHELE, Esther	DOIRON, Leo	HODGSON, Marcia
ALLAN, Jeff	DOIRON, Laurie	IRONS, David
ANACKER, Geoffrey	ELKIN, Paul	IRONS, Angela
ARKELL, Loretta	ELKIN, Hazel	IRONS, Wally
BENDER, Darrel	ELLERBY, Blaine	IRONS, Lois
BENDER, Marianne	ELLERBY, Wendy	JANZEN, Arnold
BIERMAN, Rena	ELLERBY, Mavis	JANZEN, Sandra
BLATTLER, Herb	ELLERBY, Rachel	JANZEN, Paul
BLATTLER, Maureen	FRIESEN, Gary	JANZEN, Cindy
BOOT, Henry	FRIESEN, Carolynne	KOLEBA, Jason
BOOT, Christy	FRIESEN, Erika	KOLEBA, Cindy
BORN, Walter	FRIESEN, Ken	LAYCOCK, Vaughn
BORN, Jeanette	FRIESEN, Janet	LAYCOCK, Kathy
BORODY, Mike	GODRI, Franc	LEGARY, Ryan
BORODY, Bev	GOERTZEN, Wes	LEGARY, Catherine
BOSMA, John	GOERTZEN, Carrie	LIANG, Kent
BOSMA, Yolanda	GRAPENTIN, Pearl	LIANG, Loraine
BROTHERTON, Dave	GREGG, Carolyn	LITTLEJOHN, Bruce
BROTHERTON, Lisa	HAHN, Laura	LITTLEJOHN, Kerstin
BUJOLD, Maurice	HALKYARD, Kevin	LOEPPKY, Kevin
BUJOLD, Debra	HALKYARD, Carrie	LOEPPKY, Pam
BUTLER, Gwynneth	HALL, Dave	LUTCHMAN, Richard
CALDWELL, John	HALL, Janet	LUTCHMAN, Julia
CALDWELL, Charlene	HANSEN, Leon	MARTIN, Greg
CHARTER, Larry	HANSEN, Cindy	MARTIN, Janelle
CHARTER, Pixie	HARBIDGE, Ben	McKINNON, Joy
CLARK, Dan	HARBIDGE, Theresa	McPHAIL, Reid
CLARK, Joan	HAYES, Melia	McPHAIL, Julie
COLLINS, Evelyn	HEAVENOR, Tim	MILBURN, Lynn
COTE, Andre	HEAVENOR, Brenda	MILLER, Loren
DAWSON, Dave	HEGGIE, Dave	MILLER, Mary Ellen
DAWSON, Phyllis	HEGGIE, Joyce	MOCHAR, Terry
DE GREEFF, Dave	HEHR, Earl	MOCHAR, Marina
DE GREEFF, Christy	HEHR, Marti	MORRIS, Ken
DICKAU, Doug	HICKS, Dwayne	MORRIS, Beverly
DICKAU, Arlene	HICKS, Kelly	NEL, Merissa
DILK, Emily	HIEBERT, Harold	OLENYK, Doris
DIMNIK, Jason	HIEBERT, Michelle	PAHL, Dave

PAHL, Aggie	ULRIKSEN, Delinda
PATTINSON, Martin	VALANTINE, Marilyn
PATTINSON, Emma	VANDE VLIERT, Henry
PEARSON, Julie	VANDE VLIERT, Anne
PETERSON, Doyle	VANDERBAAREN, Glenn
PETERSON, Carol	VANDERBAAREN, Fay
POETTCKER, Clarence	VOIGT, Theresa
POETTCKER, SuAnn	VLASBLOM, Rembrandt
POPPE, Fred	VLASBLOM, Melanie
POPPE, Tracy	VLIETSTRA, Scott
POPPLEWELL, Bill	VLIETSTRA, Lorraine
POPPLEWELL, Bonnie	WAFER, Chantal
QUICK, Matt	WATT, Alan
QUICK, Charity	WATT, Brenda
QUIRING, Karen	WEATHERALL, Joyce
RANDALL, Carol	WEINERT, Dan
REGEHR, Wayne	WICKER, Heather Ann
REGEHR, Jan	WICKER, John
REID, Dan	WICKER, Sharon
REID, Jodi	WILLIAMS, Dan
REMPEL, Judi	WILLIAMS, Winnie
REYNAR, Phyllis	WILSON, Cody
ROBERTS, Barry	WILSON, Sarah
ROBERTS, Barb	WINTER, Brian
ROBERTSON, Honey	WINTER, Ginny
RUTTAN, Aaron	WINTER, Joan
RUTTAN, Kristina	WIRTH, John
RUTTAN, Al	WIRTH, Christine
RUTTAN, Pat	WOROBEGY, Dee Dee
SCHMIDT, Marion	ZUB, Steve
SHAKOTKO, Arnie	ZUB, Audrey
SHAKOTKO, Nicqueline	
SMITH, Brad	
SMITH, Lorna	
SPADEMAN, James	
SPADEMAN, Jodi-Lynn	
SPIDLA, Gail	
TRAPP, Lonny	
TRAPP, Karen	
ULRIKSEN, Marlowe	



NOTES







